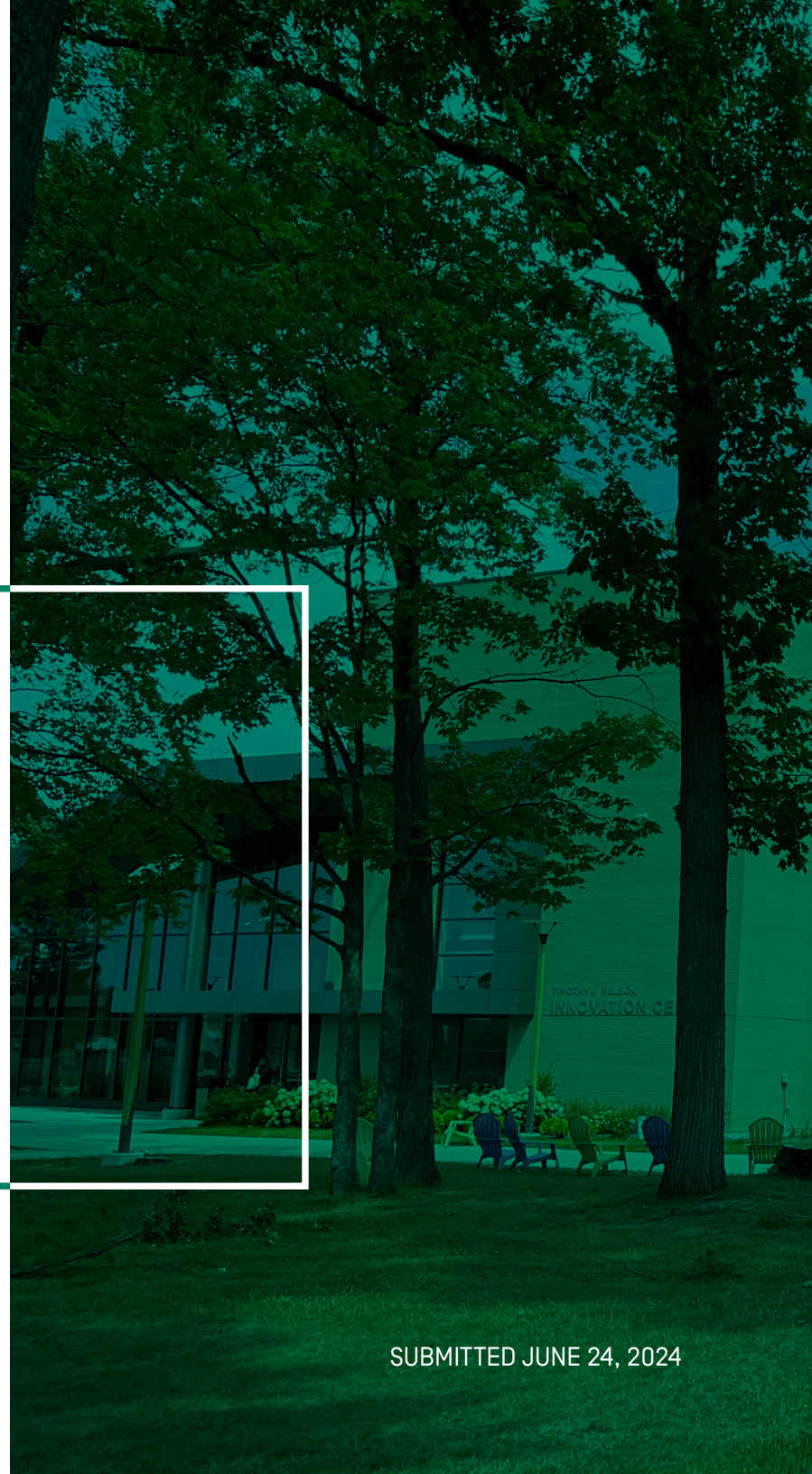




NMC THRIVE

A CAMPUS PLAN FOR A VIBRANT COLLEGE



FROM THE PRESIDENT



Dear NMC Community,

It is with pride and enthusiasm that I present to you NMC Thrive: A Plan for a Vibrant College. This campus plan is our bold vision for the future of Northwestern Michigan College (NMC), designed to elevate our institution and ensure we are a dynamic hub for lifelong learning.

Our commitment to creating a lively and engaging campus experience is the driving force behind this plan. NMC has always been a vital resource for the Northwest Michigan region, fostering a sense of community and providing diverse educational opportunities. With NMC Thrive, we are taking deliberate steps to amplify this energy, ensuring our campus is an inclusive and inspiring environment for all.

Central to our plan is the goal of enhancing campus life. By consolidating student services, developing new and modern campus housing, and revitalizing our teaching and learning spaces, we are creating a more engaging, accessible, and supportive atmosphere for our students, faculty, staff and guests.

Sustainability and adaptability are key aspects of our vision. We are committed to using our resources responsibly and creating a flexible infrastructure that can evolve with the changing needs of higher education. This includes innovative approaches to energy use, material selection, and space utilization, all aimed at fostering a sustainable campus environment.

Our efforts to diversify funding streams and ensure the financial stability of NMC are also rooted in our commitment to campus vibrancy. Expanding on-campus housing and optimizing our facilities will generate new revenue sources, supporting our mission and enabling innovation.

This plan is a testament to the collaborative spirit of our community. It reflects the input and aspirations of our stakeholders and serves as a living document that will guide us through future challenges and opportunities. Together, we will make NMC a beacon of energy and excellence.

Thank you for your support and dedication. Let us move forward with confidence and excitement, ready to embrace the vibrant future we are creating together.

Nick Nissley

ACKNOWLEDGMENTS

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01

INTRODUCTION + EXECUTIVE SUMMARY

INTRODUCTION

NMC Thrive: A Campus Plan for a Vibrant Community College represents the vision for the future of Northwestern Michigan College (NMC). Situated across five locations in Traverse City, MI, the College is an integral resource for the Northwest Michigan community. This 2024 Campus Plan proposes a series of concepts that support the strategic priorities and enhance the unique geographic advantages of NMC as it moves into the future.

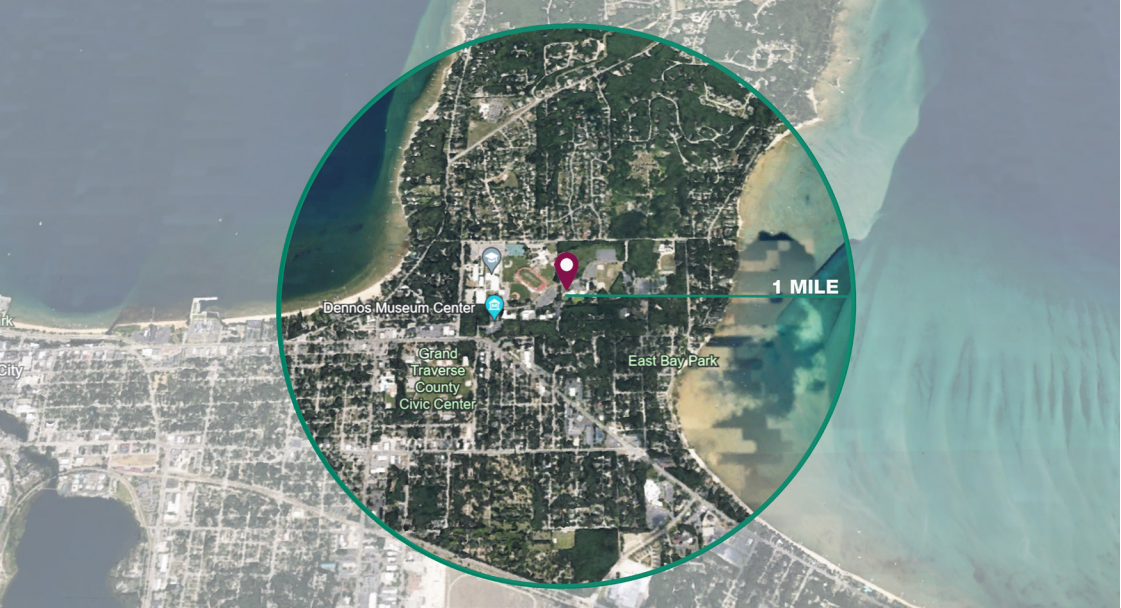
Campus Plans are benchmarking tools that describe the "current state" of the institution while projecting a response to the needs in the approaching decade. A 10-year time horizon allows for meaningful planning and



Front Street Campus

achievable goals while allowing the agility necessary to respond to the constantly changing landscape of higher education. NMC has engaged with TowerPinkster to support and develop the plan through a robust stakeholder engagement process. This process has identified a series of needs and opportunities that will allow NMC to support their strategic plan with the Campus Plan.

The following document will describe the facilities history of NMC, the process used to develop the plan, and illustrate the various planning responses to the strategic needs of NMC. The strategic needs of the College are based on the "NMC: NEXT" strategic plan that can be



Unique Geographic Position

found here: <https://www.nmc.edu/strategic-plan/>

The main goals and objectives of the Strategic Plan include:

- Future-Focused Education**
- Student Engagement and Success**
- Diversity, Equity and Inclusion**
- Community Partnerships and Engagement**
- Institutional Distinction and Sustainability**

GUIDING PRINCIPLES

NMC developed a Request for Proposal (RFP) from which TowerPinkster was selected as the campus planning consultant. The planning team used the scope of work within the RFP to structure the process. A key first step in that process was to work with NMC leadership to develop a series of Guiding Principles for NMC Thrive. The recommendations laid out in this plan strive to advance these Guiding Principles in different ways.



Support the 2022 – 2025 Strategic Plan.



Focus on the future of NMC. Maximize flexibility to allow the college to adjust to the evolving needs of students, staff, and faculty.



Clearly define priorities and identify opportunities for diversifying the College's funding streams.



Establish a vibrant main campus that enhances a sense of belonging and college identity.



Prioritize sustainability in capital planning and asset management. This include responsible use of energy, materials, and fiscal resources.



Enhance connections to the communities that interface with the college.

The team is pleased to present the following concepts that have been developed with an inclusive process, that has sought out input from the entire NMC community. The following Campus Plan will position NMC for success for the following decade.

COLLEGE HISTORY

The first classes at Northwestern Michigan College (NMC) started in 1951 in a borrowed aircraft hangar at the airport. Since then, NMC has grown from 65 students and 6 staff to more than 3,000 students and 650 faculty and staff. The facilities to support this growth are on five separate campuses around the Traverse City area.

Rogers observatory opened in 1981, south of the city limits. The University Center opened in 1995 at the site of the former Sara Lee headquarters on Boardman Lake. The 28-acre site features hiking trails and lake access. This campus houses several support functions as well as the University Partners.

Sited adjacent to Cherry Capital Airport, the Aero



First students at NMC

Park Campus includes many of the College's growth programs. There are four parcels that NMC owns totaling just over 16 acres. Two of the buildings (Parsons-Stulen) and the Hangar both have tarmac access to support the aviation program. The other two buildings house technical education programs.

The Great Lakes Campus opened in 2003 on Front Street with access to the West Arm of Grand Traverse Bay. This unique facility allows the *Training Ship (T/S) State of Michigan* to dock at the facility and serve as a learning resource for Maritime students when at port. Along with the Maritime program, the College's Culinary Arts program also shares classroom and instruction space, including a teaching kitchen and restaurant space known as Lobdell's in the building. NMC also



1980's student

operates the Hagerty Conference Center in the facility. The site and dock are over 7.8 acres on the east end of downtown Traverse City.

The Front Street Campus is the College's largest campus and has been in place since 1956. Sited on over 100 acres on East Front Street, this campus represents the majority of NMC's space. Twenty individual buildings include a range of facilities from classroom space to housing. NMC is one of the few community colleges in Michigan that offers student housing. This is an important resource for student success due to the high cost of housing in the Traverse City market. The campus was expanded during this planning process to include new apartments along the south edge of the Front Street Campus.



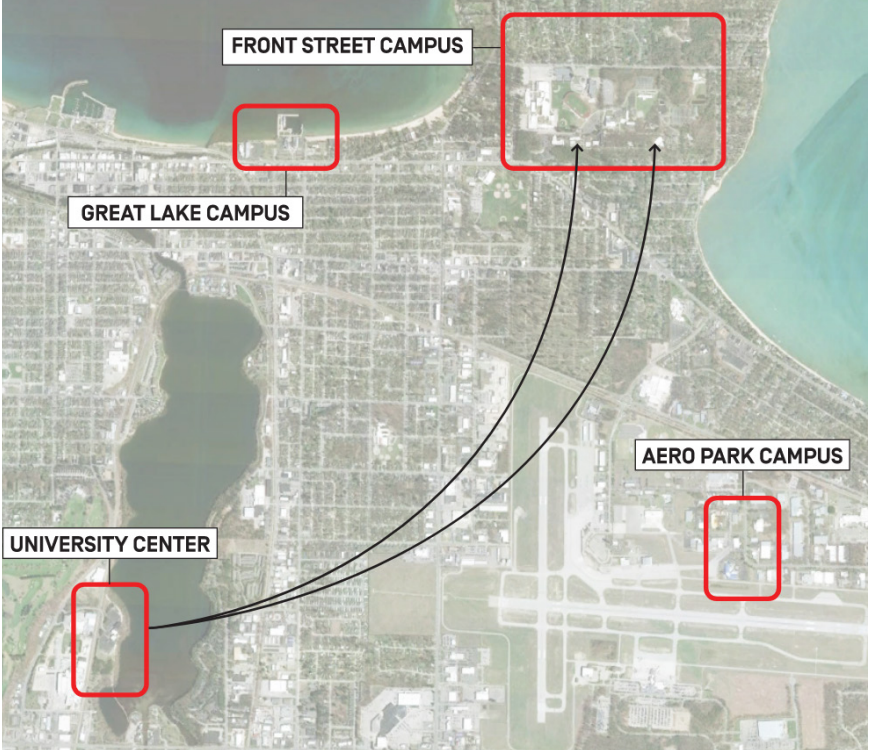
50th anniversary of the college

EXECUTIVE SUMMARY

From its earliest days, NMC has been an integral part of the Traverse City Region. NMC provides a range of educational opportunities for the area. From workforce development, technical training, Maritime degrees, and traditional 2-year transfer programs, the College's offerings have allowed for people to gain skills and education that directly benefit the community. This has been supported by the physical learning environment of the College. Over the years, there have been a series of additions, new buildings and renovations to ensure that NMC's facilities are able to support its educational mission.

The Campus Plan has been an inclusive process that has worked to gather stakeholder input from a variety of sources. This wide range of input has allowed for the plan to explore and test iterations that can best reflect and support the needs of NMC moving forward. This process has generated the Guiding Principles described in the Introduction. These principles have been used as filters to inform and prioritize individual projects. These projects are focused on several key initiatives for the College:

- Relocating users from the University Center (UC) to the Front Street Campus to facilitate increased interactions on campus, while allowing the UC to be utilized in different ways going forward.
- Consolidating student services into the Osterlin Building to improve student access by co-locating a wide range of support functions in one building.
- Co-Locating institutional support departments into the Tanis Building for increased collaboration between campus leadership and operating efficiency.
- Develop a campus housing concept that allows for long-term capacity of 500 beds to reduce housing barriers for students.
- Increase utilization of learning spaces on the Front Street Campus to enhance campus vitality and operational efficiency.
- Propose long-term concepts to leverage the vacant Eastern Avenue Property directly north of the Front Street Campus.



Space Migration Concept

EXECUTIVE SUMMARY

These major initiatives all support the Guiding Principles while proposing actionable projects that will directly improve the student experience of attending NMC.

The Front Street Campus has undergone multiple additions, renovations and new buildings over the decades. The COVID-19 pandemic expanded online course offerings to facilitate social distancing on campus. There is now a long-term blend of online, hybrid and in-person classes being taught. This, along with an increase in flexible working arrangements for NMC employees, has reduced the overall campus utilization from pre-pandemic levels. One of the major goals of the Campus Plan is to increase overall utilization

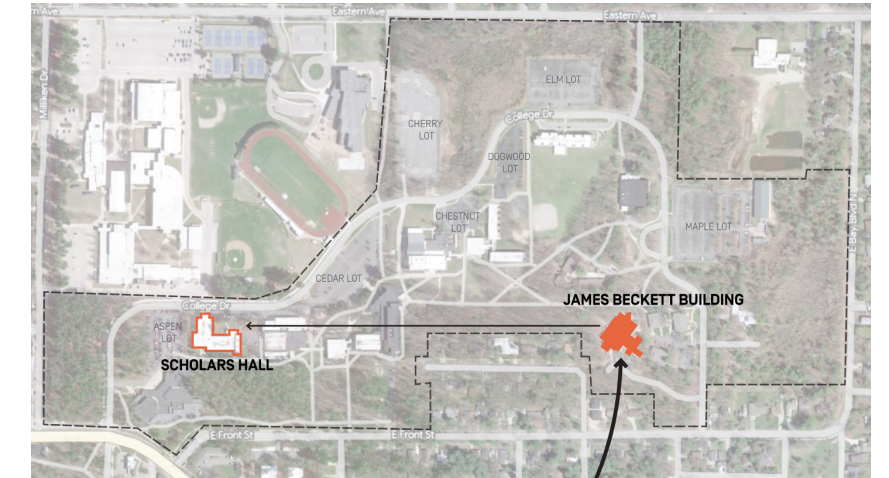
of campus teaching spaces, *while not adding any new academic buildings to the Front Street campus.* Currently, there are many teaching spaces that have utilization percentages under 10% for the traditional academic calendar. By reorganizing spaces, the Campus Plan will be able to consolidate teaching spaces into fewer buildings and allow for more activity in those spaces while bringing more services and college groups back to the Front Street Campus from other locations. The Campus Plan focuses heavily on (and support of) consolidation of learning spaces and the addition and renovation of student housing. Housing is a major focus of the Campus Plan. The housing market in the Traverse City region has increased in costs over the preceding

14 years. From 2010 to 2020 the median home value rose approximately 50%. This is well above the rate of inflation. Housing affordability impacts students trying to find a place to live while attending NMC. It also negatively impacts faculty and staff who want to work at NMC. The Campus Plan proposes two approaches to helping remove barriers to housing for the NMC community. First, is an expansion of on-campus student housing. This will take the form of both more traditional student housing as well as apartment-style housing. The North Hall, constructed in 2017, was NMC's first new student housing addition in over 40 years. (Apartments - 1973; East Hall - 1965)

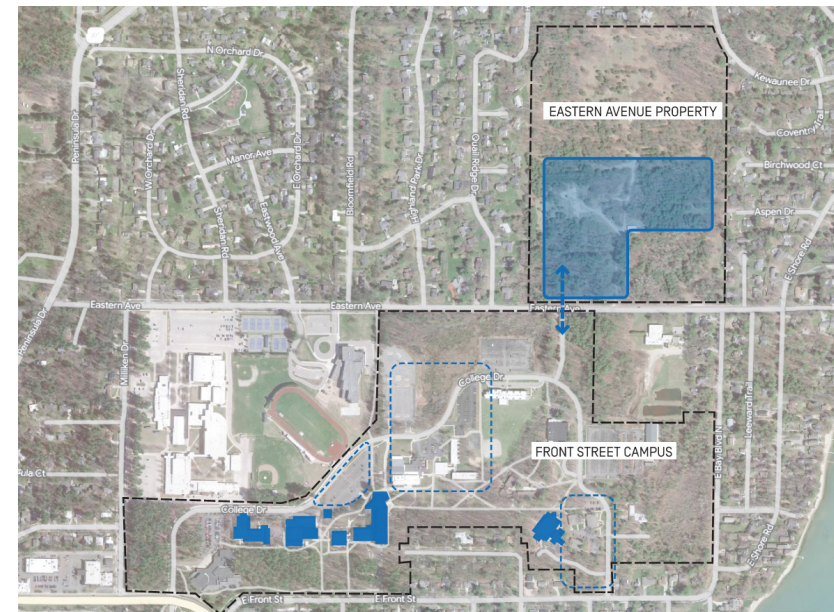
North Hall's modern amenities and quad suites equipped with shared kitchens and living space have proven attractive to students, resulting in a waitlist every semester. The second approach to removing housing barriers utilizes the Eastern Avenue property, which is a great opportunity to provide additional housing that is either focused on NMC workforce or life-long learning students who are looking to down-size as they are in or near retirement and would like to take advantage of the lifelong learning opportunities. These housing expansions would not only provide additional, needed beds for the NMC community, but also support the Campus Plan goal of diversifying revenue sources for the College.

Revitalization of campus also extends to the exterior spaces. As the new on-campus housing is developed, this will allow for a reimagining of the campus exterior spaces that are adjacent. This will aid in creating new social spaces and activity areas while improving the walkability of campus.

This Campus Plan sets a series of high-level aspirational goals for the future of NMC. During the coming decade, the projects that are described in this report are focused on diversifying revenue sources, increasing utilization and efficiency, while ultimately, revitalizing and re-energizing NMC. We are excited to share these ideas that have been developed with a wide range of stakeholder input looking forward through the lens of the Guiding Principles. As NMC moves into the next 10 years, these ideas will help shape growth while enhancing the legacy of leadership in the Traverse City region.



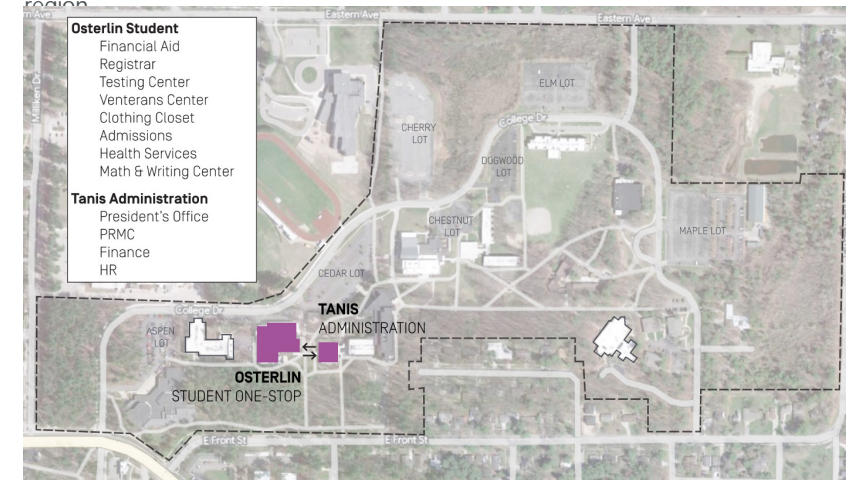
Front Street Campus Utilization and University Center Move



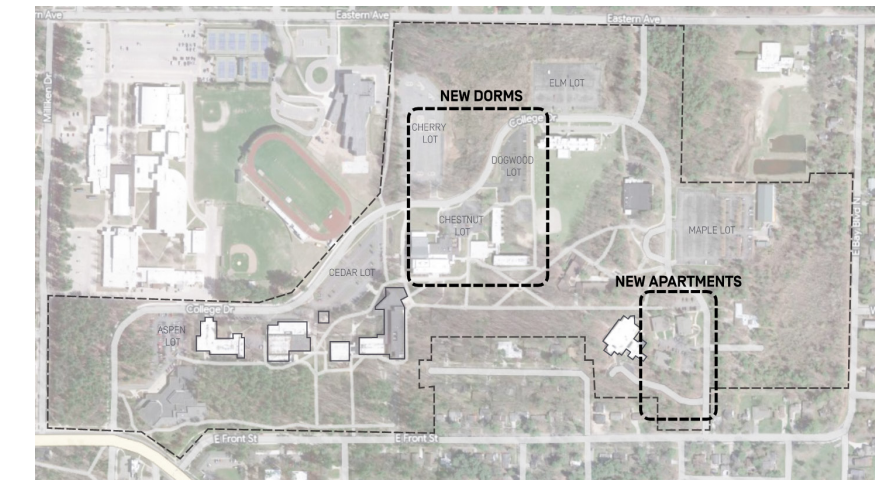
Front Street Campus Main Focus Areas



Fresh Water Research & Innovation



Front Street Campus Student Services and Administration Organization



Front Street On-Campus Housing Concept

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PROCESS

Campus Planning processes are very iterative. TowerPinkster was engaged with NMC in April of 2023 to develop the Campus Plan. As this engagement progressed, the process was developed to allow for enhanced community engagement and plan flexibility. During this time the Guiding Principles were developed by the NMC Facilities Planning team, serving as guides for the team when evaluating and prioritizing projects to be included in the Campus Plan.

TowerPinkster and NMC organized several avenues for engagement. There was a standing Steering Committee, that consisted of the President's Cabinet as well as other key campus leaders. There was also a core group of campus leaders who met for regular progress meetings. Along with the Guiding Principles, the planning team facilitated a wide range of engagements with community stakeholders to ensure that the planning reflected the needs and goals of the end users and the broader NMC community. During the data gathering process, TowerPinkster met with over thirty different stakeholder groups, including students, faculty, staff, the Board of Trustees, and the larger community. This provided a broad range of input that provided additional context to the Guiding Principles.

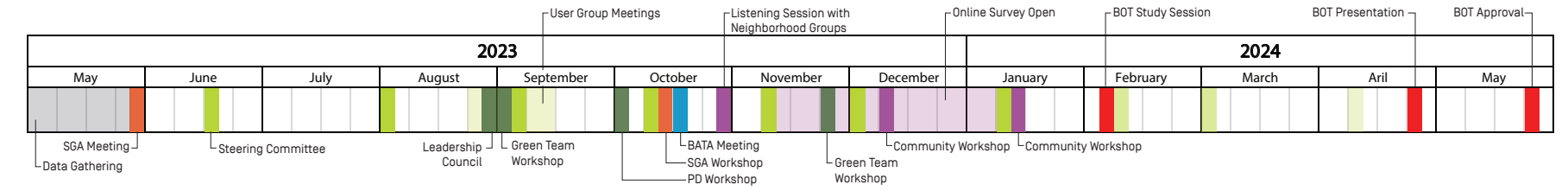
Several tools were utilized in the development of the Campus Plan:

- Classroom Utilization – Based on data from NMC's scheduling system, the team developed maps of a percentage of utilized time for each instructional space on campus. Benchmarked against a traditional higher education schedule, these diagrams show "heat maps" highlighting areas that can be better utilized or could be repurposed.
- Community Survey – The survey was developed to create another avenue for engagement and feedback. The goal was to have maximum engagement with the public to further understand perceived needs and gather feedback on priorities.
- Live Polling during Community Workshops - NMC held a listening session with the BOOM and Indian Woods neighborhood associations in October 2023 and two community workshops on campus in December 2023 and January 2024. Live polling technology was used to capture and report feedback from attendees in real time.
- Sustainability / Energy Use Benchmarking – NMC prioritizes environmental stewardship. Part of the Campus Plan includes a review of the overall College energy and water use. This provides benchmark data to inform decision-making. This information can be found in the Sustainability Summary section of the report.
- Aerial Photography – NMC's aviation program and marketing team collaborated to capture aerial photography of each of NMC's main properties. This view provides a unique perspective of the facilities and helps visualize planning concepts.



