

**NORTHWESTERN MICHIGAN COLLEGE  
BOARD OF TRUSTEES  
STUDY SESSION MINUTES  
Wednesday, November 8, 2023  
Timothy J. Nelson Innovation Center, Room 106/107**

**CALL TO ORDER**—Chair Laura J. Oblinger called the regular meeting to order at 9:00 a.m.

**ROLL CALL**

**Trustees present:** Laura J. Oblinger, Chris M. Bott, Kenneth E. Warner, Andrew K. Robitshek, Kennard R. Weaver (arrived at 9:04 a.m.)

**Trustees absent:** Douglas S. Bishop, Rachel A. Johnson

**Also present:** President Nick Nissley, Lynne Moritz, Diana Fairbanks (arrived at 9:19 a.m.), Troy Kierczynski, Todd Neibauer, Jennifer Hricik, Stephen Siciliano, Marcus Bennett, Molly Norville, Jason Slade, Hollie DeWalt

**REVIEW OF AGENDA**—The agenda was accepted as presented.

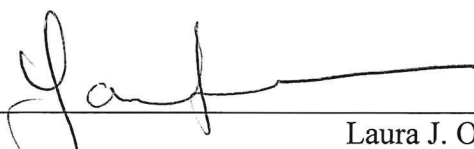
**PUBLIC INPUT**—There was no public input offered.


**DISCUSSION**—Chair Oblinger provided an overview of the objectives of the study session prior to President Nissley reviewing the agenda. Nissley shared a fiscal stewardship diagram as the framework for the discussion. Beginning with the assumptions, forecasts, and gaps within the business model, discussion then turned to “Resource Realignment” (i.e., right sizing, revenue growth, reduction of non-labor expenses, and really big changes) and establishing goals and strategies. President Nissley shared that he intends for the financial impact goals of the resource realignment strategies to be identified by the end of the calendar year (before the holiday break).

**REVIEW OF FOLLOW-UP REQUESTS**—Confirmed requests made by the Board that require administrative follow-up for information to be provided to the Board at a later date.

**ADJOURNMENT**—The meeting adjourned at 12:03 p.m.

Recorded by Lynne Moritz, Executive Director of the President’s Office and Board Operations.

SIGNED  \_\_\_\_\_  
Laura J. Oblinger, Chair

ATTESTED  \_\_\_\_\_  
Andrew K. Robitshek, Secretary