Great Lakes Campus

PROCESS



Planning Timeline

160 COMMUNITY WORKSHOP ATTENDEES | **147** FACULTY, STAFF, & STUDENT MEETING ATTENDEES | **359** SURVEY RESPONSES

<p>SGA</p> <ol style="list-style-type: none"> 1. A student quad - hang out spot 2. More housing 3. Parking lots for campus expansion 4. Improved bike parking 	<p>User Group Meetings</p> <ol style="list-style-type: none"> 1. UC Programs to Front Street Campus 2. More housing is needed 3. More collaboration space is needed 4. Flexible instructional space 	<p>Leadership Council</p> <ol style="list-style-type: none"> 1. More outdoor + communal spaces 2. Embrace hybrid learning, invest in technology 3. Activate Osterlin with student resources
<p>Community Workshops</p> <ol style="list-style-type: none"> 1. Interest & concern about Eastern Ave 2. Housing options are needed 3. Expanded programs that will enhance community connection 	<p>Online Survey</p> <ol style="list-style-type: none"> 1. Improve facility utilization 2. Enhance recreation opportunities 3. Preserve natural areas 4. Community connections & events 	<p>BATA Meeting</p> <ol style="list-style-type: none"> 1. Keys to success: education, pass partnership, physical infrastructure 2. On-demand shuttle system 3. Potential for Park-and-Ride system in Maple Lot

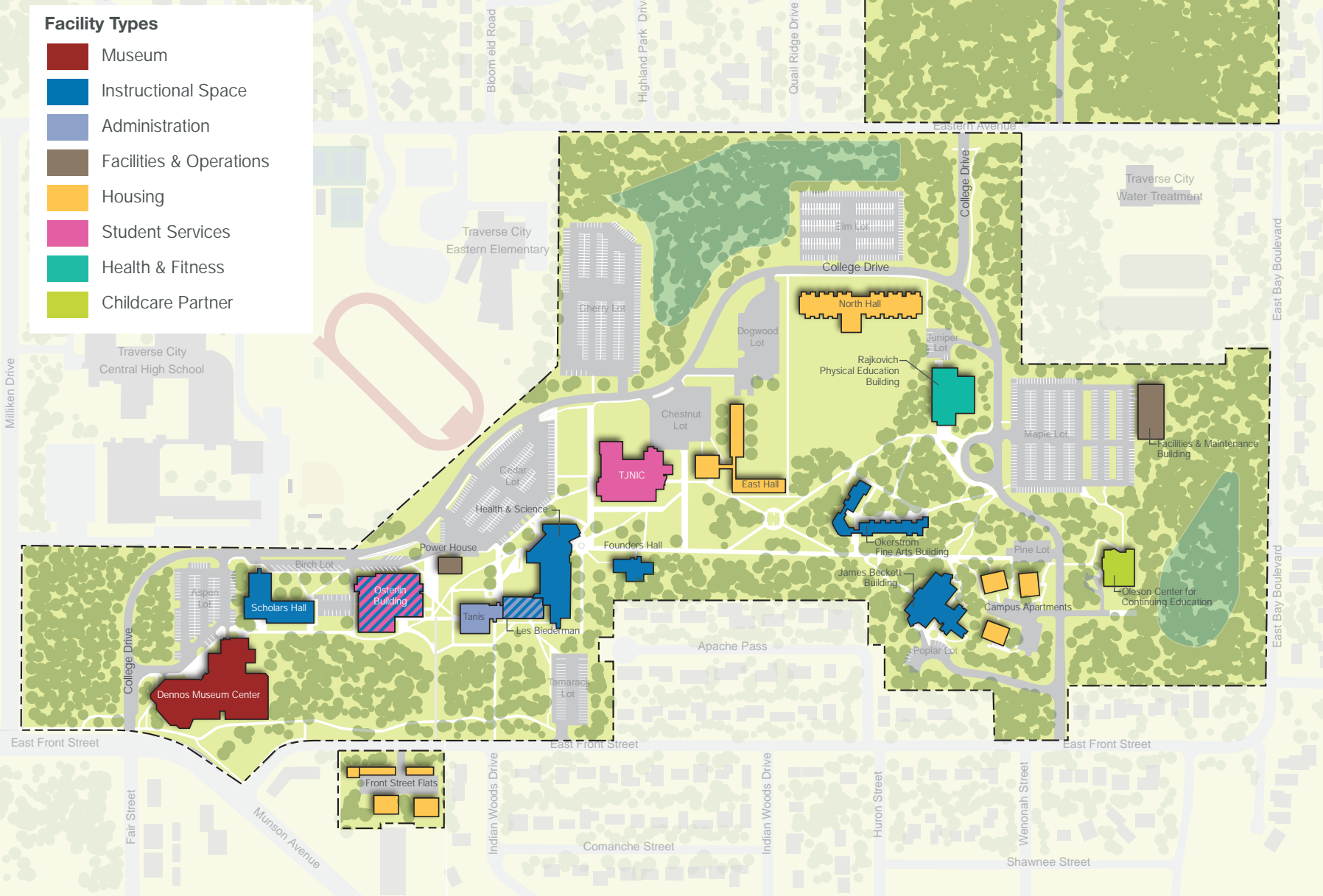
Stakeholder Engagement Executive Summary

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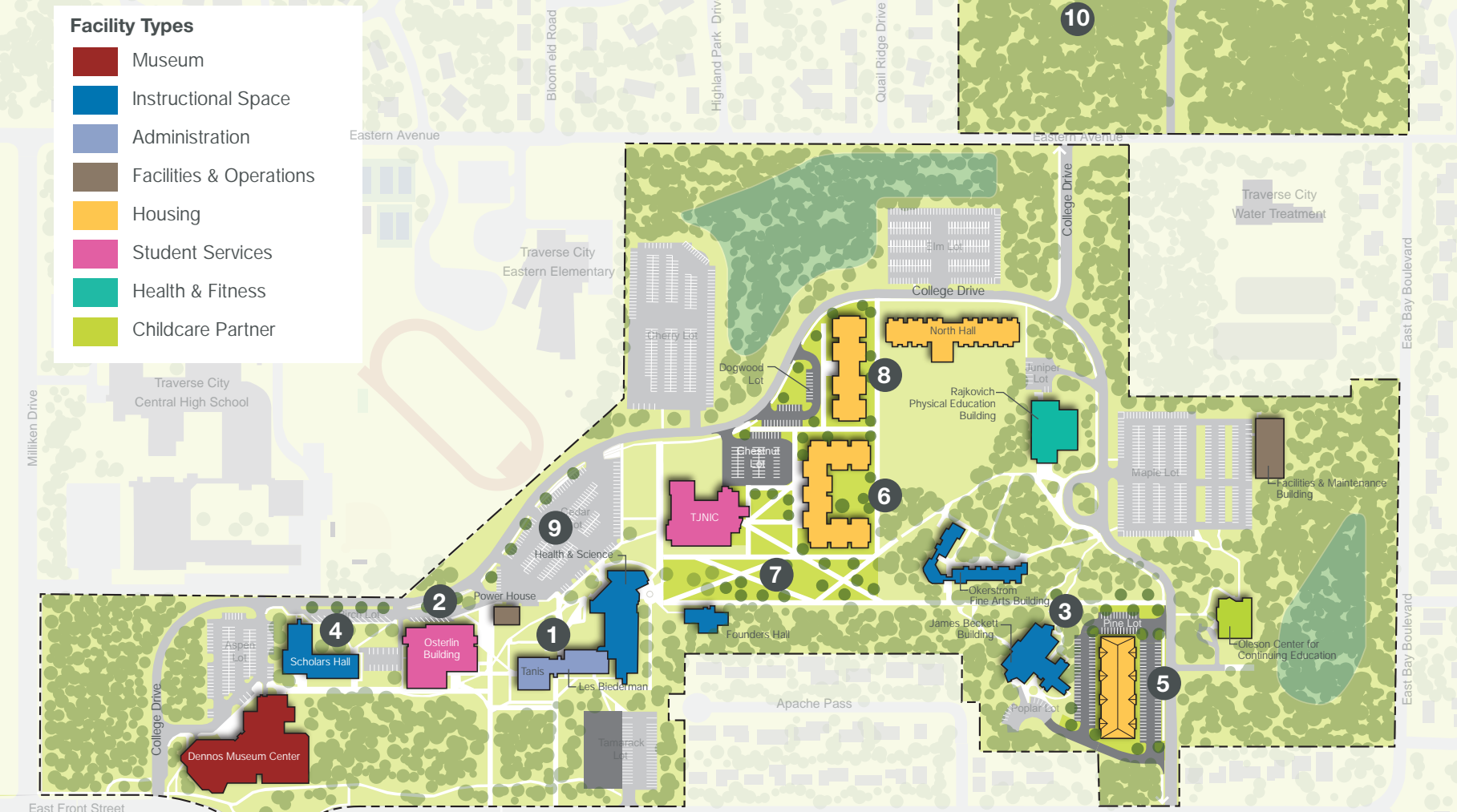
03

PLANNING

FRONT STREET EXISTING CONDITIONS



FRONT STREET CAMPUS PLAN



- MAIN PROJECT LIST:**
- 1. Administration in Tanis & Biederman
 - 2. Student Services in Osterlin
 - 3. University Partners in Beckett
 - 4. Program consolidation in Scholars
 - 5. New Apartments
 - 6. New East Halls & Data Center
 - 7. Campus Quad
 - 8. New Dorm
 - 9. Geothermal Project under Cedar Lot
 - 10. Eastern Avenue Campus Expansion

TEACHING & LEARNING

Strategic Goals

Future-Focused Education

Enhance offerings through flexible academic pathways, innovative instructional delivery models and relevant, hands-on educational experiences to empower global learners for the future.

Student Engagement and Success

Develop and deliver comprehensive support services, robust engagement opportunities and a vibrant collegiate experience to foster learner success, goal completion and employability.

Diversity, Equity and Inclusion

Cultivate an inclusive environment that fosters a sense of belonging and delivers equitable opportunities so all are able to thrive and succeed.

Community Partnerships and Engagement

Enhance collaborations that advance community engagement, economic and workforce development and innovative opportunities for lifelong learning.

Institutional Distinction and Sustainability

Leverage distinctive programs that strengthen institutional sustainability and expand global connections for our learners and communities.

Northwestern Michigan College // NMC NEXT // nmc.edu/strategic-plan // strategic-planning@nmc.edu

The Campus Plan can help focus investment in the physical environment to advance the goals, objectives, and progress trackers outlined in the 2022-2025 Strategic Plan:

1. Continue to support experiential learning as a differentiator for NMC.
2. Provide learning environments that are flexible enough to meet a variety of program needs.
3. Reduce barriers outside the classroom that can prevent success inside the classroom.

SUPPORT EXPERIENTIAL LEARNING

- Continue to support programs that utilizes the community as a classroom.
- Strengthen connections to local and regional institutions.
- Evolve experiential learning program delivery as the needs of partnered institutions and job market trends evolve.

PROVIDE FLEXIBLE LEARNING ENVIRONMENTS

- Invest in technology that allows for hybrid instruction and collaboration
- Provide small group gathering space that can be utilized by faculty and staff.
- Provide furniture types that allow for a variety of arrangements, collaboration, and small group interaction.

REDUCE BARRIERS TO SUCCESS

- Provide informal touchdown spaces for students to spend time outside of class.
- Ensure students are informed of all the student resources available as they get consolidated into Osterlin.
- Connect students to transportation options that meet the needs of their studies.

GREAT LAKES CAMPUS

NMC's Great Lakes Campus is a highly visible and important facility that houses some of the College's fastest growing programs. The capacity for building, marina, and parking on this property has been maximized. Future expansion would require significant re-imagining of the facility. But within the timeline of this updated Campus Plan, several strategic projects should be considered:

1. **Technology & Lighting at Hagerty Center** - These improvements will allow the Hagerty Center to continue to serve events and patrons at a high level.
2. **Renovate Culinary Labs** - These improvements will allow the culinary program to enhance their teaching experience and better prepare students for success.
3. **Construct a Galley Kitchen** - This facility would provide instructional space for one of NMC's newest programs, complementing the instructional space currently housed on the *State of Michigan* ship.

The construction of Freshwater Research & Innovation Center will afford the College additional flexibility in regard to instruction space at the Great Lakes Campus.

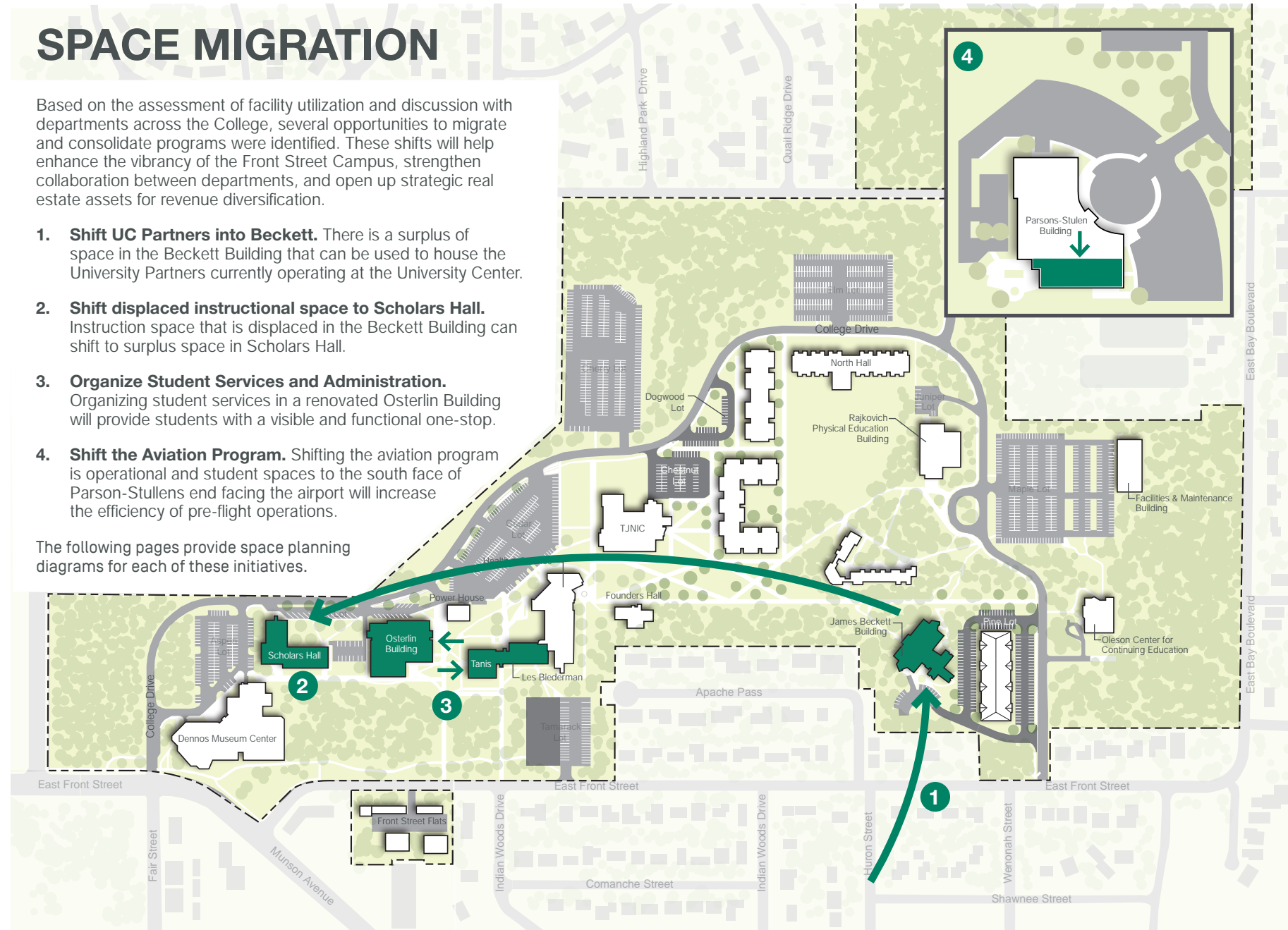


SPACE MIGRATION

Based on the assessment of facility utilization and discussion with departments across the College, several opportunities to migrate and consolidate programs were identified. These shifts will help enhance the vibrancy of the Front Street Campus, strengthen collaboration between departments, and open up strategic real estate assets for revenue diversification.

- 1. Shift UC Partners into Beckett.** There is a surplus of space in the Beckett Building that can be used to house the University Partners currently operating at the University Center.
- 2. Shift displaced instructional space to Scholars Hall.** Instruction space that is displaced in the Beckett Building can shift to surplus space in Scholars Hall.
- 3. Organize Student Services and Administration.** Organizing student services in a renovated Osterlin Building will provide students with a visible and functional one-stop.
- 4. Shift the Aviation Program.** Shifting the aviation program is operational and student spaces to the south face of Parson-Stullens end facing the airport will increase the efficiency of pre-flight operations.

The following pages provide space planning diagrams for each of these initiatives.



SPACE MIGRATION GOALS



The space migration concept is developed to support the goal of increased campus vitality. This is done by focusing on utilization of space and ensuring they are being used for their “highest and best use”. The following planning diagrams detail the concepts illustrated on the previous page.

Not every floor of every Front Street Campus building is included in this concept. Spaces that are currently well-utilized, or recently constructed / renovated are not expected to receive substantial work.

The following spaces are anticipated to be impacted by the space migration concept:

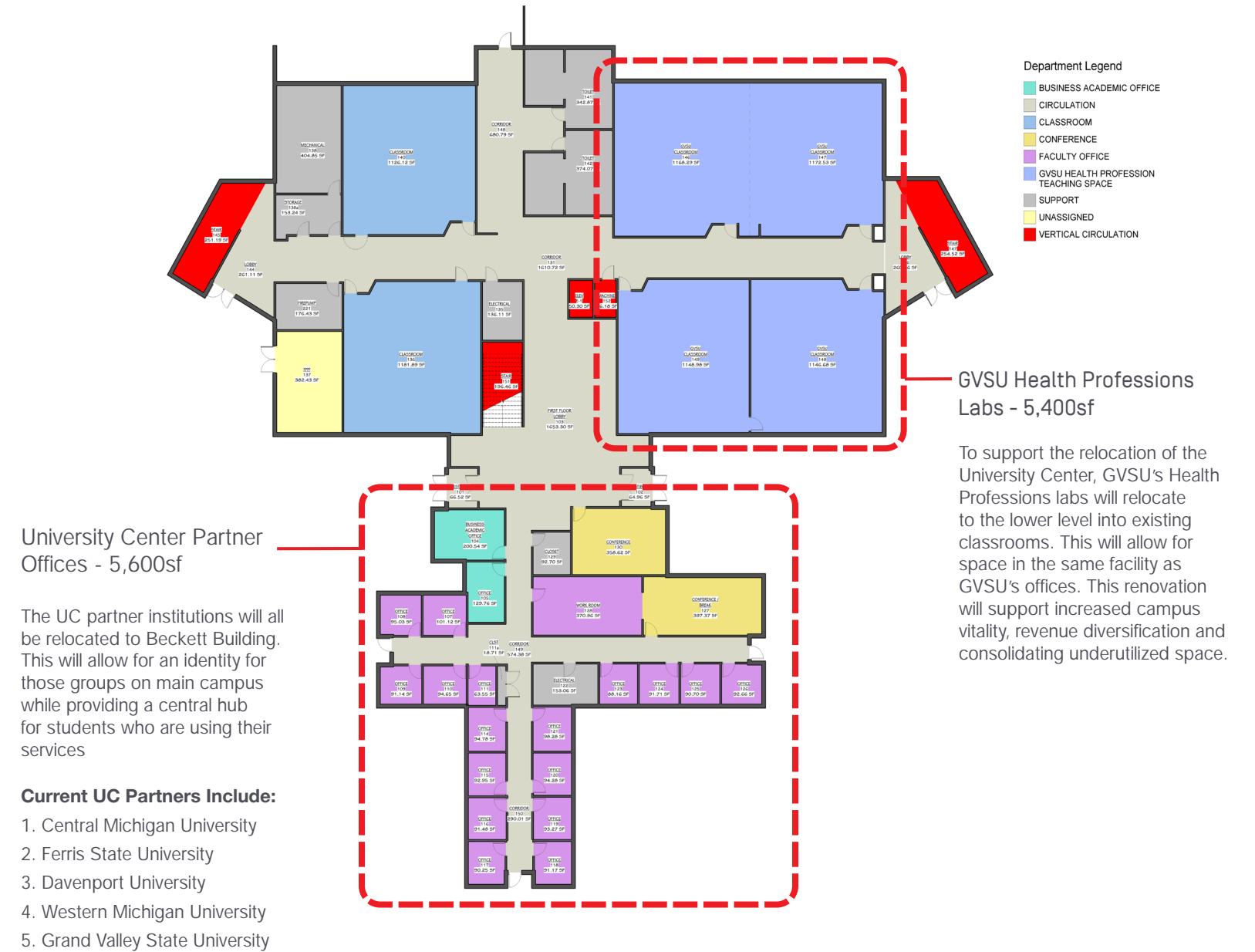
- James Beckett Building - All Floors
- Scholars Hall - Lower Level
- Tanis Building - All Floors
- Les Biederman Building - Main Floor
- Osterlin Building - Main Level and Upper Level
- Parsons-Stullen Building - All Floors
- Great Lakes Culinary Institute

Other spaces may receive individual projects as needs arise over the next 10 years.

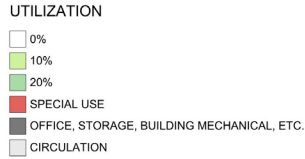
JAMES BECKETT - LOWER LEVEL EXISTING



JAMES BECKETT - LOWER LEVEL SPACE PLANNING



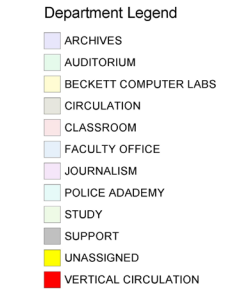
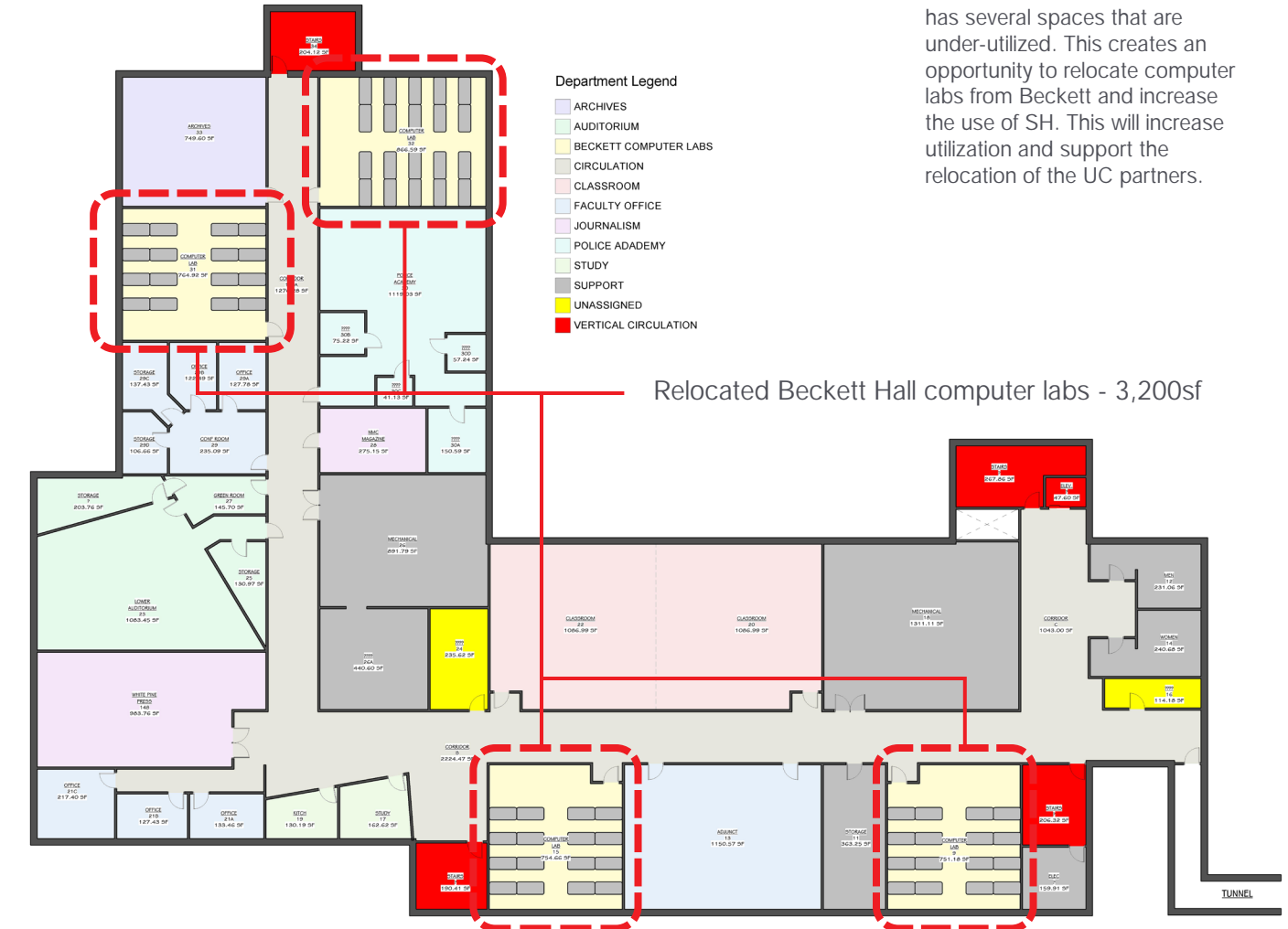
SCHOLARS HALL - LOWER LEVEL EXISTING



Scholars Hall lower level is 25,900SF of existing space. The major program components include the building mechanical space, storage, adjunct offices, the Police Academy and a series of classrooms that have lower levels of utilization. There is a tunnel connection to the rest of the campus infrastructure system.

BASEMENT - UTILIZATION
SF = 10'

SCHOLARS HALL - LOWER LEVEL SPACE PLANNING



Relocated Beckett Hall computer labs - 3,200sf

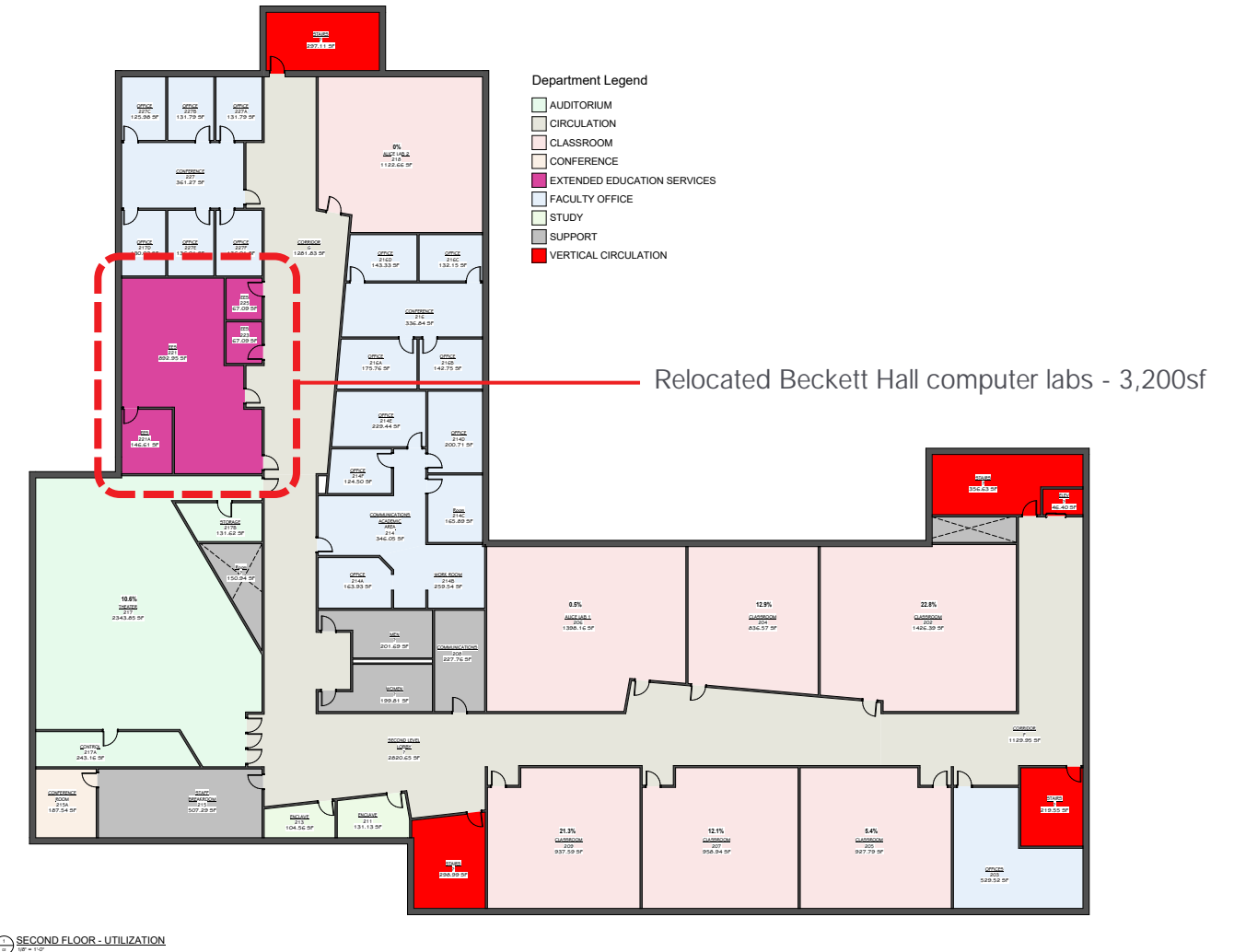
Scholars Hall lower level has several spaces that are under-utilized. This creates an opportunity to relocate computer labs from Beckett and increase the use of SH. This will increase utilization and support the relocation of the UC partners.

SCHOLARS HALL - UPPER LEVEL EXISTING

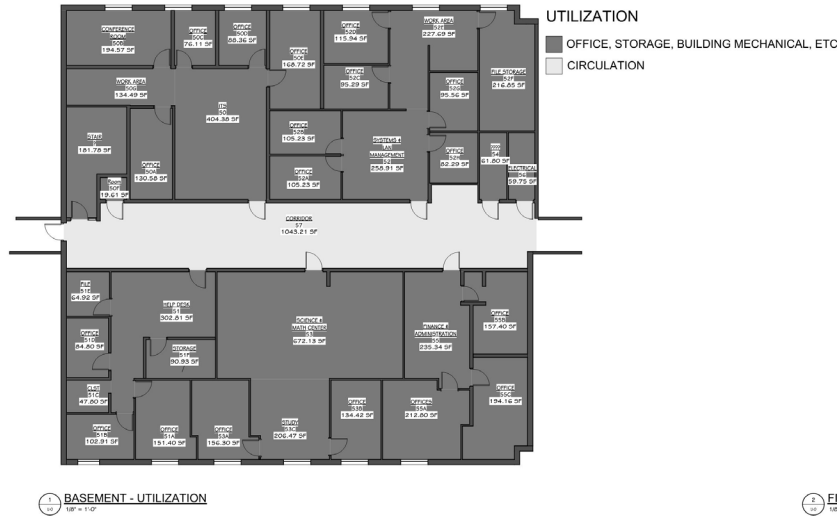
Scholars Hall upper level is 25,900SF of existing space. The major program components include instructional space, the existing Writing Center which will move to Osterlin, faculty offices and support space. There are corridor benches that are used for students to congregate between classes.



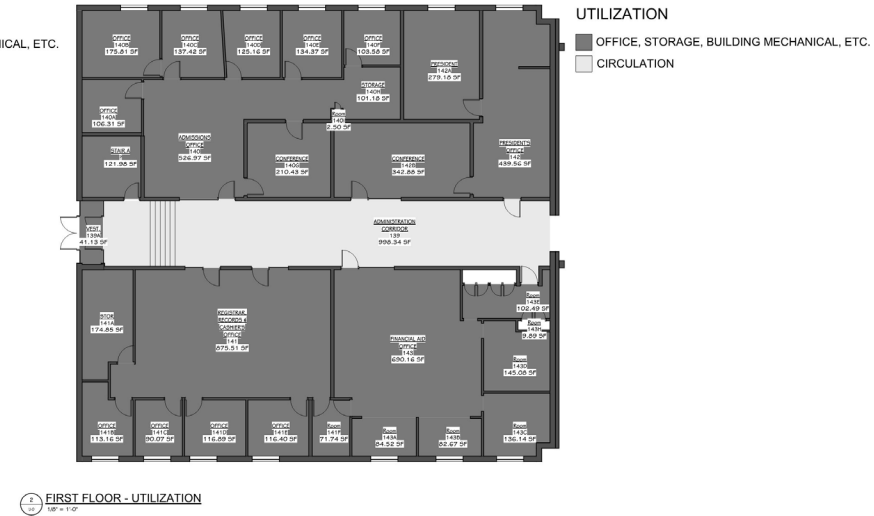
SCHOLARS HALL - UPPER LEVEL SPACE PLANNING



TANIS BUILDING - EXISTING

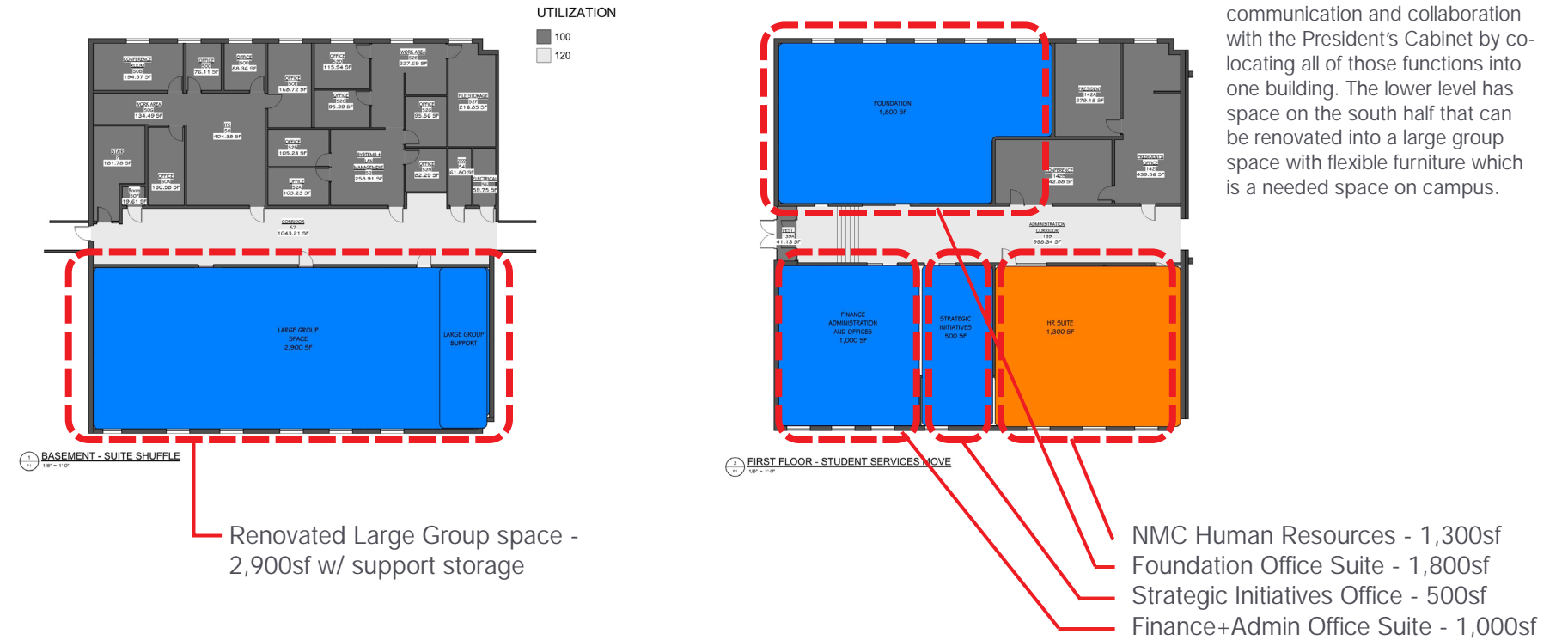


The Tanis Building lower level is 7,500sf of existing space. There are tunnel connections to The Biederman Building and the campus infrastructure system. The lower level has most of the College's IT staff areas and some server infrastructure. The south side of the lower level has admin offices, the math and science center and a currently unused office suite.



The Tanis Building upper level is 7,300sf of existing space. It is primarily composed of existing student service offices, and the President's office. There is a connection to the Biederman Building's main lobby to the east.

TANIS BUILDING - SPACE PLANNING



The Tanis Building renovation will allow for a consolidation of administrative functions into one location. This will allow for better communication and collaboration with the President's Cabinet by co-locating all of those functions into one building. The lower level has space on the south half that can be renovated into a large group space with flexible furniture which is a needed space on campus.

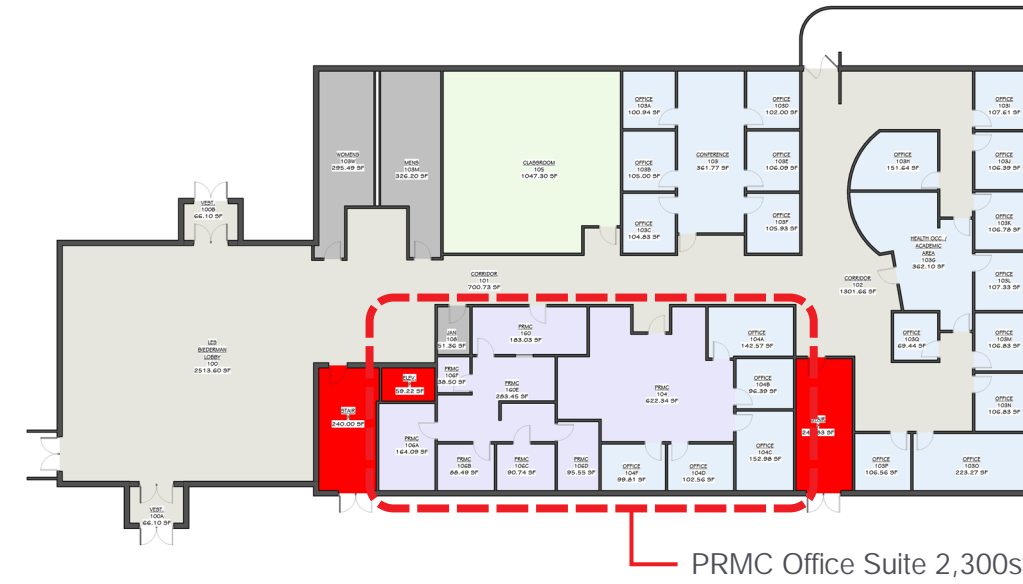
LES BIEDERMAN BUILDING - MAIN LEVEL EXISTING



- UTILIZATION**
- 0%
 - OFFICE, STORAGE, BUILDING MECHANICAL, ETC.
 - CIRCULATION

The main level of the Les Biederman Building is 15,500sf of the 37,100sf existing building. This level connects to the Tanis Building and the Health + Science Building. This level has the main entry for the building, faculty offices, the campus health clinic and the Public Relations, Marketing + Communications office. There is one classroom that is minimally utilized.

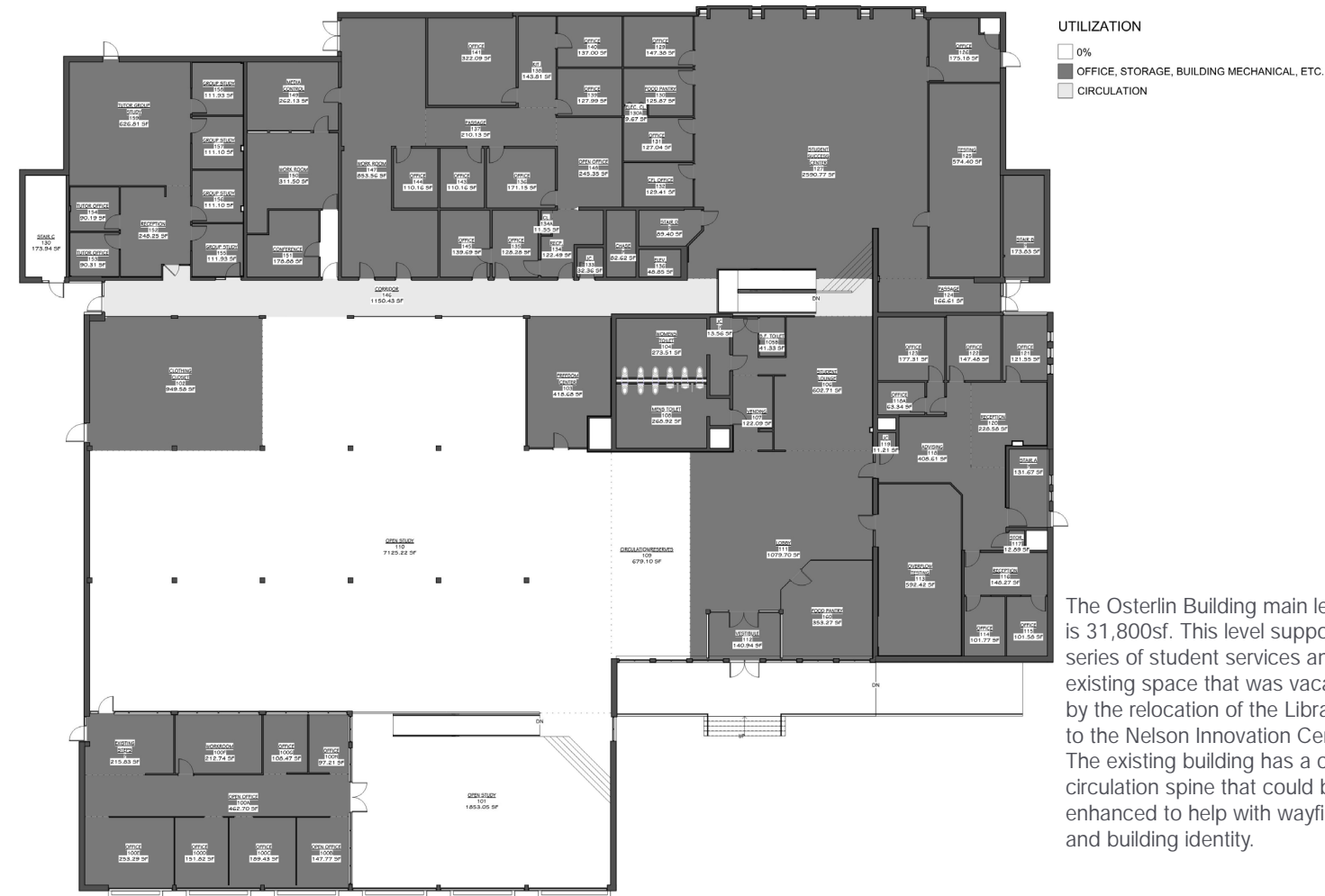
LES BIEDERMAN BUILDING - MAIN LEVEL SPACE PLANNING



- Department Legend**
- CIRCULATION
 - CLASSROOM
 - FACULTY OFFICE
 - PUBLIC RELATIONS
 - SUPPORT
 - VERTICAL CIRCULATION

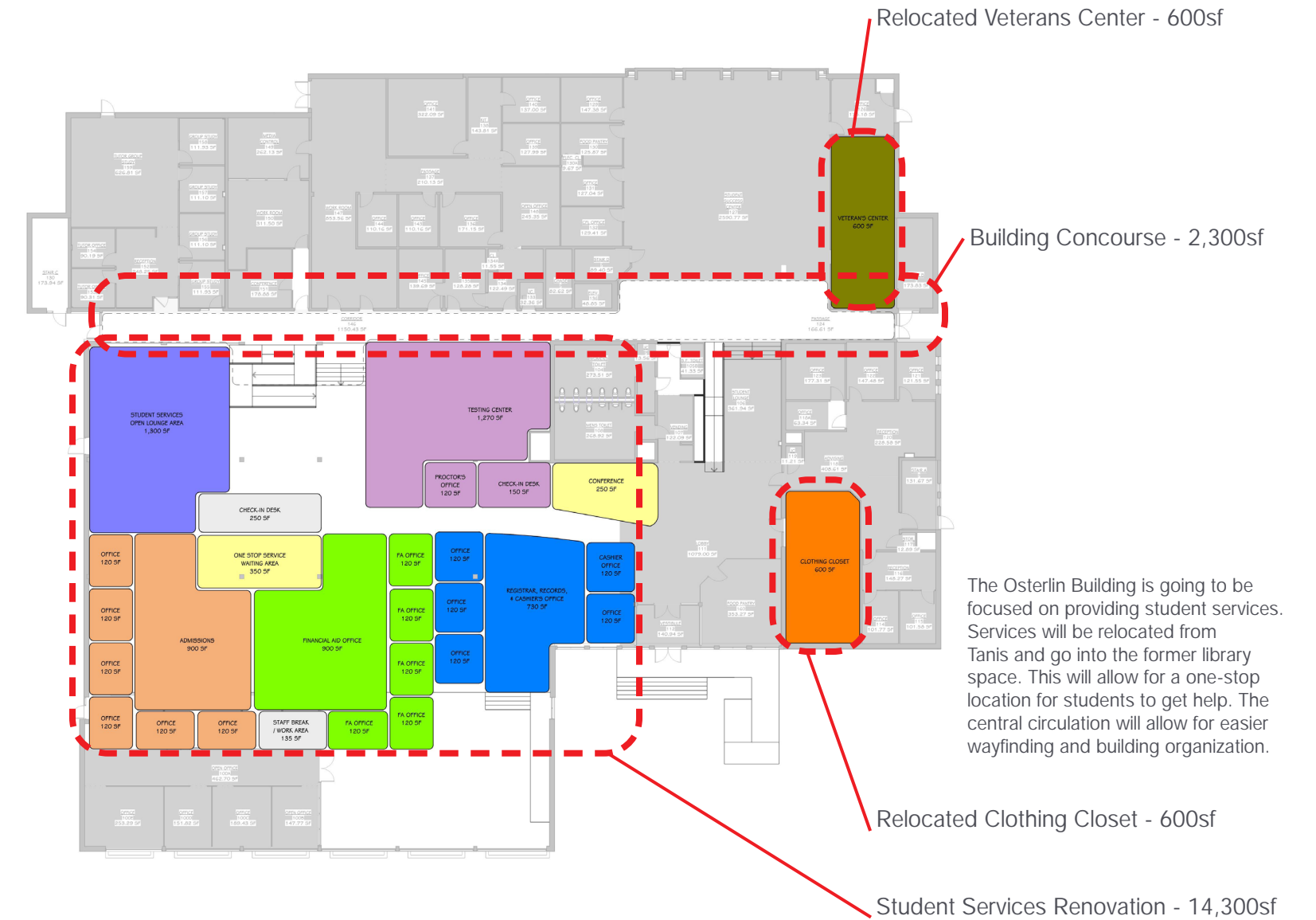
The Public Relations, Marketing and Communications suite is in need of additional collaboration and work space. The Health Clinic will be relocating to Osterlin and will allow for an expansion of PRMC.

OSTERLIN BUILDING - MAIN LEVEL EXISTING



The Osterlin Building main level is 31,800sf. This level supports a series of student services and has existing space that was vacated by the relocation of the Library to the Nelson Innovation Center. The existing building has a central circulation spine that could be enhanced to help with wayfinding and building identity.

OSTERLIN BUILDING - MAIN LEVEL SPACE PLANNING



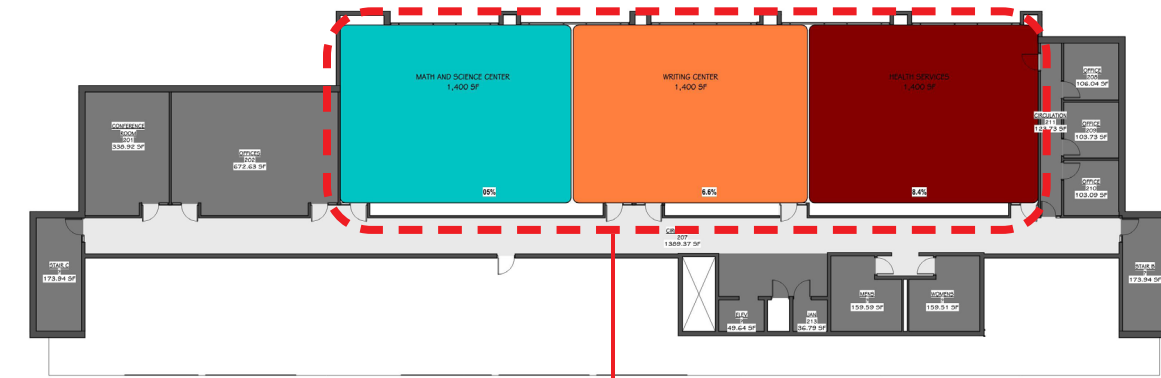
The Osterlin Building is going to be focused on providing student services. Services will be relocated from Tanis and go into the former library space. This will allow for a one-stop location for students to get help. The central circulation will allow for easier wayfinding and building organization.

OSTERLIN BUILDING - UPPER LEVEL EXISTING



The Osterlin Building upper level is approximately 9,000sf of existing space. It currently houses 3 classrooms, faculty offices and building mechanical access. The classrooms have limited utilization.

OSTERLIN BUILDING - UPPER LEVEL SPACE PLANNING



Math+Science Center - 1,400sf
 Writing Center - 1,400sf
 Health Services Clinic - 1,400sf

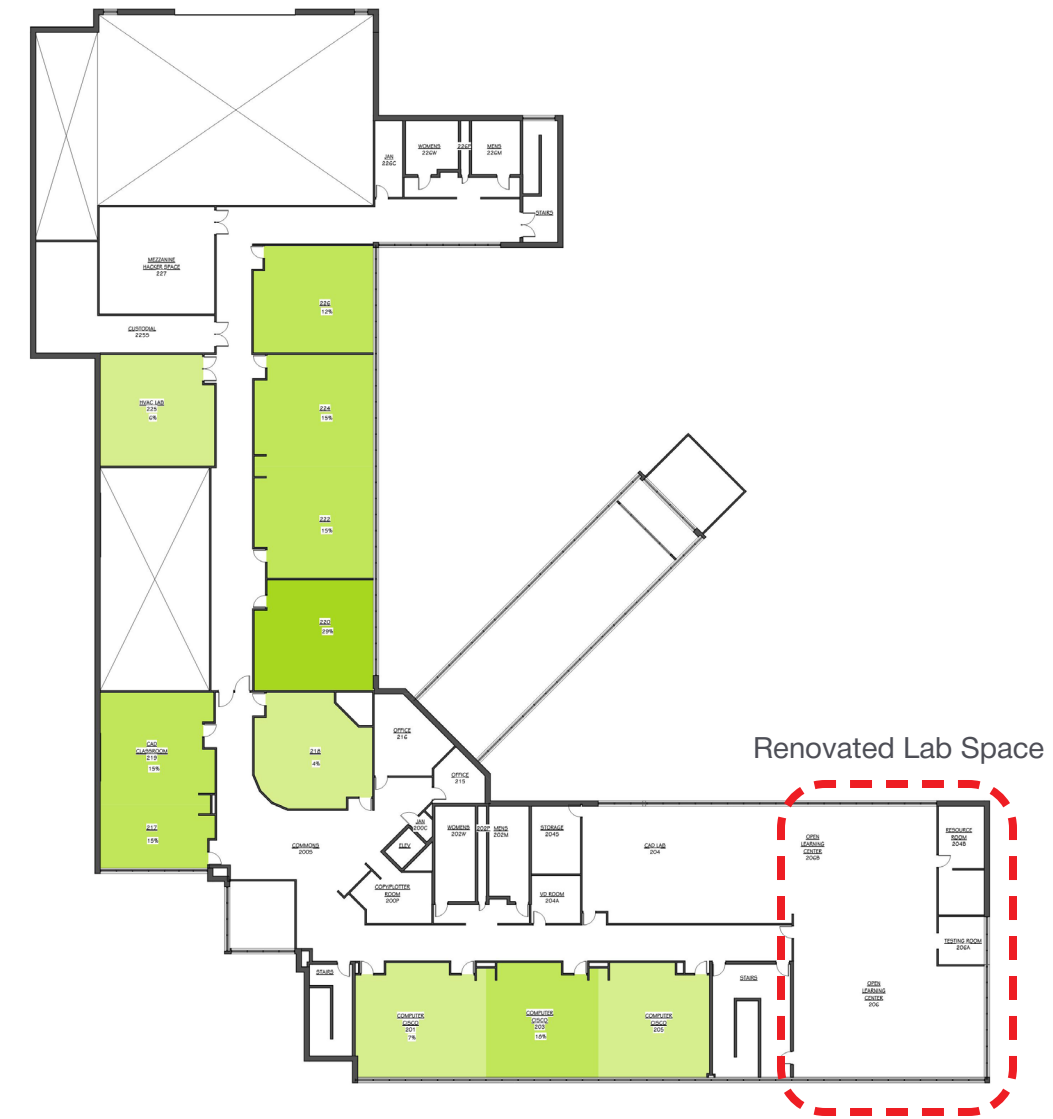
The upper level of Osterlin will house more focused support spaces relocated from Tanis and Biederman. This will allow for expansions in those spaces, while expanding services.

PARSONS-STULEN BUILDING - MAIN LEVEL SPACE PLAN



Parsons-Stulen is one of the newer facilities in the NMC portfolio. The main level is approximately 42,700sf. The major needs for the building are based on reorganizing internal spaces to capitalize on adjacencies to the Cherry Capital Airport tarmac.

PARSONS-STULEN BUILDING - UPPER LEVEL SPACE PLAN

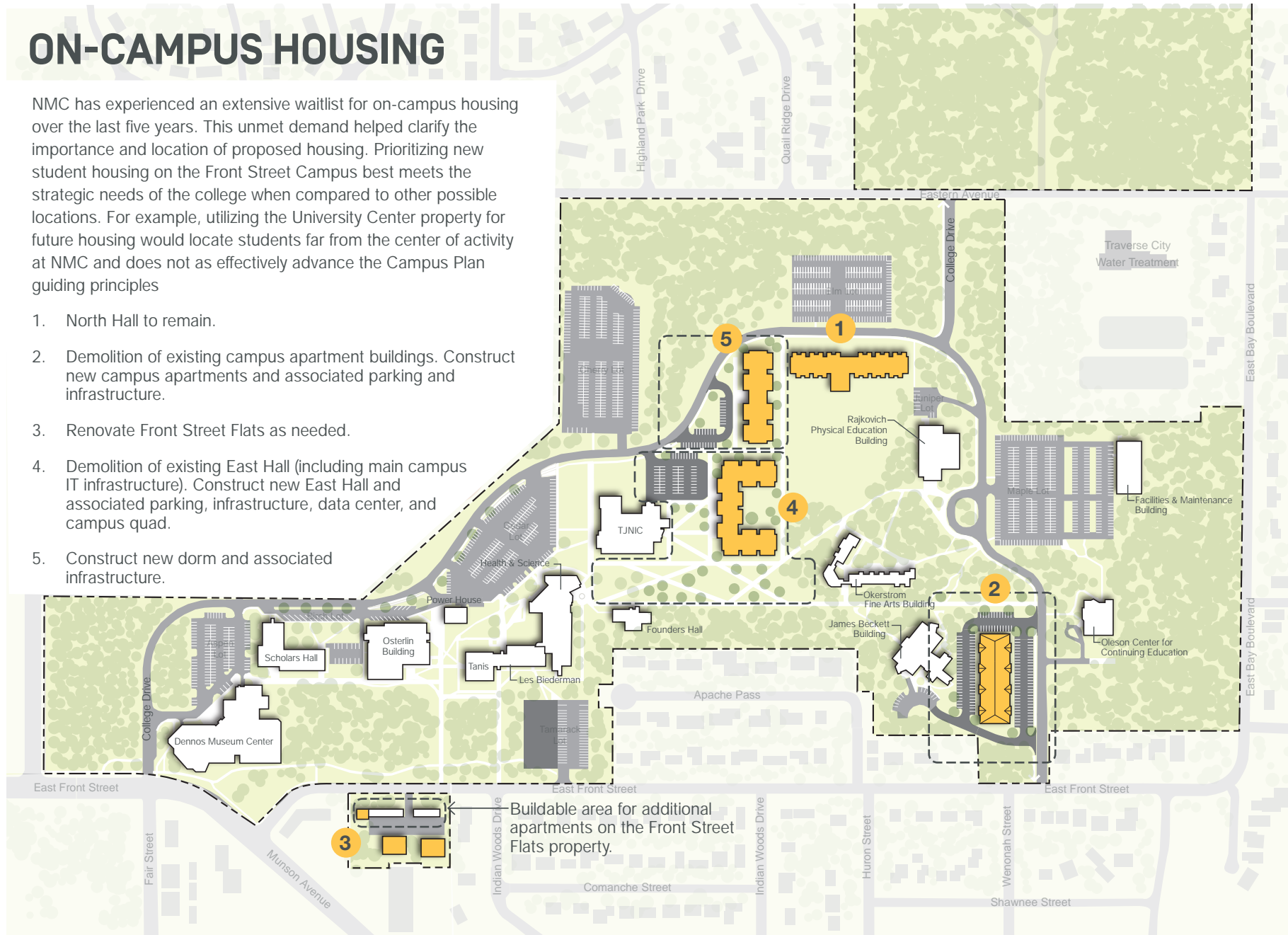


Parsons-Stulen Building's upper level has approximately 24,700sf of enclosed space. The overall footprint has several double-height lab spaces. The upper level is anticipated to not undergo substantial changes. There is an existing space at the southeast corner that was a testing lab that is moved to the Front Street Campus.

ON-CAMPUS HOUSING

NMC has experienced an extensive waitlist for on-campus housing over the last five years. This unmet demand helped clarify the importance and location of proposed housing. Prioritizing new student housing on the Front Street Campus best meets the strategic needs of the college when compared to other possible locations. For example, utilizing the University Center property for future housing would locate students far from the center of activity at NMC and does not as effectively advance the Campus Plan guiding principles

1. North Hall to remain.
2. Demolition of existing campus apartment buildings. Construct new campus apartments and associated parking and infrastructure.
3. Renovate Front Street Flats as needed.
4. Demolition of existing East Hall (including main campus IT infrastructure). Construct new East Hall and associated parking, infrastructure, data center, and campus quad.
5. Construct new dorm and associated infrastructure.



ON-CAMPUS HOUSING NARRATIVE

On-campus student housing at Northwestern Michigan College plays a pivotal role in addressing the challenges posed by the local housing market, ensuring that students have access to affordable and convenient accommodations. Additionally, the proposed location of new housing on the Main Front Street Campus provides a unique opportunity to enhance the character of campus and foster a sense of vitality. Housing also provides a diversified source of revenue, contributing to financial sustainability while enriching the overall campus experience at NMC. The goal is to provide a minimum of 500 beds of student housing.

- 1. North Hall** - North Hall is in good condition and in high demand. The quad layout, with private rooms, is a model that attracts students. The college should continue to operate this facility in conjunction with other housing options on and adjacent to the Front Street Campus.
- 2. New Campus Apartments** - The most recent facilities assessment noted the declining condition of the existing Campus Apartments. This plan suggests demolishing the three apartment buildings and constructing a new, denser apartment building in this location. A row-house style arrangement will allow the college to construct additional housing units and additional parking. This new facility should match the architectural character of the college and strive to meet the new sustainability goals.
- 3. Front Street Flats** - In April 2024, NMC recently purchased the Front Street Flats just south of East Front Street. These apartments should be updated as needed to provide high quality housing for students starting in 2025.
- 4. New East Hall** - The existing East Hall is reaching the end of its useful life and has a room style that is in less demand. This plan recommends that the facility be demolished and a new East Hall is constructed. This facility should contain quad-style suits, flexible student / community gathering space, and a new data center. Because of New East Hall's proximity to the center of campus, developing a more organized campus quad and reorganized Chestnut Lot in tandem with the new hall is also recommended.
- 5. New Dorm** - A new dorm, north of the new- East Hall and west of North Hall, will complete the residential core of the Front Street Campus. This dorm takes the place of the existing Dogwood lot and can provide similar amenities and capacity to North Hall.



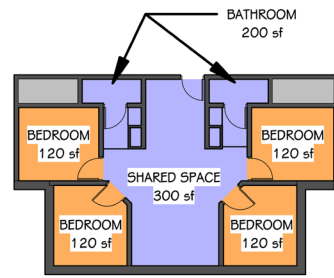
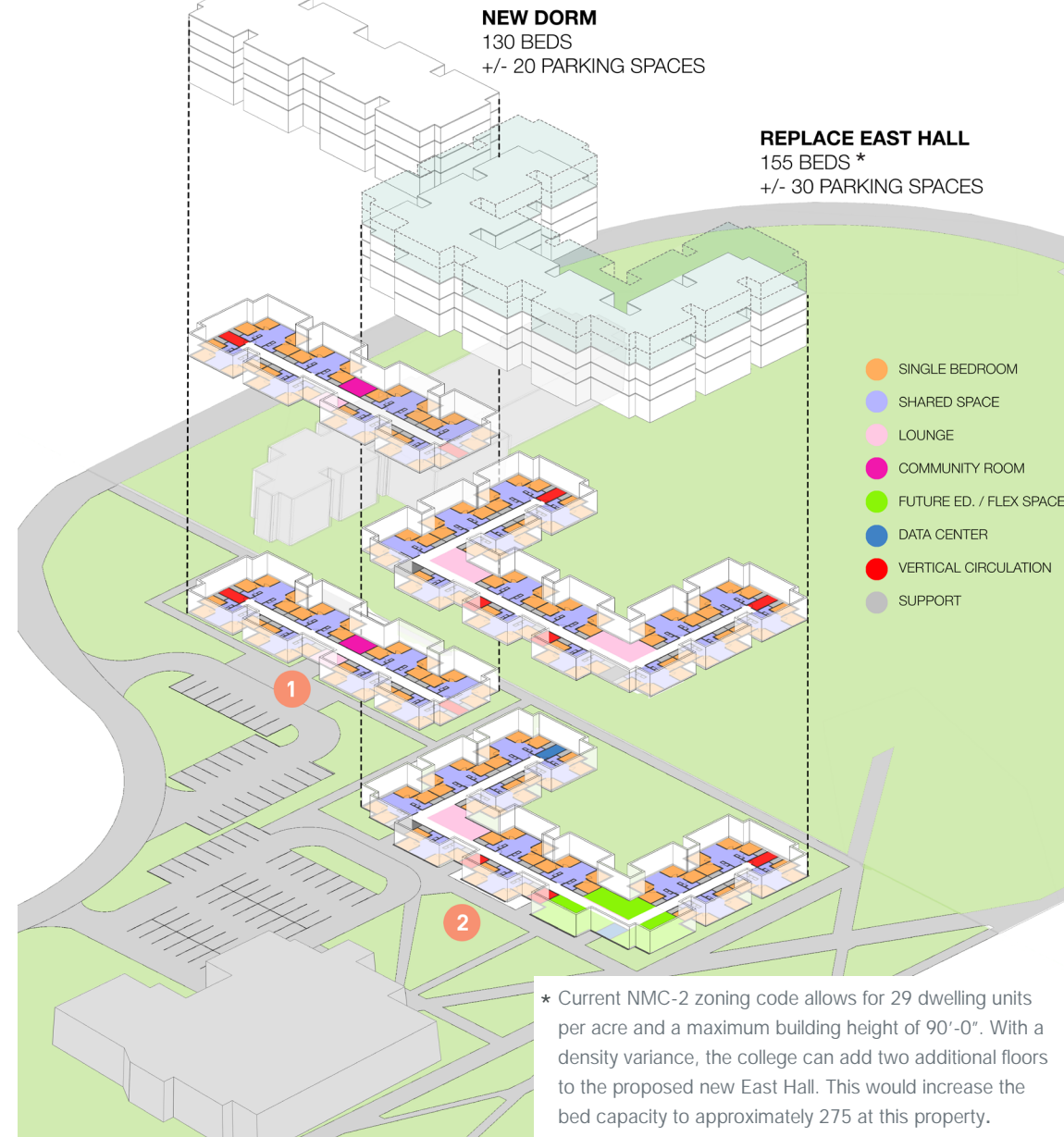
On-Campus Housing Capacity

	Current	Future
North Hall	131	131
New Campus Apartments	72	128
Front Street Flats	47	47*
East Hall	238	155**
New Dorm		100
Bed Total	488	561

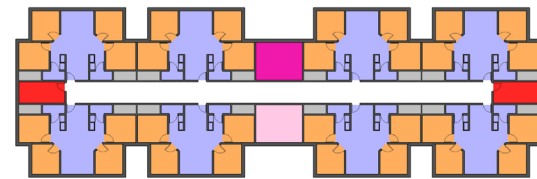
* 28 additional apartment units can be added to the Front Street Flats. This would increase the bed capacity to approximately 103 bed at this property.

** Two additional floors can be added to the new East Hall. This would increase the bed capacity to approximately 275 at this property.

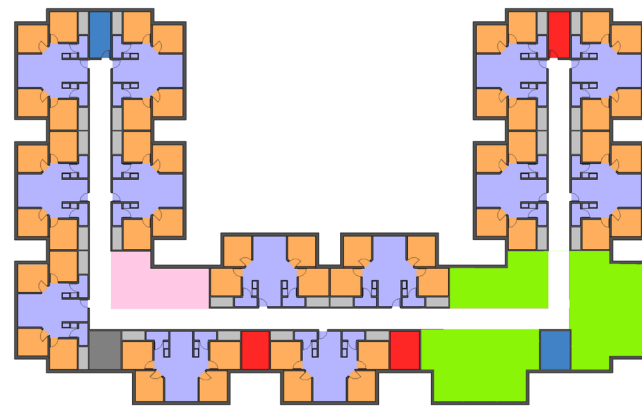
NEW DORMS



TYPICAL SUITE



1 NEW DORMS
32 BEDS / FLOOR



2 NEW EAST HALL
60 BEDS / FLOOR

NEW APARTMENTS



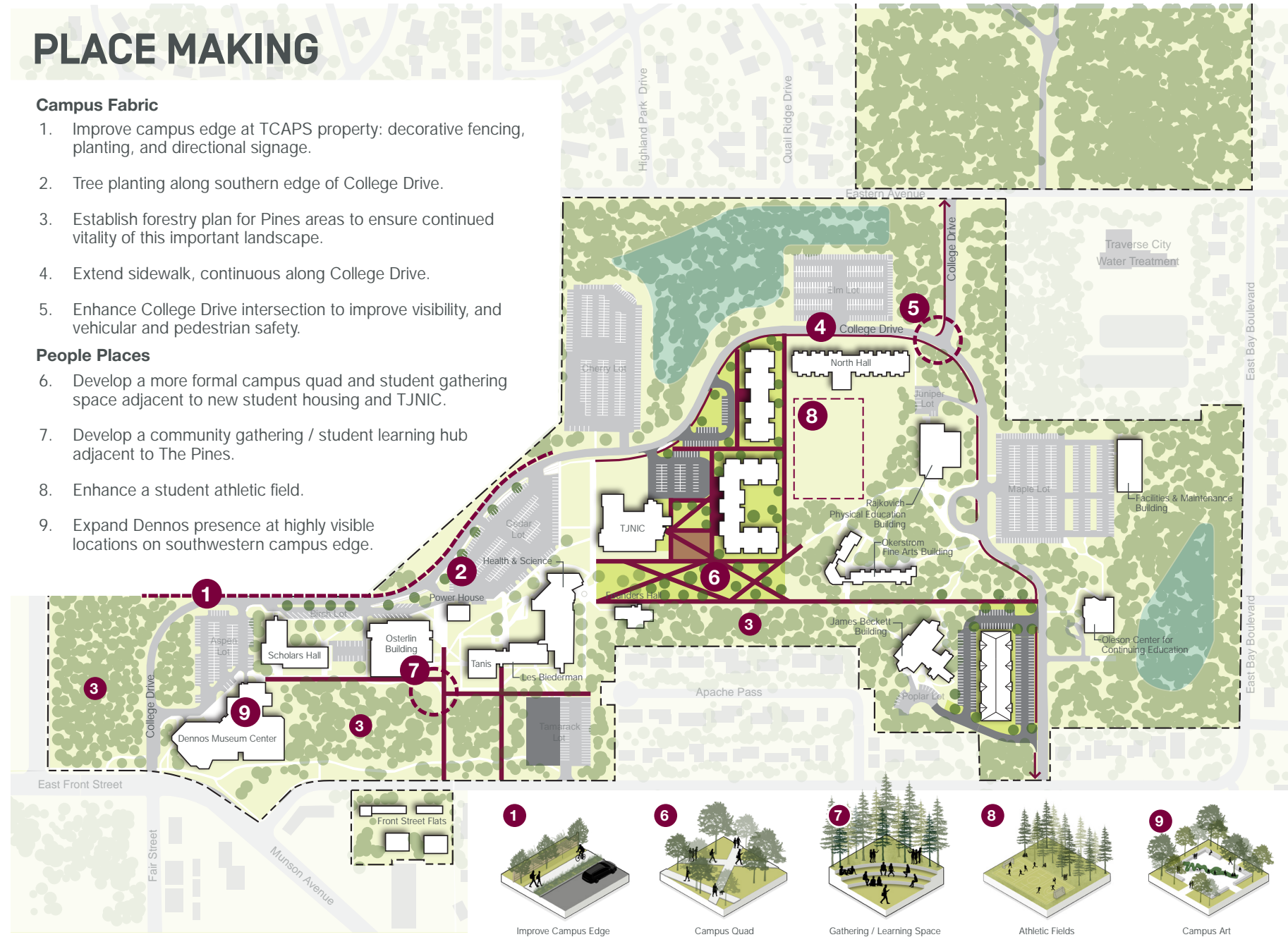
PLACE MAKING

Campus Fabric

1. Improve campus edge at TCAPS property: decorative fencing, planting, and directional signage.
2. Tree planting along southern edge of College Drive.
3. Establish forestry plan for Pines areas to ensure continued vitality of this important landscape.
4. Extend sidewalk, continuous along College Drive.
5. Enhance College Drive intersection to improve visibility, and vehicular and pedestrian safety.

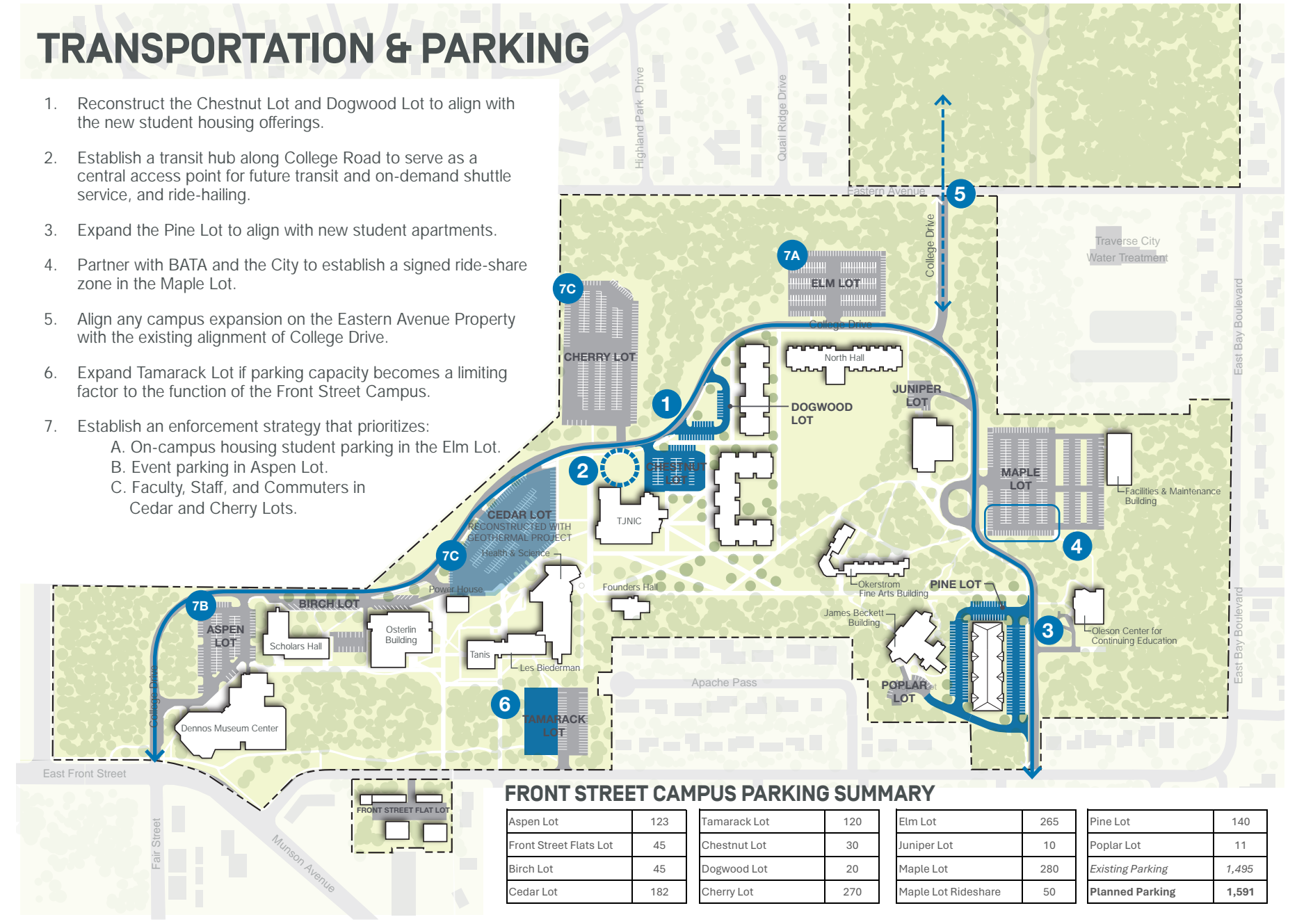
People Places

6. Develop a more formal campus quad and student gathering space adjacent to new student housing and TJNIC.
7. Develop a community gathering / student learning hub adjacent to The Pines.
8. Enhance a student athletic field.
9. Expand Dennos presence at highly visible locations on southwestern campus edge.



TRANSPORTATION & PARKING

1. Reconstruct the Chestnut Lot and Dogwood Lot to align with the new student housing offerings.
2. Establish a transit hub along College Road to serve as a central access point for future transit and on-demand shuttle service, and ride-hailing.
3. Expand the Pine Lot to align with new student apartments.
4. Partner with BATA and the City to establish a signed ride-share zone in the Maple Lot.
5. Align any campus expansion on the Eastern Avenue Property with the existing alignment of College Drive.
6. Expand Tamarack Lot if parking capacity becomes a limiting factor to the function of the Front Street Campus.
7. Establish an enforcement strategy that prioritizes:
 - A. On-campus housing student parking in the Elm Lot.
 - B. Event parking in Aspen Lot.
 - C. Faculty, Staff, and Commuters in Cedar and Cherry Lots.

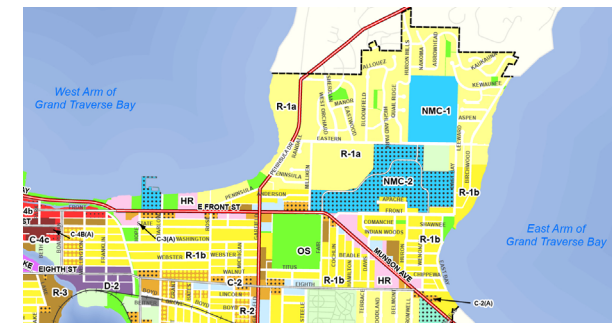


EASTERN AVENUE OPPORTUNITY ZONE

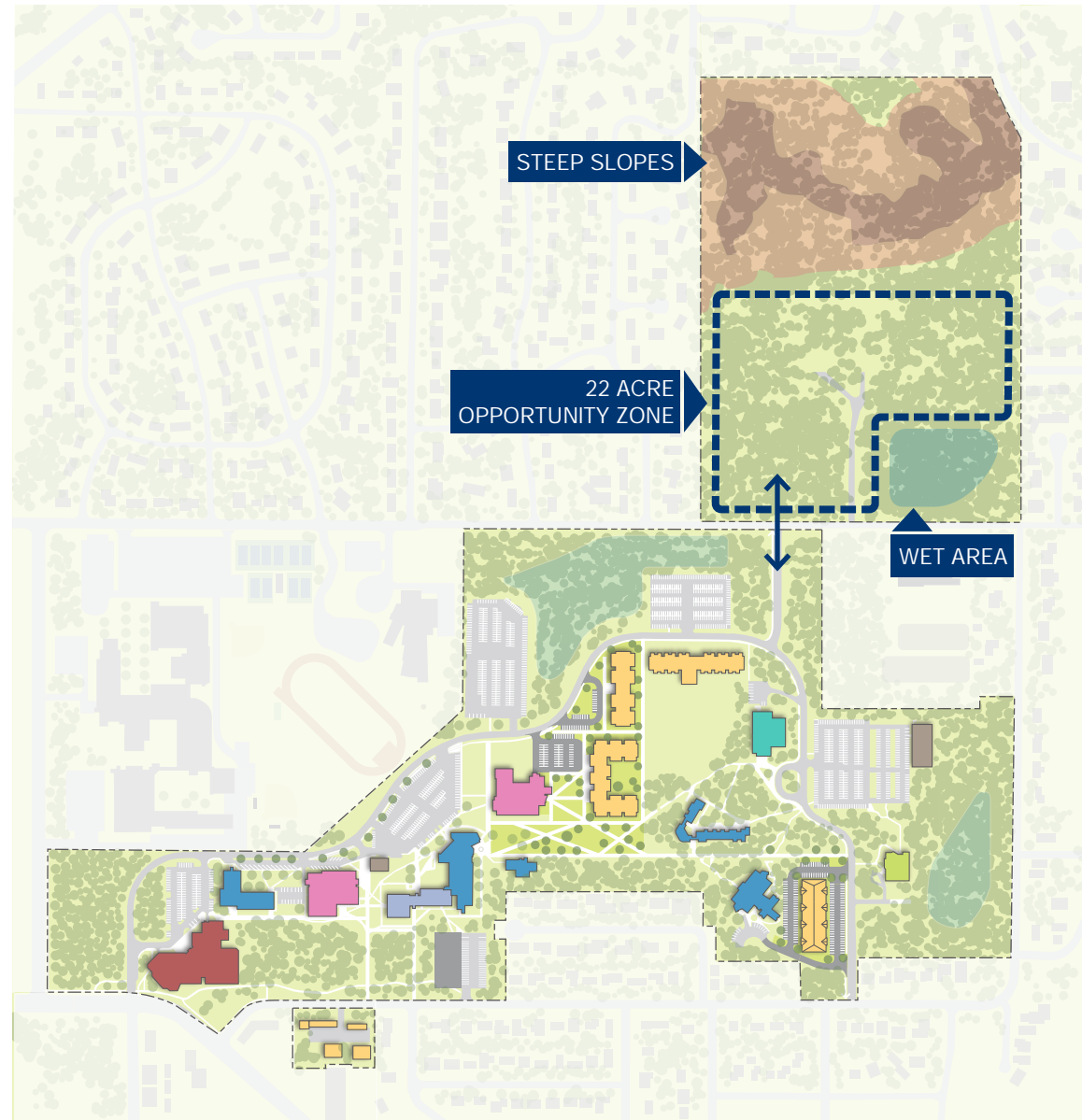
The planning team evaluated the Eastern Avenue property within the context of advancing the College's Campus Plan Guiding Principles. This 55-acre parcel designated as NMC-1 University zoning and presents significant potential for campus growth. However, any capital investments must carefully consider three primary factors:

1. The extensive natural character and forested area of the property.
2. Notable topographic change and potential soil and drainage constraints.
3. Value to the property to surrounding neighborhoods for passive recreation.

Twenty-two acres within the property have been identified as an opportunity zone for potential future campus expansion. This designation suggests that these particular acres are suitable for thoughtful development while still taking into account the aforementioned considerations.

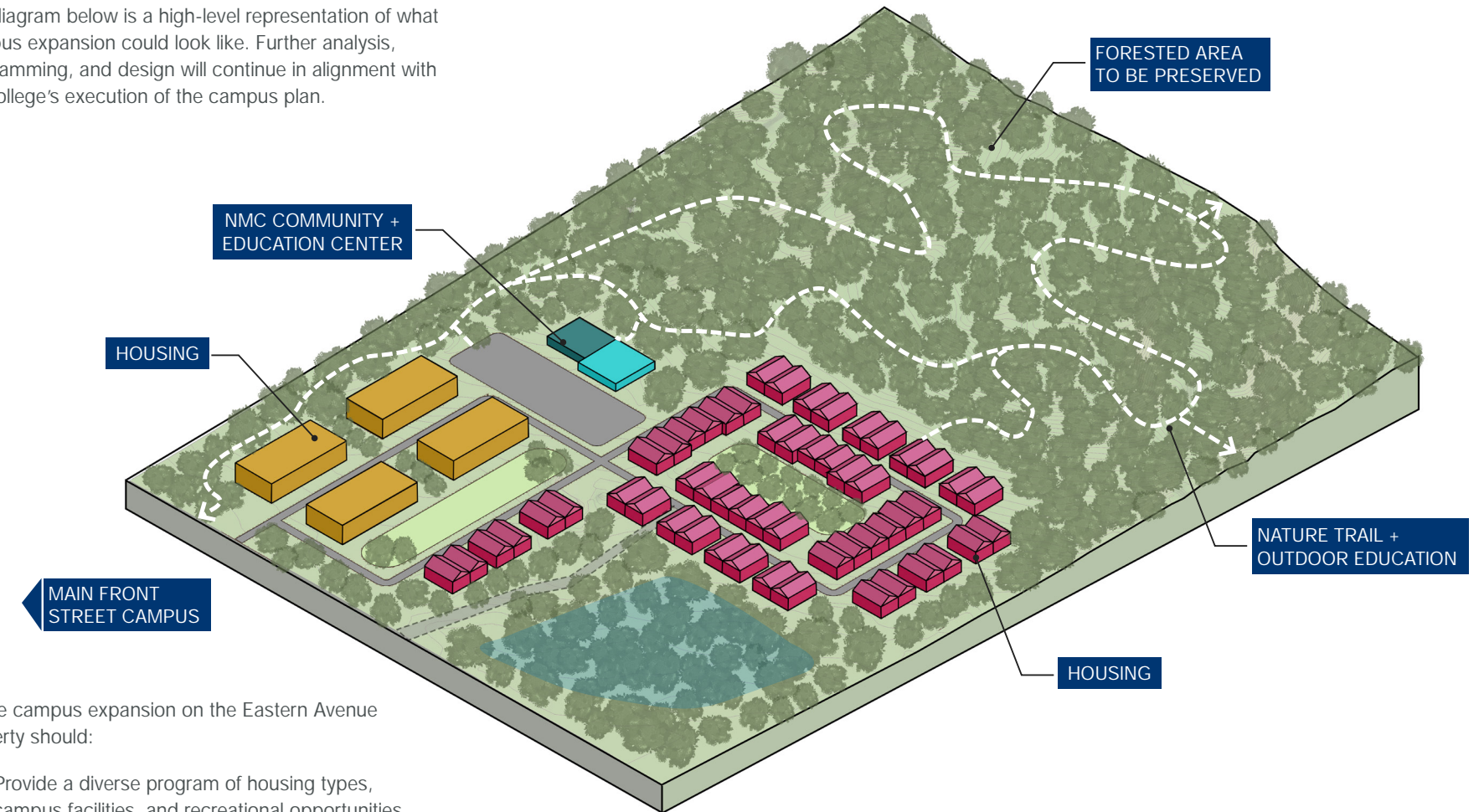


- GP Government / Public
- NMC-1 NMC-1 University
- NMC-2 NMC-2 University
- R-1a R-1a Single Family Dwelling
- R-1b R-1b Single Family Dwelling



CONCEPTUAL EASTERN AVENUE CAMPUS EXPANSION

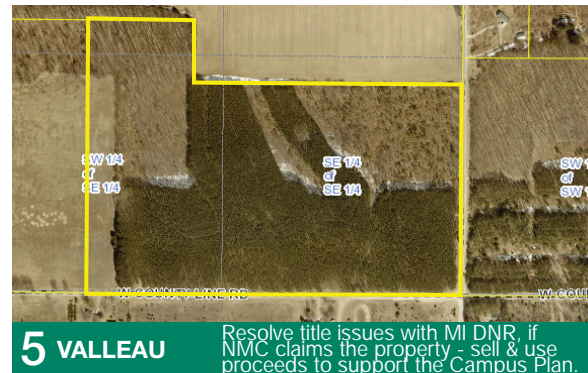
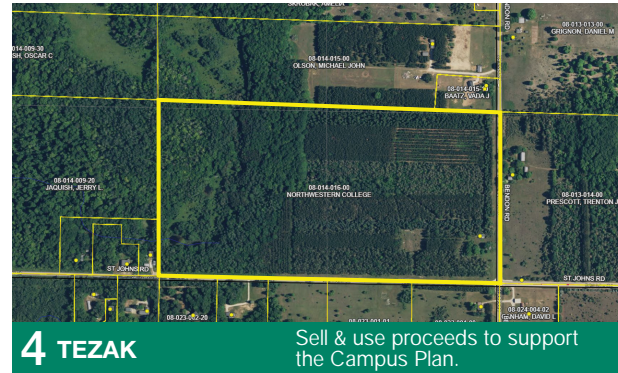
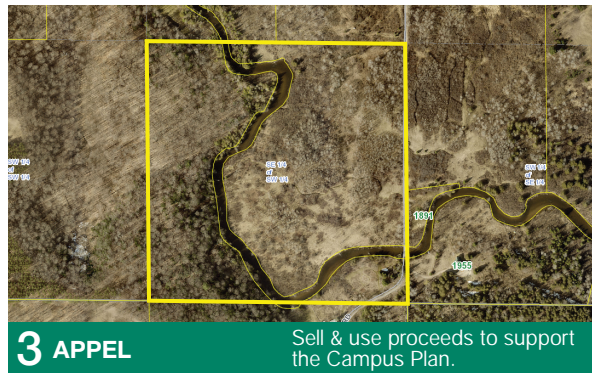
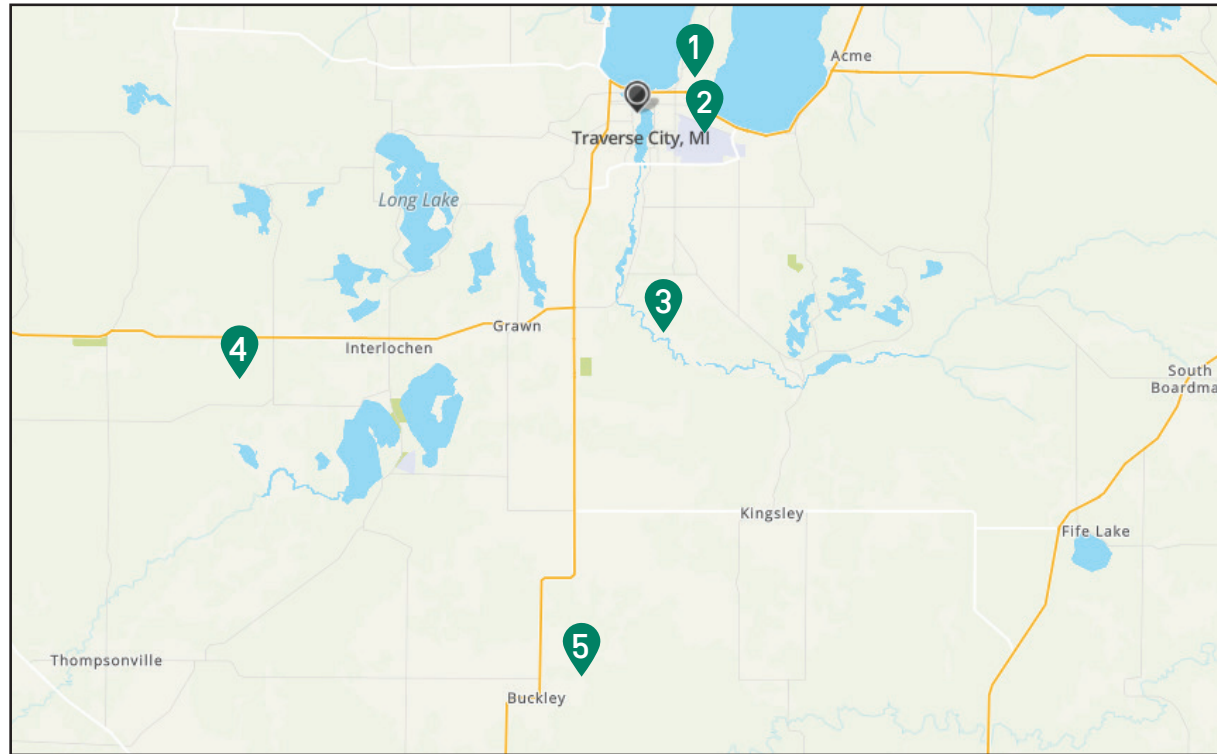
The diagram below is a high-level representation of what campus expansion could look like. Further analysis, programming, and design will continue in alignment with the college's execution of the campus plan.



Future campus expansion on the Eastern Avenue property should:

1. Provide a diverse program of housing types, campus facilities, and recreational opportunities.
2. Conserve the forested areas on the steeply sloped northern half and low lying southeastern corner of the property.
3. Align with the campus plan's sustainability goals.
4. Provide access to the natural beauty of the site with walking paths and possible educational programming.

MANAGING PROPERTY ASSETS



The College owns several properties in the region that present different strategic opportunities for advancing the campus plan. Several of these properties have direct connection to future expansion and should be kept in the College's portfolio. While others have been unused by the College for decades and can be considered as funding assets.

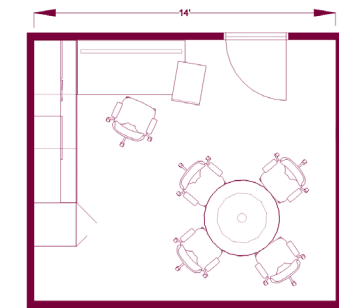
MANAGING OFFICE SPACE UTILIZATION

In an effort to establish common and responsible space allocations across NMC workspace, the following general guidance has been established. To align office space use and overall campus utilization, as individual projects are programmed and designed, office space will be upgraded on a project-by-project basis to these new standards.

All requests for departmental or college employees assigned/dedicated workspace must be approved by the NMC facilities department and will meet campus standards and guidelines for total square footage allotment. Square footage totals are determined by established criteria that includes but is not limited to:

- Full Time vs. Part Time status
- Required time spent on campus
- Job/Position Requirements
- Space availability

All faculty and staff will be provided with a suitable work environment for the type of work their role requires. As a college resource, any workspace should be used to best serve NMC strategic goals.

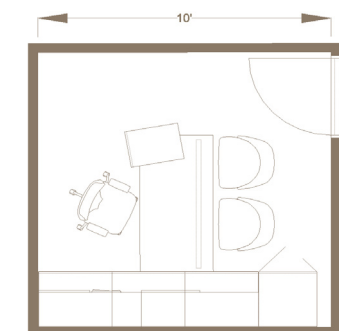


Large Private Office: 120 SF and above

Use: Full-time leadership with frequent needs for private and confidential meetings.

Example: Dean or Department Head, VP, Executive Director

Typical Details: Office to be equipped with predetermined university standard furniture and technology options including desk, storage, meeting table with up to 4 guest chairs and collaborative technologies.

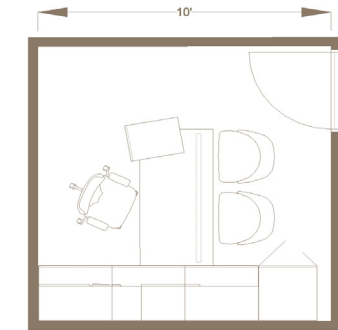


Standard Private Office: 90-120 SF

Use: Full-time faculty members with frequent needs for private and confidential meetings. Staff with direct reporting employees.

Example: Professors/Faculty, Associate/Assistant Directors, Program Directors

Typical Details: Office to be equipped with predetermined university standard furniture and technology options including desk, storage, 2 guest chairs and collaborative technologies.

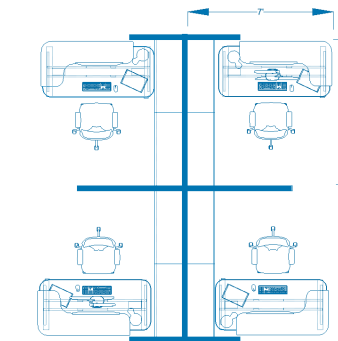


Standard Shared Office: 90-120 SF

Use: Remote or part-time faculty with specific and scheduled needs for private and confidential meetings.

Example: Remote professors on campus less than 30 hours per week and able to share time with similar roles.

Typical Details: Office to be equipped with predetermined university standard furniture and technology options including shared desk, individual storage, 2 guest chairs and collaborative technologies.

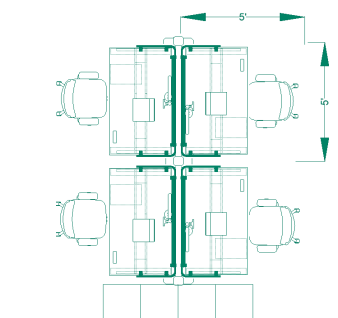


Standard Individual Workstation: 48 SF

Use: Full-time staff with specific needs for dedicated work space.

Example: Office and support staff

Typical Details: Panel-based workstation with lockable storage, task seating and appropriate technology.



Standard Shared Workstation: 25 SF

Example: Part-time staff with needs for schedule dependent work space.

Typical Details: Open plan and unassigned workstation, typically in a benching/touchdown situation. Individual assigned storage may be located adjacent to or within appropriate distance to workstation.

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04

SUSTAINABILITY SUMMARY

PROCESS

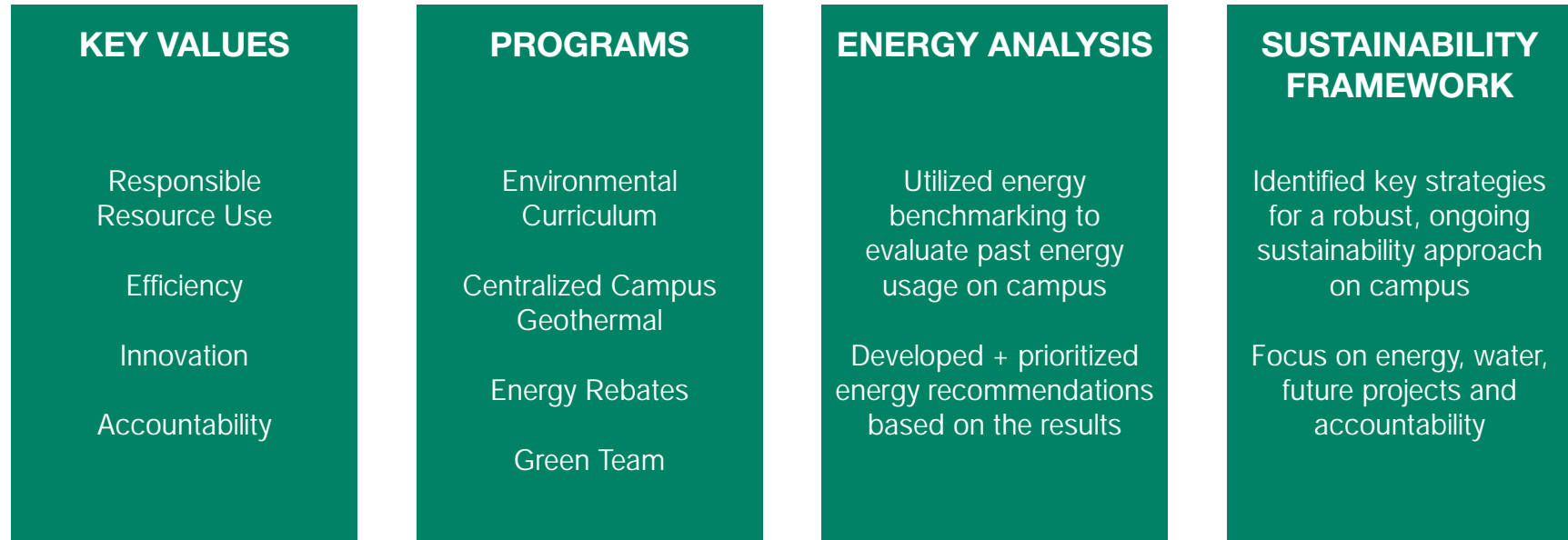
The process of infusing sustainability into the Campus Plan started with a Sustainability Workshop. The team identified key values, reviewed past programs on campus, analyzed historic energy data, and discussed potential frameworks. These efforts were further developed alongside the Green Team and key stakeholders.

A Guiding Principle of this Campus Plan is to prioritize sustainability in capital planning and asset management. This includes responsible use of energy, materials and fiscal resources. The Master Plan achieves this vision through four key values: responsible resource use, efficiency, innovation, and accountability.

In order to develop a plan for the future, the team evaluated current environmental efforts at the College. These efforts include environmentally focused curricula, having a dedicated Green Team, a centralized renewable energy geothermal plan, and strong connections with local environmental organizations. Historically, there has also been an intentional push for energy efficiency which is continued within the scope of this Campus Plan.

An in-depth energy analysis was conducted to review the energy consumption of each building on campus using past electricity and natural gas utility bills. Each building was benchmarked against a national average of a similar use type. By establishing baseline energy in comparison to actual building usage, the College is now able to identify areas for improvement to drive down energy consumption and cost on campus. This plan highlights key areas of campus to focus on, including where to implement sub-metering to gain targeted insight into energy usage.

Accountability is vital for sustainable growth to ensure the goals of the College are met moving forward. A sustainability framework was developed to provide structure and guidance for organizing, implementing, and evaluating sustainability actions. The three key areas of the sustainability framework are: resource management, reporting, and project guidelines.

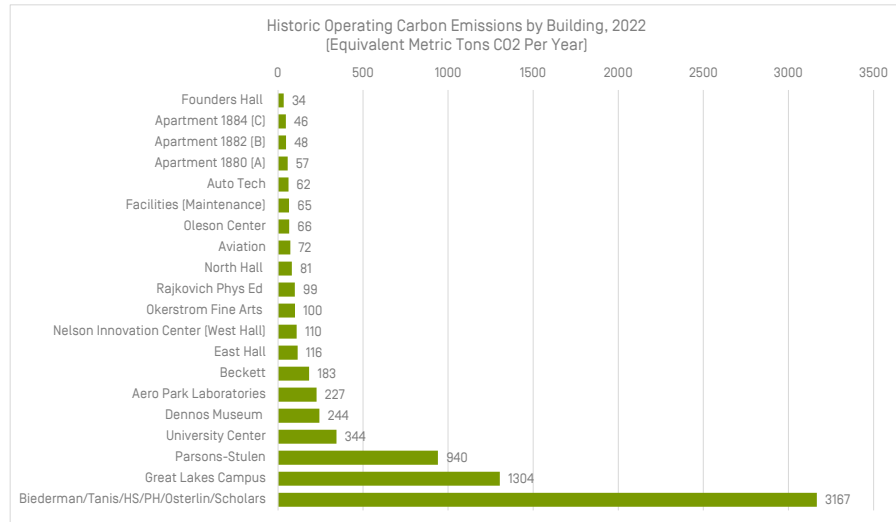
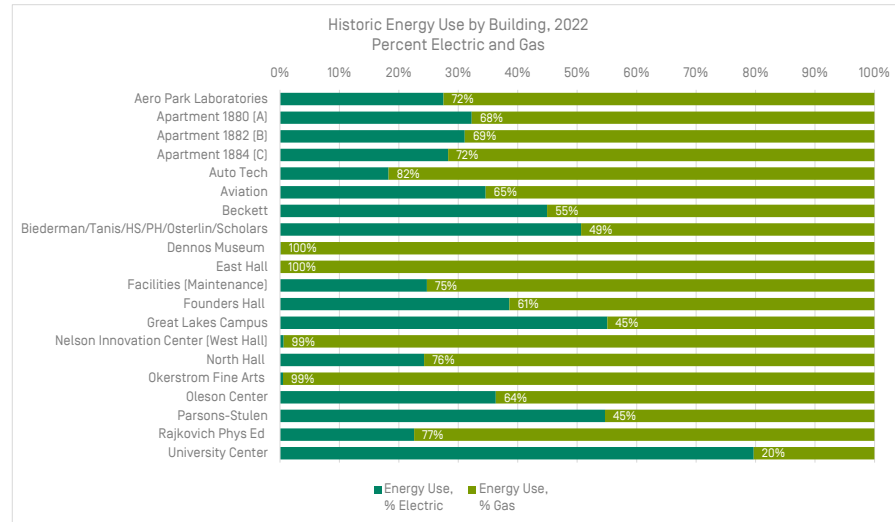
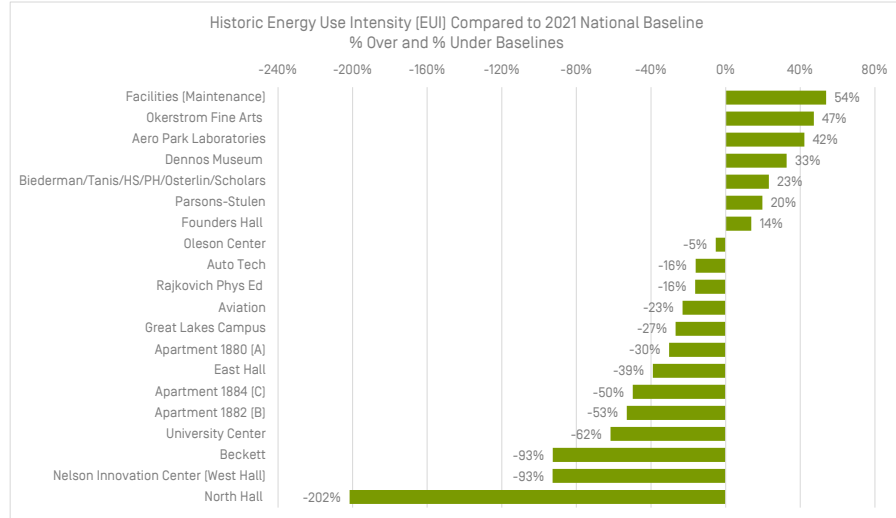
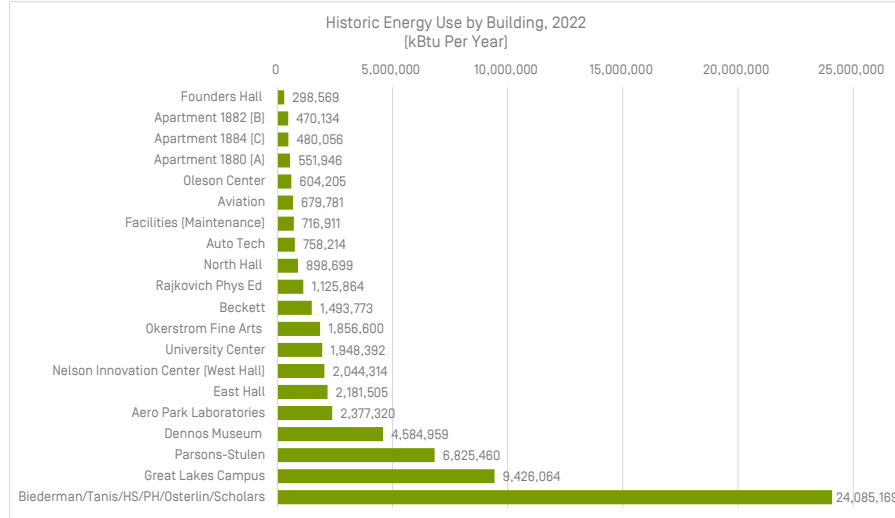


CAMPUS ENERGY RESULTS & RECOMMENDATIONS

Building Name	Annual Energy Use, 2022 [kBtu/Yr]	Equivalent Carbon [mT eCO2]	Existing EUI [kBtu/SF/Yr]	Baseline EUI, 2021 [kBtu/SF/Yr]	Percent Over/Under Baseline	Recommended Energy Actions
Aero Park Laboratories	2,377,320	227	80	46	42%	Ongoing energy monitoring
Apartment 1880 (A)	551,946	57	45	58	-30%	Ongoing energy monitoring
Apartment 1882 (B)	470,134	48	38	58	-53%	Ongoing energy monitoring
Apartment 1884 (C)	480,056	46	39	58	-50%	Ongoing energy monitoring
Auto Tech	758,214	62	41	48	-16%	Ongoing energy monitoring
Aviation	679,781	72	33	40	-23%	Ongoing energy monitoring
Beckett	1,493,773	183	44	84	-93%	Underutilized, consider consolidating services
Biederman/Tanis/HS/PH/Osterlin/Scholars	24,085,169	3167	86	66	23%	Install sub-meters, renovate Osterlin
Dennos Museum	4,584,959	244	83	56	33%	Consider retro-Cx if no plans for space migration
East Hall	2,181,505	116	42	58	-39%	Ongoing energy monitoring
Facilities (Maintenance)	716,911	65	60	28	54%	Consider retro-Cx or energy conservation measures
Founders Hall	298,569	34	60	52	14%	Consider retro-Cx or energy conservation measures
Great Lakes Campus	9,426,064	1304	125	159	-27%	Install sub-meters, consider retro-Cx or ECMs
Nelson Innovation Center (West Hall)	2,044,314	110	44	84	-93%	Ongoing energy monitoring
North Hall	898,699	81	19	58	-202%	Investigate if there is additional energy data
Okerstrom Fine Arts	1,856,600	100	99	52	47%	Consider retro-Cx if no plans for space migration
Oleson Center	604,205	66	58	61	-5%	Ongoing energy monitoring, consider retro-Cx
Parsons-Stulen	6,825,460	940	105	84	20%	Consider renovation to consolidate services
Rajkovich Phys Ed	1,125,864	99	44	51	-16%	Ongoing energy monitoring
University Center	1,948,392	344	33	53	-62%	Install sub-meters

The table above provides an energy snapshot of all buildings on campus for the year 2023 using a few key metrics. These metrics include annual energy use, equivalent carbon emissions, and energy use intensity (EUI) for both building utility data and the baseline case. The baseline EUI is used to benchmark the actual performance of each building through a percent over or under. A percentage below zero indicates the building is using less energy than the baseline case. Conversely, a high percentage above zero indicates a building may be using more energy than necessary. Energy actions are recommended based on these findings within the scope of the Campus Plan.

CAMPUS ENERGY RESULTS & RECOMMENDATIONS



SUSTAINABILITY RECOMMENDATIONS

RESOURCE MANAGEMENT



REPORTING



PROJECT GUIDELINES

RESOURCE MANAGEMENT

- Install electric and gas submeters where indicated.
- Set up reliable water metering.
- Ongoing energy tracking and benchmarking.
- Implement retro-commissioning where applicable.

REPORTING

- Utilize AASHE STARS program as a Reporting Member to track initiatives and benchmark with other institutions.

PROJECT GUIDELINES

- Conduct a sustainability workshop for all new construction and major renovation projects.
- All major projects will identify sustainability goals relevant to the scope, scale and budget of the project.
- Implement renewable energy where applicable. Coordinate with ongoing central plant geothermal efforts.
- Investigate electrification opportunities at key intervention points such as equipment end-of-life, new construction and major renovations.

SUSTAINABILITY PLAN

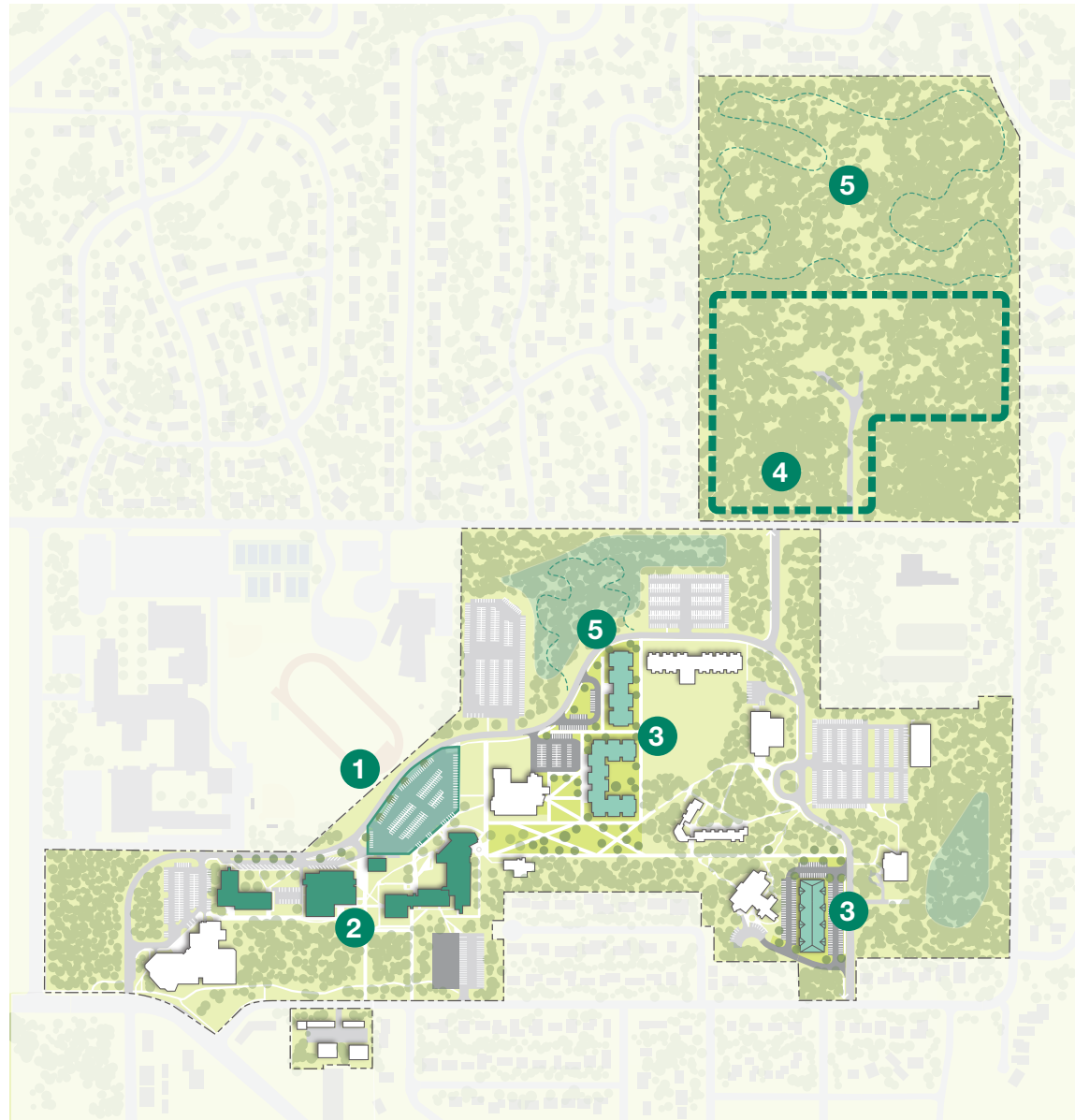
1. Geothermal Project - A proposed geothermal system would provide an energy-efficient upgrade to the existing steam system that services Scholars Hall, Osterlin Building, Tanis Building, Biderman Building, and the Health & Science Building. This system could reduce the HVAC energy emissions for these buildings by 95%.

2. Submetering for Energy + Water Use - Install electric, gas, and water metering on indicated buildings. Monitoring resource usage at the building level will allow the College to be better informed and help identify areas of improvement.

3. New Front Street Housing - New on-campus housing projects should align with the Campus Plan's recommended project guidelines. Sustainability goals should be established early in each design project and implemented to the extent possible.

4. Eastern Avenue Campus Expansion - Eastern Avenue Campus should align with the Campus Plan's recommended project guidelines. Sustainability goals should be established early in each design project and implemented to the extent possible.

5. Nature Trails & Outdoor Education - Provide nature trail and outdoor education opportunities through some of NMC's natural assets. These include the wetland areas on the Front Street Campus. Additional opportunities should be integrated into any Eastern Avenue campus expansion.



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05

CONCEPT BUDGETS + IMPLEMENTATION

CONCEPT BUDGETS

The following concept budgets have been developed to assist the Board of Trustees and NMC leadership in the implementation of individual scopes of work described previously in the Campus Plan. These budgets are developed on a cost per square foot model. These values are derived from historic project bids of similar work scope, and then escalated to meet current (Q2-2024) project costs.

In support of these construction cost models, there are project multipliers that have been added to develop a "total project budget". The multipliers account for costs associated with the construction but that are not typically accounted for in the cost model. Traditionally these added costs include: professional fees, owner staffing costs, furniture fixtures and equipment, technology and construction management fees. The resulting budget can then be used to issue Requests for Proposals to implement individual projects. The individual project budgets have been included in the appendix for review.

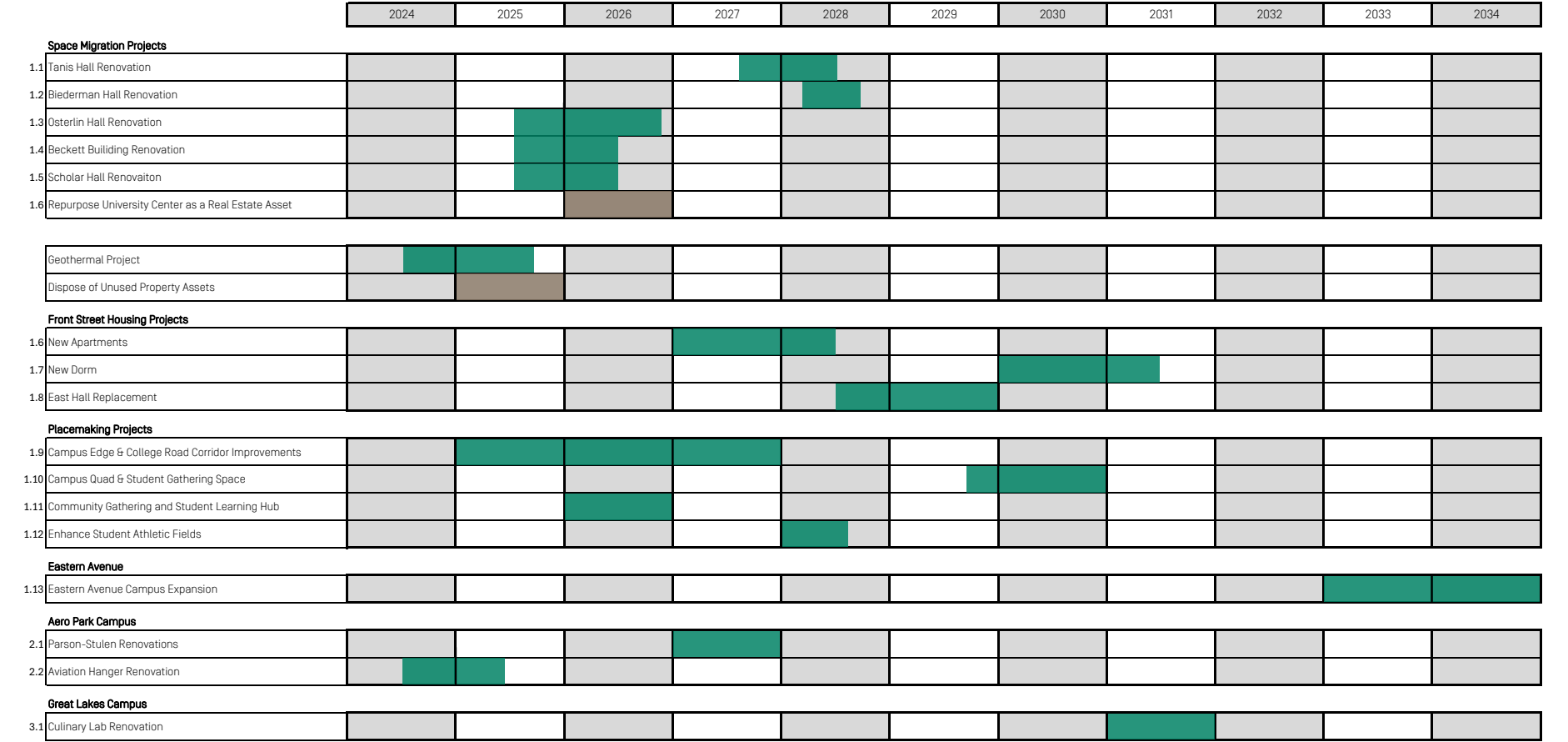
Post-pandemic, construction costs and lead times have experienced volatility due to available labor and materials. Depending on when individual projects are approved to move into design and construction, TowerPinkster recommends that NMC work with an experience pre-construction cost estimator to verify individual project budgets before proceeding.

NORTHWESTERN MICHIGAN COLLEGE - COLLEGE FACILITIES PLAN BUDGET					2024.05.13	
Q2 2024 Dollars					MASTER PLAN BUDGET	
PROJECT	BUILDING AREA		LOW RANGE (2024)	HIGH RANGE (2024)		
1.0 SPACE MIGRATION PROJECTS						
1.1	TANIS HALL RENOVATION	14,800	\$ 1,584,150	\$ 2,063,600		
1.2	BIEDERMAN HALL RENOVATION	37,100	\$ 465,750	\$ 621,000		
1.3	OSTERLIN HALL RENOVATION	48,100	\$ 7,279,580	\$ 9,689,440		
1.4	BECKETT BUILDING RENOVATION	35,700	\$ 1,093,500	\$ 1,458,000		
1.5	SCHOLARS HALL RENOVATION	77,000	\$ 282,208	\$ 445,648		
			\$ 10,705,188	\$ 14,277,688		
FRONT ST. HOUSING PROJECTS						
1.6	NEW APARTMENTS	85,600	\$ 31,318,684	\$ 37,822,631		
1.7	NEW STUDENT HOUSING	48,000	\$ 16,991,130	\$ 20,474,640		
1.8	EAST HALL REPLACEMENT	96,000	\$ 28,650,600	\$ 35,598,400		
			\$ 76,960,414	\$ 93,895,671		
PLACEMAKING PROJECTS						
1.9	CAMPUS EDGE & COLLEGE ROAD CORRIDOR IMPROVEMEN	3,500 LF	\$ 95,000	\$ 215,000		
1.10	CAMPUS QUAD AND STUDENT GATHERING SPACE	3.15 ACRES	\$ 750,000	\$ 1,250,000		
1.11	COMMUNITY GATHERING AND STUDENT LEARNING HUB	.25 ACRES	\$ 150,000	\$ 300,000		
1.12	ENHANCE STUDENT ATHLETIC FIELDS	2.75 ACRES	\$ 200,000	\$ 425,000		
			\$ 1,195,000	\$ 2,190,000		
EASTERN AVE.						
1.13	EASTERN AVE. DEVELOPMENT		\$ 49,711,200	\$ 98,902,000		
1.14	NEW CAMPUS-WIDE GEOTHERMAL PROJECT		\$ 15,000,000	\$ 15,000,000		
2.0 AERO PARK CAMPUS						
2.1	PARSON-STULENS - RENOVATIONS	9,600	\$ 244,350	\$ 396,900		
2.2	AVIATION HANGER RENOVATION		\$ 7,000,000	\$ 7,000,000		
			\$ 7,244,350	\$ 7,396,900		
3.0 GREAT LAKES CAMPUS						
3.1	CULINARY LAB RENOVATION	4,700	\$ 658,000	\$ 987,000		
4.0 Freshwater Research and Innovation Center (NMC Commitment)						
			\$ 3,000,000	\$ 3,000,000		
CONCEPT BUDGET TOTALS			\$ 164,474,152	\$ 235,649,259		



Revenue generating project.

RECOMMENDED IMPLEMENTATION SCHEDULE



█ Capital Project
 █ Property Asset Management

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An aerial photograph of a lush green forest. A paved road with yellow and white lane markings runs diagonally across the upper left. A winding path or stream cuts through the trees in the center. In the lower right, a small, light-colored building with a dark roof is visible. The entire image is overlaid with a semi-transparent teal color.

06

APPENDIX

A.1

UTILIZATION ANALYSIS



1 BASEMENT - UTILIZATION
1/8" = 1'-0"

SCHOLARS HALL - BASEMENT UTILIZATION
1/8" = 1'-0"



1 FIRST FLOOR - UTILIZATION
 1/8" = 1'-0"

SCHOLARS HALL - FIRST FLOOR UTILIZATION
 1/8" = 1'-0"





1 SECOND FLOOR - UTILIZATION
02 1/8" = 1'-0"

SCHOLARS HALL - SECOND FLOOR UTILIZATION
1/8" = 1'-0"



UTILIZATION
■ OFFICE, STORAGE, BUILDING MECHANICAL, ETC.
■

1 BASEMENT - UTILIZATION
1/8" = 1'-0"

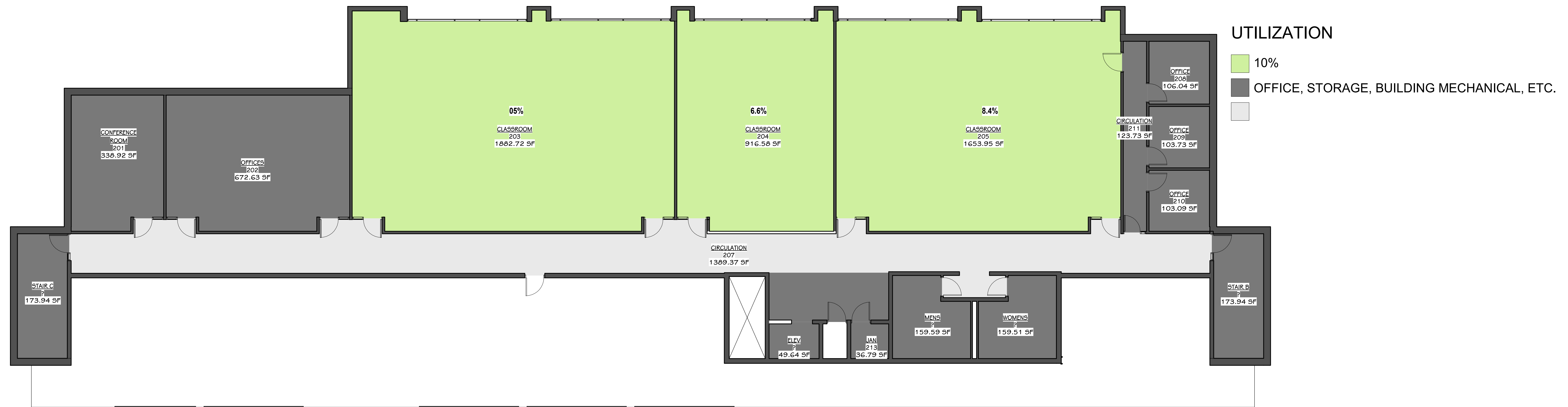


UTILIZATION

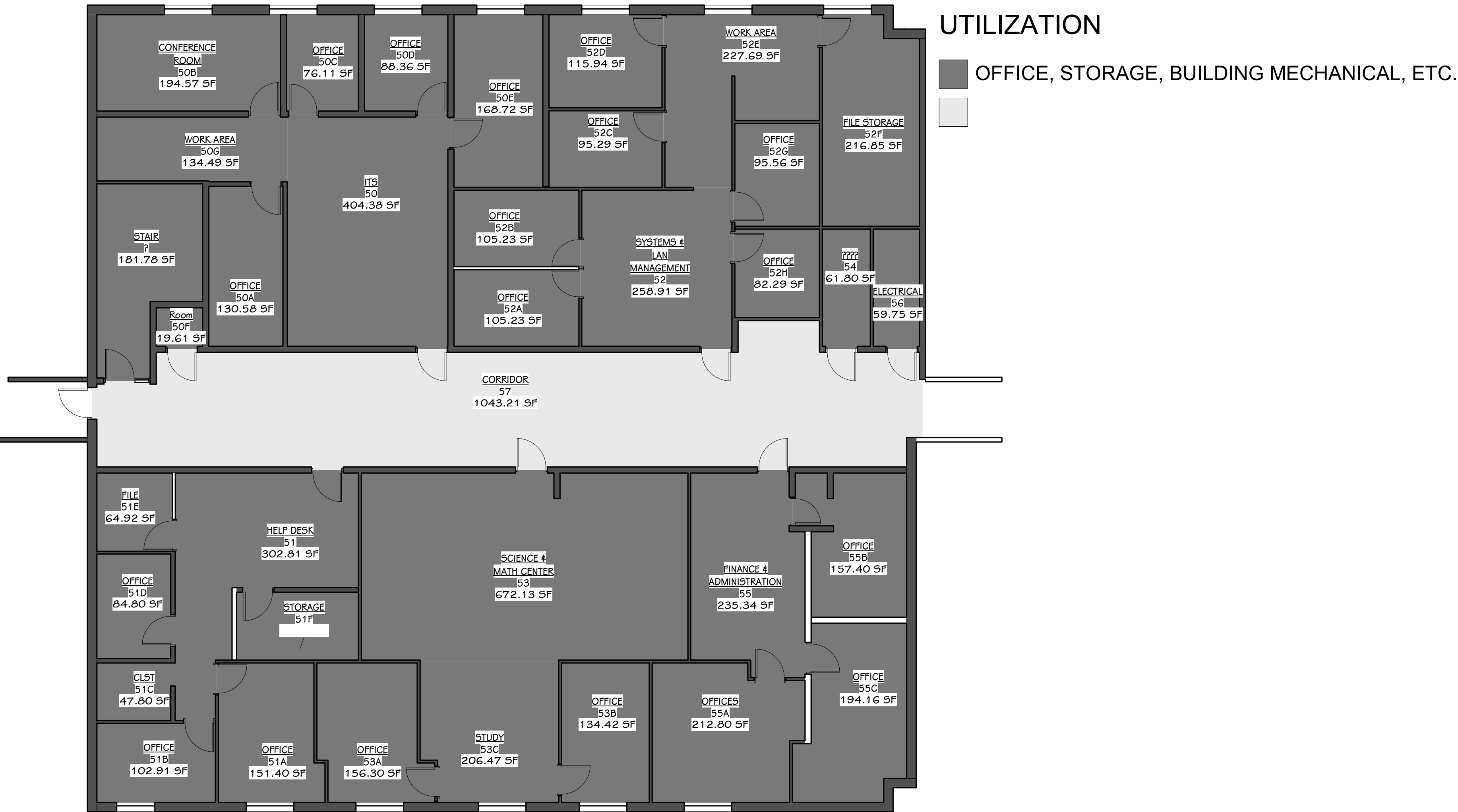
- 0%
- OFFICE, STORAGE, BUILDING MECHANICAL, ETC.
- CIRCULATION

1 FIRST FLOOR - UTILIZATION
1/8" = 1'-0"

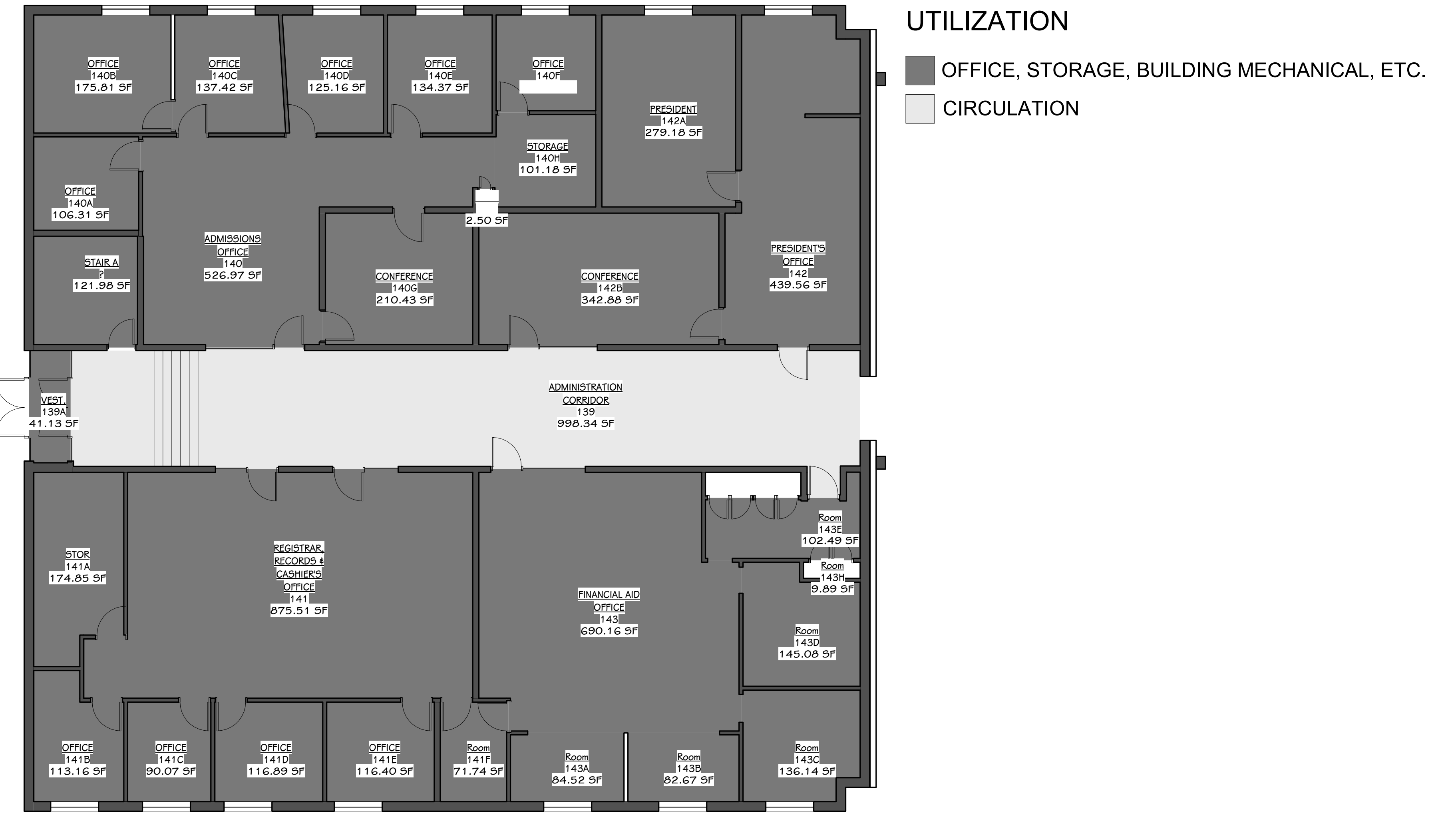
OSTERLIN BUILDING - FIRST FLOOR UTILIZATION
1/8" = 1'-0"



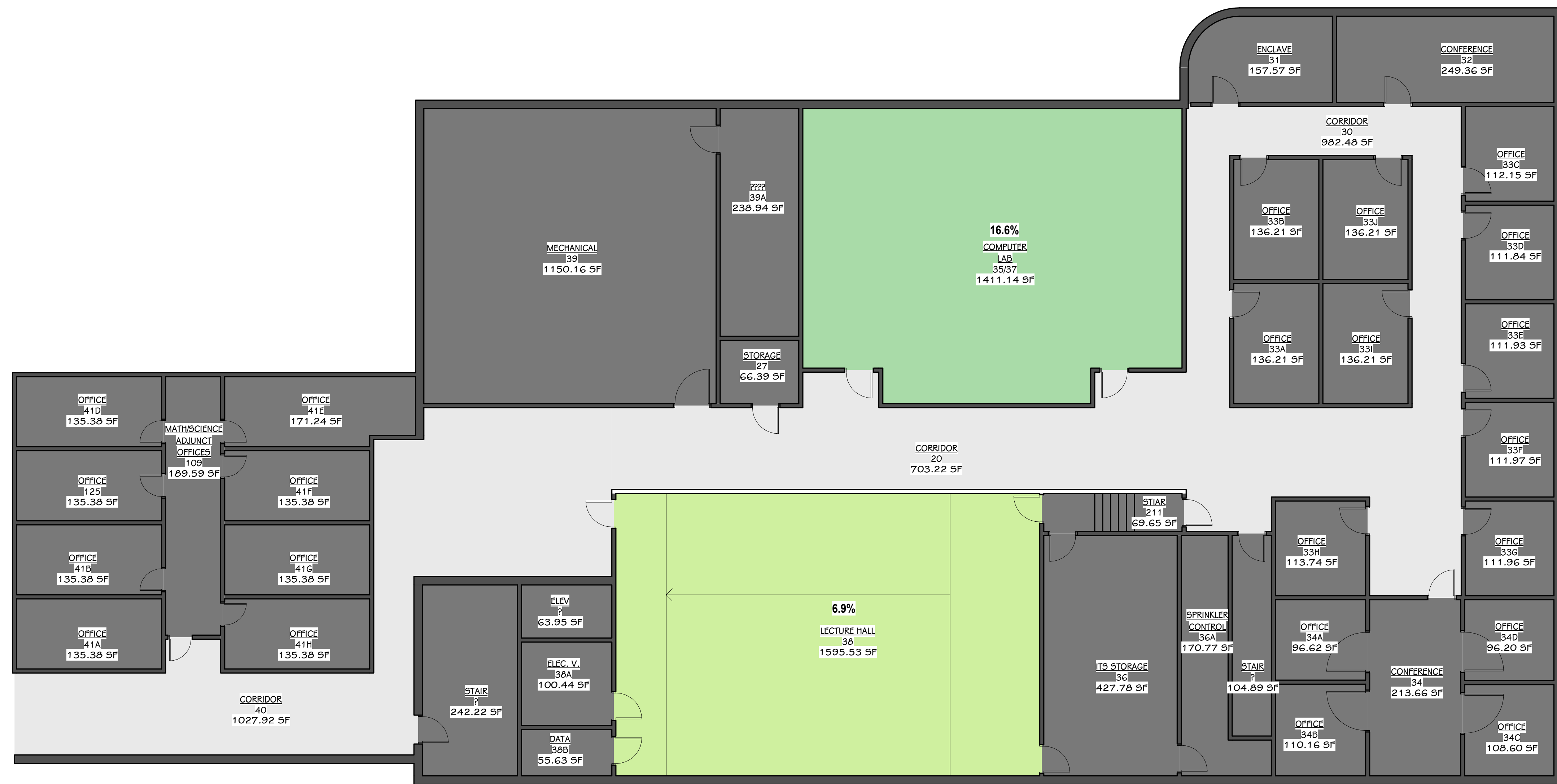
1 SECOND FLOOR - UTILIZATION
1/8" = 1'-0"



1 BASEMENT - UTILIZATION
 1/8" = 1'-0"



2 FIRST FLOOR - UTILIZATION
 1/8" = 1'-0"



1 BASEMENT - UTILIZATION
 1/8" = 1'-0"

BIEDERMAN BUILDING - BASEMENT UTILIZATION
 1/8" = 1'-0"



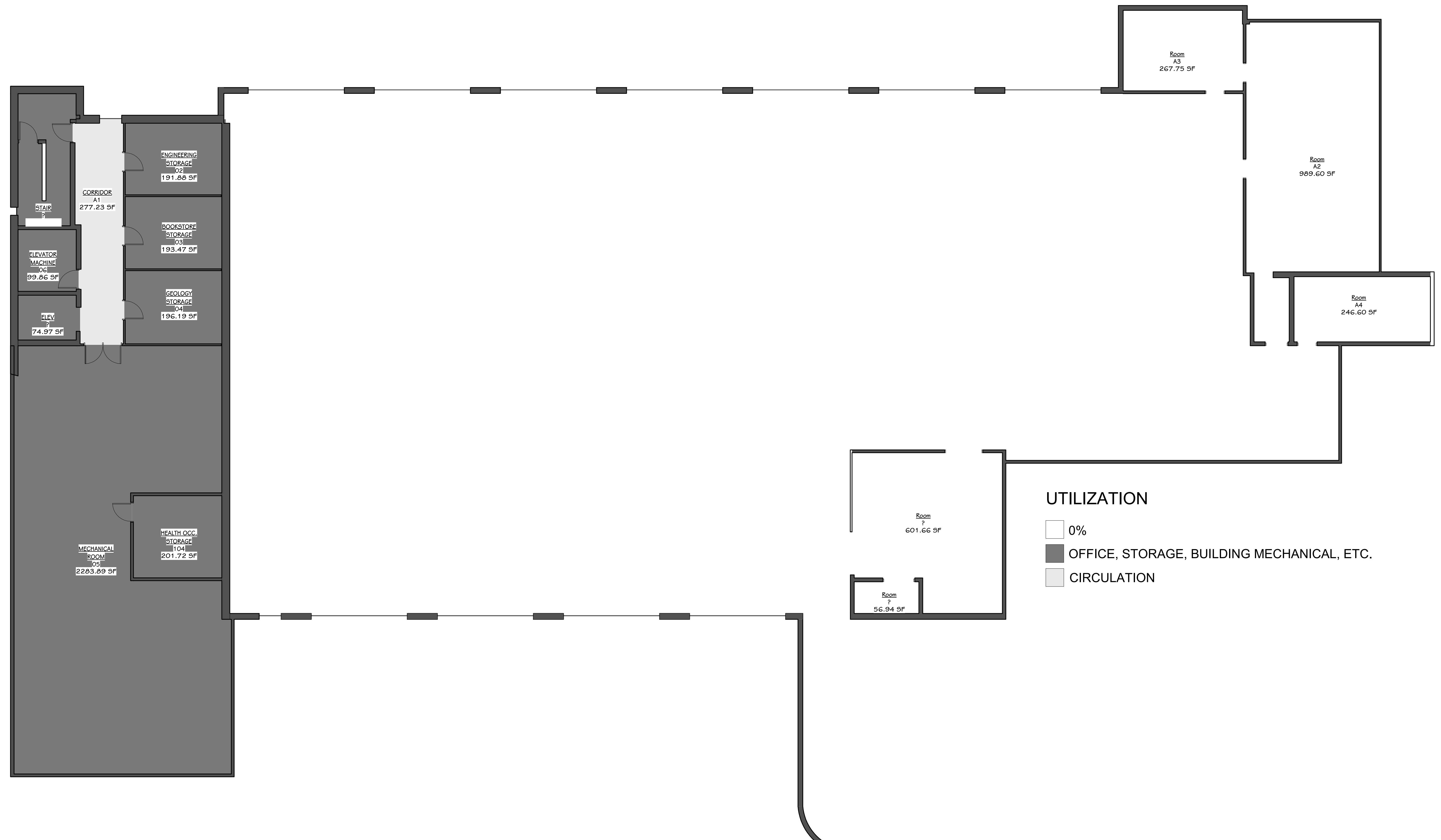
UTILIZATION

- 0%
- OFFICE, STORAGE, BUILDING MECHANICAL, ETC.
- CIRCULATION

1 FIRST FLOOR - UTILIZATION
 1/8" = 1'-0"



1 SECOND FLOOR - UTILIZATION
1/8" = 1'-0"



1 BASEMENT - UTILIZATION
1/8" = 1'-0"



FIRST FLOOR - UTILIZATION
1/8" = 1'-0"

HEALTH + SCIENCE - FIRST FLOOR UTILIZATION
1/8" = 1'-0"



1 SECOND FLOOR - UTILIZATION
1/8" = 1'-0"



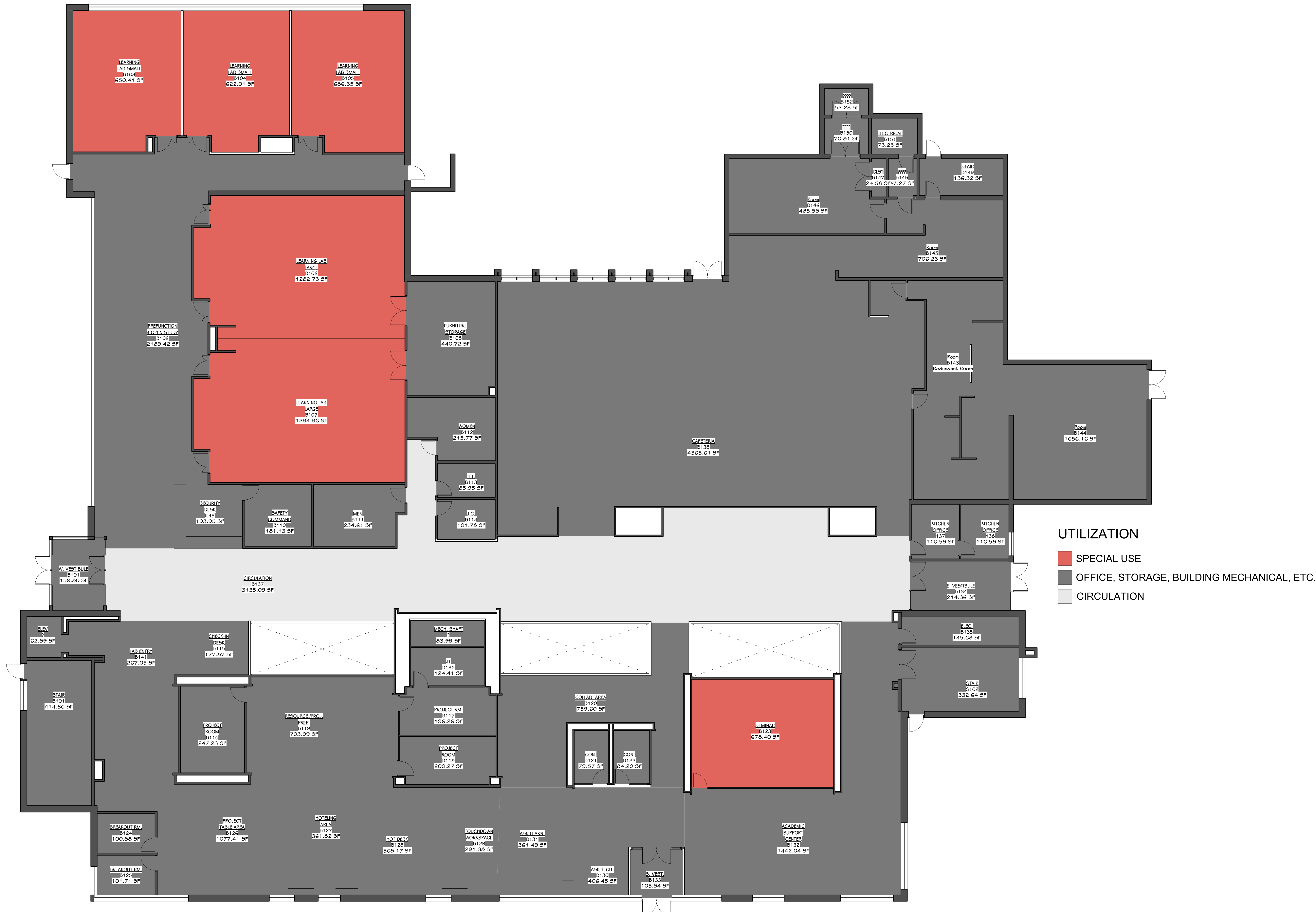
1 FIRST FLOOR - UTILIZATION
 1/8" = 1'-0"

FOUNDERS HALL - UTILIZATION
 1/8" = 1'-0"



1 BASEMENT - UTILIZATION
1/8" = 1'-0"

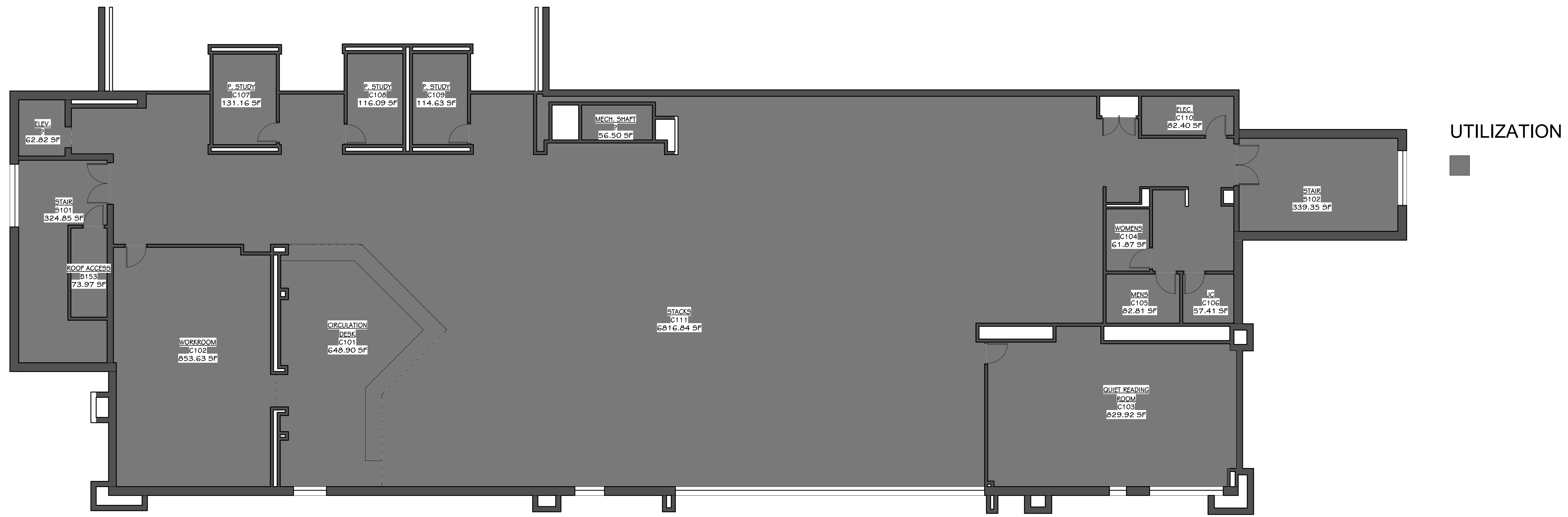
INNOVATION CENTER - BASEMENT UTILIZATION
1/8" = 1'-0"



1 FIRST FLOOR - UTILIZATION
 1/8" = 1'-0"

INNOVATION CENTER - FIRST FLOOR UTILIZATION
 1/8" = 1'-0"







1
 3/32" = 1'-0"
FIRST FLOOR - UTILIZATION

FINE ARTS BUILDING - FIRST FLOOR UTILIZATION
 3/32" = 1'-0"





1 FIRST FLOOR - UTILIZATION
 1/8" = 1'-0"

BECKETT BUILDING - FIRST FLOOR UTILIZATION
 1/8" = 1'-0"





UTILIZATION

- 10%
- 30%
- OFFICE, STORAGE, BUILDING MECHANICAL, ETC.

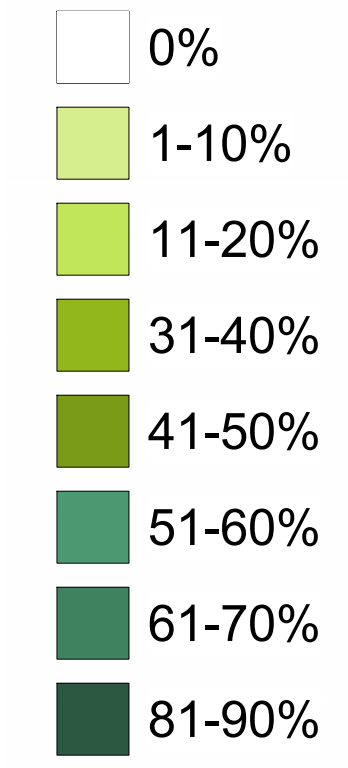
1 SECOND FLOOR - UTILIZATION
1/8" = 1'-0"



1 FIRST FLOOR PLAN - CLASSROOM UTILIZATION
1" = 10'-0"

GREAT LAKES BUILDING UTILIZATION PLAN
1" = 10'-0"

UTILIZATION - CLASSROOM



1 SECOND FLOOR PLAN - CLASSROOM UTILIZATION
1" = 10'-0"

GREAT LAKES BUILDING UTILIZATION PLAN
1" = 10'-0"





1 FIRST FLOOR PLAN - CLASSROOM UTILIZATION
3/32" = 1'-0"

PARSONS-STULLEN BUILDING UTILIZATION PLAN
3/32" = 1'-0"



UTILIZATION - CLASSROOM

- 0%
- 1-10%
- 11-20%
- 21-30%



1 SECOND FLOOR PLAN - CLASSROOM UTILIZATION
3/32" = 1'-0"

PARSONS-STULLEN BUILDING UTILIZATION PLAN
3/32" = 1'-0"

An aerial photograph of a large, modern building complex with a multi-level parking lot. The building has a flat roof and is surrounded by lush green trees. A winding road or path is visible on the left side, and a body of water is on the right. The entire image is overlaid with a semi-transparent teal color. A large white 'A.2' is centered over the building.

A.2

ENGAGEMENT + SURVEY SUMMARY

MEETING MINUTES

PROJECT: Northwest Michigan College Master Plan

PROJECT NO.: 23153.00

DATE: April 28, 2023

LOCATION: Zoom

PRESENT: Brandon List, TowerPinkster

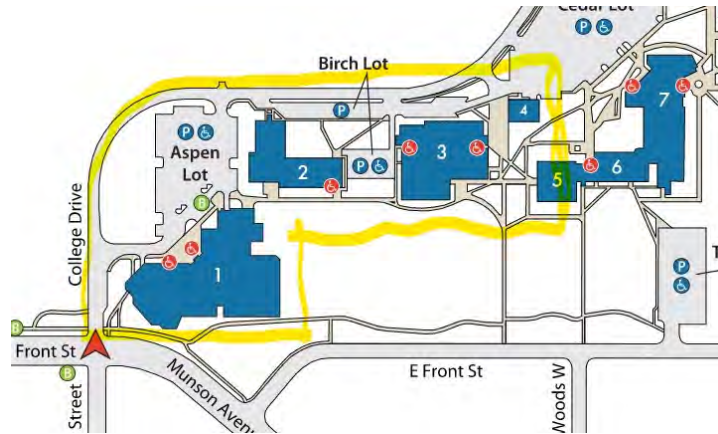
Lisa Thomas, NMC SGA Advisor

Ali Thornton, NMC SGA Advisor

PURPOSE: Master Plan Overview & Discuss Student Wants & Needs with SGA

1. Brandon List provided an overview of the campus master planning process. And where the team is in the process. He set up the main questions / discussion topics and the following discussion with free form, highlighting the student wants and needs on campus:
 - a. Classrooms are well sized for the classes I'm taking.
 - b. There is a straightforward route to get between the main academic buildings. However, there are challenges with wayfinding and signage.
 - i It is challenging to navigate / find specific rooms.
 - ii There are not enough signs along College Drive.
 - iii Example: how to find the library. There is a historic sign for the old library. And it's confusing to find the new library and differentiate from the bookstore & campus store.
 - iv Pillars or locations to post fliers would be useful.
 - c. A main 'campus quad' is needed. A place for students to spend time outside. A clock tower or unique feature would provide campus identity.
 - d. An interior gathering space is needed. A room where large groups can have events – such as Pine Polozza and Earth Day.
 - e. Locations to hang student artwork.

- f. There are some dark spots on sidewalks.



- g. An indoor drone training center would be helpful for the UAS program.
- h. The scale of the main entrance to campus could be more grand – larger pillars and sign(s).
- i. Possible bike storage improvements:
- i. Bike racks distributed by the places most students go.
 - ii. Covered bike racks, for rain and snow.
- j. Some science labs are not ADA accessible.
- k. A swimming pool at the rec center would great.
- l. Potential / needed improvements in residence halls:
- i. North Hall: peep holes needed in doors, more laundry machines, no community room.
 - ii. East Hall: no AC, heating issues, no community room, printing services.
 - iii. Fridge space in all kitchenettes could be increased.
2. Brandon List provided an overview of next steps. The master planning team with plan to engage with SGA in the fall, ideally on campus.

The foregoing constitutes our understanding of matters discussed and conclusions reached. Other participants are requested to review the items and advise the undersigned in writing of any errors and/or omissions.

Respectfully submitted,

TowerPinkster

Brandon List
 Manager of Landscape Architecture & Planning

What three components of the Eastern Avenue property are most important to preserve?
<i>Summary of feedback:</i>
Preservation of natural, diverse Flora/Fauna, old trees, landscape - Quiet, Light/Dark
Keep noise and lighting down
How to make housing revenue generating?
Effective buffer to existing neighbors
Retain as much of the trees, plants, foliage as is possible
Barriers between homes and major activities
Grand Traverse Regional Land Conservancy - Stewardship Inventory and Natural + Unique features
Preserve as much open space as possible
Traffic safety / Eastern Avenue impact access to property
Public access! Welcoming neighbors...
Integrate educational programming on the land - prioritize that over housing purposes
Should we increase density of the main campus property before expanding to Eastern Ave? Next to Cherry Park lot?

All submitted feedback:
Preservation of natural, diverse Flora/Fauna, old trees, landscape - Quiet, Light/Dark
Fit with neighborhood
Housing, Traffic? Parking? Access
Self sustaining (or revenue increasing) - new sources of revenue
Finance Plan
How does it impact TCC and Eastern Elementary?
The natural beauty Up North feel
Keep noise and lighting down
There are big, old, beautiful trees in the development zone
How to make housing revenue generating?
Ways to grow enrollment
Increase yield from smaller high school enrollment
Effective buffer to existing neighbors
As much animal habitat as possible since they're being squeezed out elsewhere
Trees for canopy and effective storm-water drainage
Retain as much of the trees, plants, foliage as is possible
Maintain proper drainage with whatever is developed
Maintain rustic feel of the property
Forested area / wilderness
Access to main campus
Access to walking / biking paths
Would trees that are removed to develop be replaced if Eastern Avenue were made "better"? i.e. If 100 trees are removed could the city replace them along streets in neighborhoods including Eastern?
True value is in the open, natural beauty - if that can be incorporated into whatever is built.
Trees / Green / Nature
Barriers between homes and major activities
TCAPS - Mature area, studies would be used by H.S. Students and residents
Grand Traverse Regional Land Conservancy - Stewardship Inventory and Natural + Unique features
Natural Environment
Hiking Trails
Needs to include the effects of the Climate Breakdown
All of it!
The neighborhood is already questioning the distraction planned.
With climate crisis upon us we need to preserve as much as we can of trees and soils; not build more hard surfaces
Take a step back!
Think of other options
Get out TIF!
Preserve as much open space as possible
Building to compliment the landscape
What type of housing would be considered
Natural Resources
Open Land in the community neighborhood
Keep open space and tree cover
Enough trees to aid in drainage, shade and maintain the birds / animals habitat
Climate positive development
The open space
The habitat
The oxygen generating trees
Traffic safety / Eastern Avenue impact access to property
Noise / Environmental impact
Clear public conversation and presentation of master plan schematic
To not lose natural setting and neighborhood feel
Open/Unused space
Trees
Trails
Mature Trees
Species
Biodiversity
Intact urban forest
Public access! Welcoming neighbors...
Only positive environmental impact of any activity on the land
Integrate educational programming on the land - prioritize that over housing purposes
Address traffic on Eastern Ave & pedestrian safety for kids crossing at schools
Maintain public access to trails and natural areas.
All three
What's up with Seniors?
Life long learners that we're not serving
Green spaces and native plants to enhance the area in all landscaping
Where will we deposit snow? City park?
Restriction on the land
Green belt
Adequate setbacks
How TCAPS interacts and how they might improve w/development on Eastern Avenue
Pedestrian friendly, trails
Trees
Blend with surrounding neighborhoods
Should we increase density of the main campus property before expanding to Eastern Ave? Next to Cherry Park lot?
Woods, natura
Environmental Impact
Neighborhood usage - walking trails, sledding
If housing, only for enrolled students or NMC employees. No college responsibility to house community.

What opportunities does the property have for enhancing the college and broader Traverse City community?
<i>Summary of feedback:</i>
Provide housing - traditional and non-traditional students
Bring non-traditional student in for courses related to the environment
Intergenerational living / community room
Natural resource / forestry / land management / environment use as a live laboratory
Extend to campus without making it too distant from one point to another
Needs to include the effects of the climate breakdown
Include as many age groups as possible with proper housing on the property
We love to walk at NMC!
Connections to TCAPs? Dual enrollment early college
Meeting spaces for general public/community
More sidewalks and bike paths

All submitted feedback:

Meet intergenerational needs
Workforce housing? Student learning / Living Campus?
Open to community hiking, nature center programs
Provide housing - traditional and non-traditional students
Outdoor learning
Bring non-traditional student in for courses related to the environment
How to make best use of excess classroom buildings/
Market for Senior housing programming? That isn't already served by EES?
Intergenerational program including young preschool age
Assisted living and several levels of nursing students
Intergenerational living / community room
No tourist homes please. Seems frivolous for college.
Prof not single family.
Pattern home books FREE for quadplexes!!!! www.mml.org search for pattern home books.
Natural resource / forestry / land management / environment use as a live laboratory
Multi-use developments housing and commercial - i.e. incubator spaces for culinary and arts grads with very little parking *Dense Housing*
Multi-generation housing. Built in student base for all courses *Dense housing*
Amphitheatre for land and forest learning.
Climate change planning.
Promote more walking and biking to classes
Extend to campus without making it too distant from one point to another
Keep the existing campus the center of the college
Avoid projects without direct academic connection
Housing but has to be a mix
"Intergenerational" life-long learning
MSU + NMC Natural Resources programming
Main campus & Eastern Avenue Property: A parking structures versus such large parking lots all over campus would improve appearances and provide more space for apartments.
Natural preserve - benefits community and could provide spade for education surrounding the environment
Needs to include the effects of the climate breakdown
Work to make the entire campus more sustainable and resilient
Solar in parking lots and/or on roofs
Preserve and protect woods and wetlands
How about a tree inventory? (update the old one)
Emphasize the value of the outdoor campus
Use of usable area for more people to use/enjoy
Include as many age groups as possible with proper housing on the property
Design a sustainable environmental studies program
A model solar/no carbon development
Agriculture and perma-culture opportunities
Partnership with AG-extension
Enhanced connection between campuses and neighborhood
We love to walk at NMC!
Why develop THAT space?
There are apartment complexes available in built up areas - DO THAT!
interaction with TCAPS
Keep the development condensed to the smallest area possible to preserve the last bit of open space in Traverse City
To allow it to remain in a state of nature and showcase how places like this can be preserved
To not be Traverse City's housing problem's sole solution
Use for study in an unprecedented time of need
To address Climate Change
How does an urban woodland effect our air quality in Traverse City?
Green spaces need preservation
Connections to TCAPs? Dual enrollment early college
How can you quantify current scope of public usage of the land?
Explore seasonal synergies between town and gown
Meeting spaces for general public/community
How can nearby TCAPS schools interact with the college?
NMC is so connected to the community and already does so much to enhance
I would hope this spirit would continue in the development of the Eastern Avenue parcel
Childcare - preschool
By keeping it a park
What's up with Seniors?
More sidewalks and bike paths
Sporting or outdoor activities (disc golf) expansion
Laboratory Garden or Greenhouse for Agriculture Science Classes
Connect with Senior Center downtown activities
Senior center connection
City park?
Millage change?
Housing - what about property between Eastern Avenue and The Gym or North side (connects to city water plant)
Sell the property to City of Land Conservancy
Any housing needs to be tied to NMC. Not in the housing business.

What brings you here tonight?

Want to see nmc thrive

Vibrancy

Trying to learn what nmc is doing to eastern ave land. I want to preserve it.

Interested parent to encourage development of the piloted Instructional Independent Learning Center

My concern is the danger of development of the Eastern Avenue property

Resident of area

Housing/program to serve new population of students with developmental disabilities.

I am a neighbor and employee of the college.

What brings you here tonight?

Curiosity about divesting or leasing or assets

Interested in how NMC will utilize its real estate and get context for diversified revenues.

I am here as an interested citizen and local educator.

Where is the master plan taking nmc.

The Great Lakes Water studies program and the Audio Tech Program.

Long term development of campus facilities in an online world of delivering learning.

To support an ILLC program and how it could help both NMC grow and support the community, businesses and individuals with special needs

Intetested in how I can support NMC

As a community member, how do you use NMC's campus?

Extended ed classes

Walking Dennon

Dennon Museum Center.

Hagerty Center primarily

My office is on campus. I live down the street and walk campus every day.

College for kids, events, just to pass time while in town

I have a current student child, I take continuing education classes and visit the museum.

Work at the college. Rent space at the college. Enjoy walking on campus.

As a community member, how do you use NMC's campus?

Picnic, biking through campus.

I use the land to walk on 5-7 days a week. Former student, not employee but work on campus.

Employee. Enjoy Hawk Owl Cafe for lunch occasionally

I work there and am a student

I go the innovation center to meet with my classmates to discuss ideas for projects and class. I look to attend music events through audio tech.

I enjoy the Theatre and museum. I also go to campus to meditate. It is beautiful!!

Events, meetings, concerts, recreation. Hagerty mostly

Occasionally Ive accessed the library.I've been to the museum many times.Have attened many events at Milliken Auditorium

What comments or questions do have?

I have more information than I needed. Thank you

Great program. Thank you.

Many ..

Develop Cherry and Maple lots before you build on Eastern Ave.

I would like to express the need for the Audio Tech program to have sufficient space for expansion. The audio tech is a growing and strong program. They need space for recording and shows to grow.

Love the direction and vision behind the presentation. How can advocates of the vision be helpful in the community?

Would you have the 55 acre parcel surveyed to see how much it is worth as an intact Urban Forest?

Campus plan guiding principal #5. Responsible use of materials yet you throw away many usable items and recycle items which is wasting taxpayer money. How will you fund this?

What comments or questions do have?

Interested on what we will do with the campuses other than Front St. and UC.

Is it possible to offer a price to sell the property to the land conservancy?

Is there a deadline for issuing a master plan report? (i.e. 3/31/24, 6/30/24)

Updates on other campuses?

Does the plan to make the Osterlin building a student services building include moving the Student Financial Services out of the Tennis building into the Osterlin building?

I appreciate the effort to revitalize and focus on the vibrancy of central campus. Consider the return on investment in early childhood education to build the workforce and serve our community.

The Instructional Independent Living Community is a way to diversify revenue and enhance the broader TC community (pillar 2.)

Would like to know more about how NMC works with regional planners to determine needs and services? I am concerned about the Eastern Ave property and wish a bigger ecological view was considered.

Thanks for joining the Master Plan Discussion!

We live in the BOOM neighborhood and are curious about plans for the 55 acres north of Eastern Avenue

What are your plans for the 55 acres across the street? Have you approached GTRLC to purchase some of that which does not serve your needs?

Student housing, esp. for a new population of students with developmental disabilities. (The IILC)

I'd like to make IILC an official NMC strategic objective. This would include both housing and instruction.

I live near Eastern Ave and want to hear the presentation. I also work at NMC.

Saving the eastern land

Boom neighbor homeowner. Curious if/ how may affect the neighborhood and Traverse City proper, including NMC. Appreciate the public learning session. Thank you..

BOOM neighborhood re: plans for EA Ave

Thanks for joining the Master Plan Discussion!

Plans for the 54 acre parcel of land in Eastern Ave. I'm a resident living in the neighborhood.

The plan for the land off from Eastern Avenue and the timeline for that plan.

Concern for the Eastern Avenue property is what brings me here.

I support NMC. I'm interested in the future of NMC

I live right next to the acreage on Eastern Ave and want to learn more about the plan for that. I also enjoy recreating - walking, running, etc on the NMC campus.

Master plan on Eastern Avenue as a neighborhood resident.

Live on Birchwood Court. NMC neighborhood :)

Master planning overall and in particular, here to support the idea of NMC supporting another high need in our community: Early Childhood. Specially, what expanded role might NMC play?

Thanks for joining the Master Plan Discussion!

Facilities. What is NMC's timeline for updates on main campus? For off campus (55 acres across the street)?

I'm a neighbor and interested to hear both the presentation on the developing Master Plan and Eastern Ave parcel.

How the master plan will enhance student learning at NMC.

Property development in the neighborhood.

What is happening with the property north of Eastern Avenue?

Commitment to accessible areas of biodiversity, both near buildings and via a nature trail. Replace lawns with native vegetation. Significant interest in composting among students!

Concerns of overdevelopment of the former Oleson property north of eastern avenue, a sensitive nature preserve with vast natural habitat for wildlife and recreation of the community. Pesticides soil.

Interested in the possibility of NMC pursuing housing for students with developmental disabilities.

Thanks for joining the Master Plan Discussion!

Are all the tenants living on campus true students? If they are students do they have to be full time students?

Are there any comments about the Front Street Revitalization plans?

Where will parking for the new dorm buildings end up?

If students are attending classes remotely, why such a need for more housing?

Live nearby

Ave age of students waiting for housing?

Exciting times and potential!

Spaces for new academic programs?

Yes to additional housing and building it on top of parking lots. Cohort style housing would add to the sense of belonging.

What percentage of main campus buildings will have geothermal HVAC

Are there any comments about the Front Street Revitalization plans?

Sounds like a huge endeavor! I am not convinced that you need to carve up a vibrant Urban Forest if the trend is online and hybrid learning!

Where are the students who would like housing coming from? Are they paying higher tuition or are they local?

If attendance is down and more students are requesting online learning, why is there a demand for more student housing?

Since there's a need for housing, is there room in the plan for developmental disability housing?

Freshwater Research + Innovation Center opportunity for additional partners. Including Michigan State University + UM Sea Grant?

Was this based off assumption of likely keeping current enrollment numbers, decline, or optimistic future growth.

Pay attention to groundwater levels!

Are there any plans for housing for specific postulations? e.g. students with disabilities

Are there any comments about the Front Street Revitalization plans?

It would be excellent if the renovated and expanded housing included housing for students with developmental disabilities.

Why would you build a dorm when all of your studies/surveys show students want apartments?

Great to be bringing more people back to main campus! First year students are demanding their own rooms? Whatever happened to learning to live with a roommate and most likely make a lifelong friend?

What programs need housing? What percent of students commute? What percent of students are nontraditional? What percent of younger students live at home to save money?

Eastern neighborhood plane noise produced by aviation program one hour touch and goes when using the north south runway- and how much more there will be with aviation expansion

Do housing buildings have to be single-use or can it be built such that it can be changed for other uses should housing needs or pedagogy change in the future?

I want to amplify the comment regarding consideration of housing/programming for neurodivergent students. That would be very impactful for our community and beyond. Such a huge need! Thank you

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 01

PROJECT NO.: 23-153

DATE: August 29, 2023

LOCATION: Zoom

PRESENT: Joy Evans – Office of Research, Planning & Effectiveness (ORPE)
 Ryan Archer - TowerPinkster
 Brandon List - TowerPinkster

PURPOSE: Office of Research, Planning & Effectiveness (ORPE)

- Key Functions:
 - Data pooling and reporting
 - Accreditation and providing resources for research.
 - Interact with most depts.
- Dont need a lot of space, not student facing. 2 FTE with offices
- Do best work with limited distractions.
- Used to be housed with foundation. Currently at University Center. (Was in Founders Hall.)
- Power BI dashboard - zoom doesn't work well for training.
- Need physical space for training (need computers) 30p.
- No one 100% remote
- Need collaboration space – conference space for six people.
- Office for making calls for 1 FTE (state requirement).
- Would be good to be on main campus.
- Should be close to senior administrators to share data for decision-making.
- Need IT support - would be better to be closer to IT.
- Digital storage / need floor mount MFP in work area.
- Overall master plan commentary:
 - MP needs to align to strategic plans.
 - Enrollment data - Great Lakes Culinary Institute - limited by physical space and training equipment.
 - Could grow the program if there was capacity.
 - Need to provide space for high demand programs that require physical space.
 - Ability to be flexible with space to respond to growth areas and programs.
- Community connectivity and infrastructure to enable and enhance remote learning.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 02

PROJECT NO.: 23-153

DATE: August 28, 2023

LOCATION: Zoom

PRESENT:

- Troy Kierczynski - NMC
- Lindsey Lipke – Controller for Business Office
- Mark Liebling - HR
- Ryan Archer - TowerPinkster
- Brandon List - TowerPinkster

PURPOSE: HR & Business Office

-
- Co-location with HR and business office.
 - HR wants to be available to more staff and faculty.
 - No major expansion of team (but not get smaller).
 - Need conference room for with staff (6-8p). Payroll team can use conf space as well.
 - HR team is 6 FTE.
 - The current size of business office is adequate but could have more creative use of space.
 - Full staffing would be 9 FTE.
 - Business office FTE is fully remote.
 - Don't need a front desk area. But need to be able to observe a door with an open floor plan.
 - The controller and purchasing manager would like to be closer to the rest of the team.
 - HR does new employee orientation (hired 236) 13 people last week.
 - HR would like to have a reception + waiting area separate from staff area.
 - Orientation for larger groups at front street campus.
 - Improve efficiency of on-boarding sessions while maintaining privacy of HR staffing.
 - Ideal would have finance and HR to have space in Tanis if space allows.
 - Need secure lockable storage for HR records.
 - Business office would need some limited secured storage for records (some off-site storage).
 - HR training material storage non-secure (books, seasonal decor, etc.)
 - Check printing capability - specialty printer and folding machine.

- Overall Master Plan Commentary:
 - What is the future of work?
 - Master plan should have the college's interests front and center.
 - Make sure the right people and areas are easily accessible.
 - Flow of people and processes should be addressed.
 - Shrinking enrollment drives discussions about efficiency and adding value for the student experience.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 03

PROJECT NO.: 23-153

DATE: August 28, 2023

LOCATION: Zoom

PRESENT:

- Ed Bailey
- Hans VanSumeren – The Marine Center
- Ryan Archer - TowerPinkster
- Brandon List - TowerPinkster

PURPOSE: Water Studies

-
- Don't separate academic programs from research and collaborative work.
 - Offices and facilities on all campuses
 - Reduces connections.
 - All year programs, programs are growing.
 - Need better summer housing for students.
 - Students 18-65.
 - 12 to 20 people training classes.
 - No online / virtual instruction [some professional training].
 - Marine center is connection of academic and professional training.
 - Freshwater research facility on west bay [old coal dock].
 - Small learning center and dock expansion.
 - Great Lakes Water Studies Institute will be a big user of the new building.
 - New facility would be the face of the program and need to maintain the indoor training tank on aero park campus – Rooms 157 A,B,C hold the tank.
 - Ability to have connectivity of existing building and lab at great lakes campus.
 - Connection between marine tech and engineering tech programs makes the tank a unique space.
 - Maker space is an important part to support the bachelors programs.
 - New facility can accommodate growth- unique program good word of mouth based on grads.
 - 20p incoming to program annually.
 - Typical classrooms computer labs, electronics labs - need to keep proximate to water, and vessels.
 - Does not need space on main campus.

- Maintain adjacencies to engineering tech and survey tech programs and unmanned aerial.
- Associates and bachelors in marine tech, water quality and environmental tech, freshwater studies degree.
- The three programs could have 60 students incoming.
- Professional training - some regular scheduling and some "as needed".
- Virtual training in China - need to expand capabilities - expansion of technology to allow for more virtual classroom focused on technology [anatomage analogue].
- Critical Success Factors:
 - Helpful for people to appreciate the access to the harbor and vessels and how it enriches the opportunity for growth of the BA program.
 - Water quality lab with no sinks? - plan should account for full service technical areas.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 04

PROJECT NO.: 23-153

DATE: August 29, 2023

LOCATION: Zoom

PRESENT:

- Jerry Achenbach – Great Lakes Maritime Academy Superintendent
- Susan Denoyer – Great Lakes Maritime Academy Office Manager
- Ryan Archer - TowerPinkster
- Brandon List - TowerPinkster

PURPOSE: Great Lakes Maritime Academy

- Merch marine bachelors license – BA.
- Coast guard audit just submitted, must be approved by coast guard.
- Navigation vessel inspection circular.
- Need for engineering and simulation spaces.
- Had VFW approved as test center.
- Room 222 - 40+ sitting for licensee exam - has been done at Osterlin.
- 3-screen set up for pilotage charts.
- Engineering classroom 111 - adjacent classroom / labs - adjacent locker rooms.
- Naval science could be anywhere on campus.
- Classrooms have set number of students.
- Parson building for tech classes.
- Can only get a Bachelor.
- Ship is used when in port.
- Enroll 60 per class [55 show up]. Graduate 200
- To increase would need another simulation building.
- No major expansion or contraction for students is planned.
- Background check and physicals req'd to enroll, over-enrollment can cause real problems.
- Coast guard does not approve online education once COVID was over.
- STCW - governs mech marine license - performance based competencies not done online.
- Could do 20% of classes online.
- In a perfect world everything would be in one location - not practical.

TowerPinkster

- With zoom there is no issue with administrative issues - good communication with main campus.
- In Great Lakes campus (west side of building).
- Parking reduces utilization during the winter.
- The program uses the conference room - confer. room is used for admissions interviews as well.
- Small student lounge that is used by cadets and culinary.
- Deck and engine simulator - 500k replacement costs - secured.
- 60% use of main classroom that has chart tables.
- Full mission bridge simulator - multi-million to replace.
- Can not have downtime for simulators.
- Need 30 gen-ed electives, but not a lot of overlap with water studies program.
- Use Room 112 because of the capacity.
- Room 111 has immediate access to the lab.
- Lab has a chain hoist, large electrical equipment for teaching.
- Could use an adjunct office and admin office.
- All office space at Great Lake Center.
- One office needs privacy office.
- One staff member has office in control room - not appropriate.
- Continuing ed program will have 3-20 mariners taking classes to maintain license.
- Has a critique room adjacent to Room 222.
- The building is built AROUND maritime program.
- Program is heavily regulation.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 05

PROJECT NO.: 23-153

DATE: August 29, 2023

LOCATION: Zoom

PRESENT:

- Emilee Brunner – Auxiliary Services Office Manager
- Marcus Bennett - Special Assistant to the President for DEI
- Ryan Archer - TowerPinkster
- Brandon List - TowerPinkster

PURPOSE: Housing

-
- Work closely with res life [auxiliary services] + Oversee campus apts (21+ and family housing).
 - Team of 1.
 - East Hall and North Hall with hall managers in east and north - north manager has an apt.
 - Apts are 100% with a waiting list.
 - Housing is almost 100% then will need to move to a waiting list or triple.
 - 135 residents at North Hall.
 - 240 at East Hall if "maxed out".
 - Higher group of ada needs this room – can't have a roommate and private restroom.
 - 2p per bedroom - 36 units - 136 max capacity if all 2 per room - usually 60 +/- tenants - semester to semester lease
 - Demand is for a studio apt that doesn't have sharing.
 - North hall opens in April and full by May.
 - SVSU - single efficiency would be a high demand model.
 - 130p on waiting list would like 1br apt.
 - Wants to be within walking distance on main campus if there is walking paths and lighting.
 - Apts draw non-traditional students.
 - Want independence by end of 2nd year.
 - Maritime aviation and nursing students in the apts.
 - Would like to have a community space that would allow independent tenants to spend time together.
 - Study enclaves get used - particular for maritime map studies.
 - Demand for adjunct and faculty housing.

TowerPinkster

- Housed maint mgr and overseas aviation faculty.
- Could fill 150 units.
- Would need to ensure that the housing would have staffing on site (3br apt).
- Make sure the building has community space / laundry / 24hr social space.
- Where can we go if we want to have a cookout / event.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 06

PROJECT NO.: 23-153

DATE: August 29, 2023

LOCATION: Zoom

PRESENT:

- Diana Fairbanks – Ass. VP of Public Relations, Marketing and Communication
- Emily Crull - Marketing Office Manager
- Ryan Archer - TowerPinkster
- Brandon List - TowerPinkster

PURPOSE: Public Relations, Marketing, & Communications [PRMC]

- Biggest need is collaborative workspace.
- Doubled in size from 1.5 years ago.
- Marketing as an asset to increase enrollment.
- Physical space used to be counseling suite. Pin-up space.
- Very small conf room - Can't get everyone in one space.
- There is a current plan for a new suite.
- Mostly remote work at innovation center - basically using office space for storage.
- Heads down work remotely.
- Don't need to be in the heart of campus, save heart of campus for student vibrancy.
- Will go to where the depart / event / students.
- Dont need as much storage.
- Lb104 suite - next door to student health services
- Not super student facing.
- Team members live quite a distance from campus.
- Have space for technology for sharing content.
- Partially unpacked - simplicity, technology, minimalism, and organization.
- Care kits for regional counselors ran into a space limitation.
- 11x17 mfp printer.
- Updating all the admissions materials [large projects].
- Deserves bonus points for patients.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 07

PROJECT NO.: 23-153

DATE: August 29, 2023

LOCATION: Zoom

PRESENT:

- Alex Boyle – Director of Aviation
- Troy Kierczynski
- Ryan Archer - TowerPinkster
- Brandon List - TowerPinkster

PURPOSE: Aviation

-
- In growth mode [fastest growing at nmc +/-]. Significant growth trajectory since 2017.
 - 1.5 year wait list [canceled flights]
 - Expanding hanger based on grant from state of MI.
 - Hanger is for storage in main - other functions at Parsons building.
 - Launching 12-15k flights per year - need air side access from parsons building.
 - Integrate simulation and office into Parsons area.
 - People are not in office as much.
 - Simulators need high bay space.
 - Unmanned systems want an indoor flying space - can't fly in winter.
 - Are other programs get relocated to aero park labs? Out of parsons - evening classes that are open during the day
 - Top priority in Parsons would be a large sim bay.
 - Offices are right up front and would rather overlook the air side of the building.
 - Trade front-of-house space for program access to the air-side.
 - Plante-moran cresa - moved simulation to parson building - 101/103.
 - Creates more space for planes at the hangar.
 - Drone lab would need a large equivalent space to sim lab room would - like Room 151.
 - College owns property on air-side.
 - East ramp is used by the college - could have a 20 year lease.
 - Ideally co-locating all water studies would be ideal.
 - Would like UAS and aviation programs close together.
 - More collaborative open office concept.

TowerPinkster

- Faculty staff headcount: 30 flight instructors need hoteling - need lockable personal storage - admin 10 (incl faculty) - primarily office work - 1 person 2 days wfh.
- Dispatchers, line crews, mech are all in the hangar.
- University of North Dakota, as model for flight instructors room.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 08

PROJECT NO.: 23-153

DATE: August 30, 2023

LOCATION: Zoom

PRESENT:

- Linda Berlin
- Alyssa Irani
- Lisa vonReichbauer
- Lisa Eiden
- Ryan Archer - TowerPinkster
- Brandon List - TowerPinkster

PURPOSE: Enrollment Services, Registrar, Financial Aid

-
- 4 different department in enrollment services
 - Financial aid
 - Registrar
 - Admissions
 - Enrollment
 - 2 FTEs / 2 PT +1 student worker + director.
 - Customer service-based.
 - Offices for heads down work.
 - No remote work.
 - Storage room with secure safe - cash storage – adjacent.
 - Records and microfiche need to be stored and secured.
 - Operational windows w/ cash drawers.
 - Work room for material assembly that also can see front window.
 - Team is cross-trained.
 - Fa field most of the questions.
 - Payment window would be a good idea.
 - Student services joining with advising. Placement and student success.
 - Greeter / triage.
 - Inviting active waiting area w/ information - admissions tour area.
 - 4x a week for tours - group tours w/ swag bags.

TowerPinkster

- More frequent information sessions.
- Osterlin entrance on college drive - welcome center.
- 4 depts need adjacency to advising and testing.
- Hybrid work between teams - No clear-cut remote work policy.
- Fa is paperless.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 09

PROJECT NO.: 23-153

DATE: August 30, 2023

LOCATION: Zoom

PRESENT: Jennifer Hricik - Interim Executive Director
 Ryan Archer - TowerPinkster
 Brandon List - TowerPinkster

PURPOSE: NMC Foundation

- 14 team foundation
- 10 FTEs
- Student location impacts financial aid
- Would like to be on campus
- 2 conf rooms - small for daily work, but large room for campus use
- Where they are at isnt as effective
- Wayfinding for donors is an issue
- Dedicated parking for foundation visitors
- Communicating a brand in a private place
- Donors want to participate in success
- 1 team member remote - in office 1 day
- Other 9 in office most of the time
- Future of work has allow team culture to bloom
- 4 rolls with private office space
- Alumni office is 1 fte - hope to grow by 1 or 2 in the future - storage access is important
- Small reception / collaboration space
- No super important adjacency
- Ideally would be in innovation center if possible
- Active at great lakes campus a little less at aero park
- Don't need to be adjacent to president office
- Better to be around students than admin
- Need to educate foundation impact to faculty and staff
- Creto higher education planners

TowerPinkster

- Could be at museum center.
- Food service at museum - last renovation limited the type of events and community interaction availability.
- Parking and sequence for donor experience.
- Communicating the brand + Pride of place.
- Four roles that could use private office space.
- Alumni Director is part of the 10 staff at the foundation.
- This is how work happens for us.
- Gift shop is a community driver in museum.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 10

PROJECT NO.: 23-153

DATE: August 30, 2023

LOCATION: Zoom

PRESENT: Kerrey Woughter - Director of Library Services
 Ryan Archer - TowerPinkster
 Brandon List - TowerPinkster

PURPOSE: Library

- Library moved into new space during COVID
- 6 current staff. 5 stationed in the library, 1 part time staff for archives (located in the basement of Osterlin)
 - Humidity control in basement archives is a challenge.
 - Concern around impact to archives if/when Osterlin construction begins
- Meeting rooms are too large of ones + twos. Larger group rooms are rarely used by large groups; use by single student is the most common.
- COVID has changed the model. Hybrid is ubiquitous; need space for students to take zoom courses while on campus.
- Teaching space / teaching lab needs to be available to the library - classes taught by librarians
- Kids corner - place where students can play while parents are on campus.
- In our buildings people don't know how to get into the buildings.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 11

PROJECT NO.: 23-153

DATE: August 30, 2023

LOCATION: Zoom

PRESENT: Laura Matchett - Director of Extended Education
 Ryan Archer - TowerPinkster
 Brandon List - TowerPinkster

PURPOSE: Extended Education [EES]

- 3 main programs
 - Robust life enrichment
 - College for kids
 - Work and career [custom training]
- Private offices for a team of 5 w/ reception space.
- Community facing walk-ins - a lot of heads-down work with collaborative check-in [zoom, phone emails].
- Programming and marketing future classes.
- Dedicated space for corporate training - sophisticated - college showcase space - 30p - with first right of refusal.
- Academic, uc partners, then EES - lose space every term due to scheduling.
- MIOSHAA training at parsons building.
- Very outward facing - 50+k households receive mailing.
- 5,500 seats sold for education.
- Center of excellence - community hub [registration / enrollment/ / foundation / museum tickets, etc / welcoming community space].
- Wayfinding challenges, includes phone tree wayfinding for question answering.
- 14% of donors participate in EES.
- Fitness, access to kitchen.
- UC works well for EES - could move into vacated HR and business office - parking is good.
- Going to be on all campuses.
- PE building would be a great space for community fitness and walking tracks, etc.
- Innovation center - enhance the ability to have people come into from the community.

TowerPinkster

- PE building re-imagine.
- Parking for external visitors.
- Beckett building has a lot of opportunity.
- Extended ED has a lot of community art classes - some overlap with art department could be enhanced.
- Joint offerings - music classes - academic classes filled by EES students - closely associated with art and music - good opportunity to enhanced collaboration - revenue sharing.
- Olson center kitchen runs culinary programs is an active program - curating the program - Munson daycare negatively impacts the building maintenance and programs.
- "olson center for continuing education".
- Beckett might be a better option - ideally would consolidate but still must travel to other locations some.
- 3 student / supplemental workers if fully staffed.
- Flexible spaces w/ movable furniture / sink in classrooms for training.
- Big picture "one door" presence for the college - "welcome to NMC".

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 12

PROJECT NO.: 23-153

DATE: August 31, 2023

LOCATION: Zoom

PRESENT: Chad Schenkenlberger - Director of Food Services
 Ryan Archer - TowerPinkster
 Brandon List - TowerPinkster

PURPOSE: Food Service – Hawk Owl Café + Hagerty Center

-
- Hawk owl café + Hagerty center at great lakes campus (good conf space that works well).
 - No breakout spaces dedicated to HC - use classrooms as available,
 - Expansion and breakout spaces would allow for more events to be scheduled,
 - Large events move around,
 - Getting back to pre-covid
 - No immediate needs for expansion
 - Courtyard renovation project would allow for 150p social events (receptions, etc.),
 - Weddings are very successful,
 - Needs a technology A/V and lighting upgrade,
 - Folding partitions are at end of useful life.
 - Need storage space for table and chair storage (building wide) not designed for an event center.
 - HOC - 3rd year - took over during COVID - previously run by Cidexo.
 - Full residence halls are busy.
 - Non-meal-plan volume is up to pre-covid numbers
 - Similar to larger cafes - flex dollars / diner dollars.
 - Espresso Bay is coffee supplier.
 - Meal plan deductions based on plan level.
 - 12-14 different grill items with 60 salad bar items.
 - Additional housings would push the capacity of the café.
 - Limited catering out of HOC and HC.
 - More catering previously w/ additional satellite locations.
 - Cafe could support small coffee locations
 - 1st few weeks are difficult for staffing.

TowerPinkster

- Cafe brewed at kitchen and then vacc pots distributed to other locations
- Student dining is well utilized.
- Not much expansion space in the serving area
- MTW are the busiest days.
- Looking to partner with GLCI.
- NMC to send over Org Chart for staff.
- 4 FTE at HC.
- Staffing depends on events.
- 3 FTE at Cafe + director.
- 12 supplemental employees.
- Critical Success Factors:
 - Master plan that gets people on to main campus.
 - Places for people to gather.
 - Innovation Center has been a great asset to get people together.
 - Outdoor gathering space would be well utilized by students and food service.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 13

PROJECT NO.: 23-153

DATE: August 31, 2023

LOCATION: Zoom

PRESENT:

- Nick Nissley, President
- Lynne Mortiz, Executive Director of President's Office & Board Operations
- Ryan Archer - TowerPinkster
- Brandon List - TowerPinkster

PURPOSE: President's Office

- About 10 FTEs to president's council
- President's Office conveys simplicity and humbleness.
- Adjacency:
 - Business & Finance
 - Jason Slade - Strategic Initiatives
 - Diana - PRMC

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 14

PROJECT NO.: 23-153

DATE: August 31, 2023

LOCATION: Zoom

PRESENT: Patrick Quinlin
 Ryan Archer - TowerPinkster
 Brandon List - TowerPinkster

PURPOSE: Facilities

-
- Facilities storage is always an issue.
 - Old furniture storage.
 - No space planning committee to manage scheduling.
 - Space management does not have a process.
 - Dedicated storage area - helps with purging.
 - Parts storage in the power house - not in day-to-day overall organized.
 - "the cage" has become a storage for old material and it is also serving as swing space.
 - Security is in the facilities building - office at i.c. is not being used - contracted campus security.
 - Pat -> jim (not employee) -> security contract (not employees).
 - Eoc could be developed in the heart of campus.
 - Need a focused storage area to help prioritize what is being stored.
 - 10-year paring down - deferred maint crew is needed.
 - Current staffing is bare-bones.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 15

PROJECT NO.: 23-153

DATE: August 31, 2023

LOCATION: Zoom

PRESENT:

- Dan Wasson - Director of Systems and LAN Management
- Terri Gustafson - Director of Educational Media Technologies
- Ali Thornton - Coordinator, Technology Support Services
- Den Gentry - Director of Administrative Systems
- Todd Neibauer - VP for Student Services & Technologies
- Ryan Archer - TowerPinkster
- Brandon List - TowerPinkster

PURPOSE: Ed Tech, IT, SLM

-
- Help desk on main floor of i.c.
 - Ed tech has space in osterlin and lower level of i.c.
 - Systems in lower level of Tanis with one in Beckett and one in parsons.
 - Systems 1/2 is 3/2 and a few are 5 - all in on Tuesdays.
 - Media tech is full on campus with a few remote a few days.
 - It is 90% remote.
 - Help desk staff is full-time on campus.
 - Help desk coordination is remote but does come to campus.
 - Having a private space to put stuff that is safe is a benefit.
 - Infrastructure admin (2 FTE) quiet office space - no changes needed.
 - Good to have a touchdown space that is private and dedicated for help desk.
 - Ed tech needs space for media tech team needs more equipment space - storage space is too damp to store electronics.
 - 40 walk-ups a day for help desk at i.c.
 - Media team could get the space they need if e-sports grows enough to need to relocate.
 - Storage space is spread out among several building.
 - Long-term storage of limited use items.
 - Primary storage is basement of Osterlin.
 - Office for help desk is used for storage -

TowerPinkster

- Its does not need a lot of storage - holiday storage.
- Would love to get data center out of basement - 1 fire and 3/4 floods.
- Data center space also has other infrastructure needs (hvac/r).
- Ats has been installed recently.
- All fiber and copper goes to the current location.
- Collaboration space would be ideal.
- Push for natural light would be ideal.
- Access to toilets and water fountains / facilities.
- Odor issues in lower level of Tanis - sewer leak.
- Help desk is limited on expansion capacity.
- Space for alex and chris in office (chris is doing audio editing).

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 16

PROJECT NO.: 23-153

DATE: August 31, 2023

LOCATION: Zoom

PRESENT:

- Lindsey Dickinson - NMC Advising Center
- Lisa Thomas - Dean of Students
- Todd Neibauer - VP for Student Services & Technologies
- Ryan Archer - TowerPinkster
- Brandon List - TowerPinkster

PURPOSE: Student Life

-
- Student services in Osterlin.
 - Individual meetings with students
 - Counseling advising success coaching and testing.
 - Need for private office spaces.
 - Staffing should remain fairly consistent - may add a few folks.
 - Coaching schedules overlap and so multiple spaces may be needed concurrently.
 - Advising and student lift has a central check-in.
 - Coaching is not centralized - would like a central check-in that serves the whole building.
 - Mental health counseling needs its own reception area (6 offices + reception).
 - Walls provide no acoustic privacy.
 - Food pantry / clothes closet - space for those students to utilize and humanize resources - service door for food service
 - Most of traffic and east and west entries.
 - ADA issues in Osterlin.
 - Co-locate student testing w/ proctoring desk that is not a check-in.
 - Testing in aeropark (P.S. building).
 - Combined testing center into Osterlin ideally.
 - Extended hours for weekends / evenings.
 - Lindsey to follow up on station count and size (20+/-).
 - Need overflow and mid-terms and finals (multi-purpose for peak times).

TowerPinkster

- Proximity of services has been helpful.
- Ideally adjacent to enrollment services as well if they move to Osterlin.
- Student life wants to be "in the fray" with student services.
- Consolidating coaching would be very helpful.
- Tutoring - group - 1on1- and zoom - math and science tutoring is remote from other tutoring center.
- Creature comfort / belonging / no centralized staff break area.
- Need for private conference rooms - 4-6p rooms are needed.
- Space for 10-12p would also be useful.
- All-hands meetings are held in classrooms.
- Group coaching and student group meetings can also use 10-12p rooms.
- Veterans lounge - does not get used very often - PTSD - not as many combat veterans and lower veteran counts in general.
- Moving the library reduced use by students.
- Would like to increase the energy and traffic in the building.
- Space for students to hang out and engage with services.
- Welcoming to visitors.
- Building is hard to understand if it is open or not.
- Service concierge that increases level of service need as you move from public to private in the building.
- Furniture storage that can allow for flexibility of space.
- Might not be able to get all services on the first floor.
- 26 testing stations - with proctoring being able to monitor.
- Need an equipment room for testing center.
- Sensory testing room.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 17

PROJECT NO.: 23-153

DATE: September 11, 2023

LOCATION: Zoom

PRESENT:

- Sean Ruane,
- Cindy Duby,
- Gail Kurowski,
- Cheryl Bloomquist
- Ryan Archer - TowerPinkster
- Brandon List - TowerPinkster

PURPOSE: Social Science + Police Academy (PA)

-
- PA - will be growing, to 16week academies - sections of 20 [up from 10]
 - Driven by \$30m grant.
 - Classroom is currently adequate.
 - Gymnasium is an issue for defensive tactics and physical training classes - difficult to share spaces - starts a week early, need to have large spaces for training.
 - Need a large space for physical aspects of PA.
 - 29 instructors - 14 PA face-to-face. All instructors for PA are on campus.
 - Offices need updated with finishes and IT infrastructure.
 - PA on lower level of Scholar's Hall - Offices are on the main floor.
 - Room 20/22 - need acoustic isolation for PA classes.
 - Room 30 for scenario training works well - storage across from 20/22.
 - Building in summer is used by College for Kids - need to use for Adjunct faculty.
 - Classroom transition from C4K, need to have better coordination before class starts (cleaning, floors, etc) - timing is a need.
 - EC program - Offices w/ dedicated classroom [SH 106] - used in summer by C4K - works well with casework, sinks, etc.
 - EC offices could be consolidated - Offices can be utilized for adjuncts.
 - Head Start [0-3] and NMC partnership, could have an infant/toddler program - no room at current site - for college employees and students - licensing needs - rooms up to 12 kids - 50sf/ infant.
 - Waiting for remote work policy to be shared - important for offices.
 - Reuse faculty lounge to turn into a more inviting space - main floor [107].

- Faculty doing more office work at home and advising works better over zoom.
- Bathroom for faculty office suite - drinking fountains / water bottle fills.
- Parking is a concern - would like to have faculty / staff parking.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 18

PROJECT NO.: 23-153

DATE: September 11, 2023

LOCATION: Zoom

PRESENT:

- Dan Goodchild
- Carolyn Andrews
- Wayne Moody
- Georgina Hromada
- Ryan Archer - TowerPinkster
- Brandon List - TowerPinkster

PURPOSE: Tech Division

-
- TWO GROUPS - HOUSING (future of housing) - 3d printing, net zero, adding biometric tracking to housing.
 - Need more space for training next gen workforce on full-scale 3d printing - what to do with model homes at the end of the year - heavy equipment training program - need space to support.
 - 10,000+ SF building to support the programs w/ adjacent classrooms space.
 - Electrification program (EV's and other) - expand program to explore the overlap with housing and electrification. Battery storage and controls.
 - Integration of EV infrastructure to 3d printing home.
 - Automotive building - flooring concrete issues.
 - Needs classroom space and storage space.
 - Lobby, workroom and offices, with one classrooms, then out in the caged bay w/ makeshift wall dividers to separate instruction areas.
 - Lifts for hybrids and ev's.
 - Building has not been updated in recent memory.
 - Limited space to expand automotive for accommodating program growth.
 - P-S building, mfg, elect, UAV, aviation, mich mfg offices and classrooms, more in-person learning than virtual.
 - Aero Park campus never stopped during covid.
 - All classrooms are booked.
 - CNC mill and robot programming and logic classes all taught in one large-bay space
 - Only classroom available for large bay gets used a lot due to access into lab.

- Electronics lab is separate from classroom space, could increase class max capacity if there were more room.
- Could do 20-25 per section - capped at 15 - robotics, automation and electronics - 45 students in entry level class.
- "The Tank" - on other side of electronics lab w/ maker space lab on the other side as well - maker lab space is currently hitting space limits - paint hood, assembly, soldering - winter boat storage further limits space in winter semester.
- Science lab in room 110 - very small - space is used for biomed equipment instruction - program is shrinking.
- Aero Park lab - construction trades building - naming / branding / wayfinding - welding space could be added out behind existing space.
- New welding facility would help - the existing garage bay does not work well currently (flooding).
- Classrooms are relatively small with a max of 15p - have over-enrolled.
- Not a lot of space even with 15
- All classrooms are glass with no locks - safety is a concern currently.
- Door security products.
- Incorporating VR into HVAC and electrical instruction - a VR lab would be helpful - could be helped with larger space with more mobile furniture.
- Projection of VR would be helpful for instructors.
- Secure VR lab to protect investment.
- There is acreage available behind APL building.
- Computer lab in APL would be helpful.
- Additional storage for materials to protect from elements.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 19

PROJECT NO.: 23-153

DATE: September 11, 2023

LOCATION: Zoom

PRESENT: Brandon Everest
 Kristy McDonald
 Ryan Archer - TowerPinkster
 Brandon List - TowerPinkster

PURPOSE: Experiential Learning (ELI) + Service Learning + Global Studies

- ELI - International and service learning in Osterlin - Main lobby of Innovation Center.
- Experiential Learning overlaps other programs - ideally adjacency would be beneficial.
- Private work space adjacent to a large flexible space - some confidential conversations with international partners - try to keep identity as international services and service learning under the umbrella of ELI.
- Enhancing the ability to have collaborative work and share opportunity with college community.
- An innovative workplace would reflect the innovative program.
- More space would be helpful.
- ELI hub w/ the other programs adjacent.
- In Beckett student "own" their space to run a business. Need access to a dedicated space for student run business.
- Storage for project materials.
- Keeping IL and SL programs in visible locations to maintain engagement.
- ELI as "front door" to NMC for the community.
- Helping graduates (business) with "hard skills" - printing, copying, etc.
- ELI suite upstairs at Osterlin?
- 7-8 FTE.
- Groups of up to 25 - 2-3 times per week.
- PTK group meetings in above line.
- Housing is an immediate need - living / learning - faculty housing.
- Alluvian in TC as model.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 20

PROJECT NO.: 23-153

DATE: September 12, 2023

LOCATION: Zoom

PRESENT: Les Eckert
 Patty Cron-Huhta
 Ryan Archer - TowerPinkster
 Brandon List - TowerPinkster

PURPOSE: Great Lakes Culinary Arts

-
- A couple key things to support programmatic growth - relationship with maritime - need for Galley sim kitchen.
 - Theatre-style demonstration kitchen - furniture.
 - Have enough kitchens but need better arrangements.
 - Meet in classroom and then move into kitchen - space needs with maritime.
 - Food storage is ok.
 - Cage storage in back corridors is not optimal.
 - Teaching garden [herbs, produce, etc].
 - 4 kitchen labs, 1 dining room lab.
 - 1 kitchen only accommodates 9-12 and limits instruction space.
 - Other 3 can handle 15 students.
 - Bake shop 15.
 - Adv kit can handle 20.
 - Kitchens are not set up as teaching kitchen - adv kitchen is ok as a more commercial layout since it serves the dining.
 - Square footage of teaching kitchen is ok - layout is not good for teaching.
 - Bakery is full of large equipment - layout and storage could improve the efficiency of the bakery.
 - Ideally would have in-kitchen lecture.
 - Need markerboards, stools, and storage space in-kitchen as ideal - would also minimize travel time and set up time.
 - Remote cameras w/ overhead views of demonstration tables.
 - Reduce equipment clutter.
 - Bar and restaurant views are great - space could use a finish refresh.

TowerPinkster

- Entrance to building could be improved to celebrate programs.
- Watering current garden by hand - hand built boxes.
- Interlochen botanical gardens.
- 2 bathrooms with lockers in each bathrooms.
- No non-gendered bathrooms in current facility.
- Ideally lockers with separate changing rooms.
- Capacity for 150 students per section - m-f 8-5.
- Above 150 would require creative scheduling.
- Dining room lunch in feb - currently underutilized.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 21

PROJECT NO.: 23-153

DATE: September 13, 2023

LOCATION: Zoom

PRESENT:

- Zack Whitaker - Davenport University
- Angela Garrey - Western Michigan
- Shannon Owen - Grand Valley State University Northern Region
- Kara Van Dam - Regional
- Kevin D'Alessandro - Ferris
- Lisa Cooper - UC Director
- Ryan Archer - TowerPinkster
- Brandon List - TowerPinkster

PURPOSE: UC Partners

-
- GVSU, plans to expand both staff and faculty - double existing FTE (ideally triple) -3 staff and 9 faculty - PA Cohort on lower floor - hybrid model with face-to-face and online - PA lab area will grow.
 - CMU - 3 current FTE - evaluating growth + expansion.
 - Green spire academy expansion - co-location of like programs.
 - UC Partners hosting events on main campus.
 - Want to be on main campus - "be where the students are" - adjacent to advising, etc.
 - Comfortable grad programs at the uc.
 - FSU - 1 FTE (+2) and 3 faculty - would like to grow and expand - want to be student facing.
 - DU - 1 FTE, various classroom formats - goal would be to expand - ideally to be on main campus.
 - Distinction for graduate students and grad students (ok to be separate).
 - Consider individual university brand awareness - student experience as they move through the programs.
 - Get visitors at the uc - be able to accommodate flex spaces - 5-10 typically.
 - Admin areas - work closely with advising and student success center - hoteling space in the student services area.
 - Expand and facilitate dual-enrollment (transfer Tuesday).
 - DSR needs - quiet proctoring area for exams.

- Existing NMC testing could accommodate if the capacity for the testing for DSR needs is expanded.
- Large sim suite for growth in GVSU health programs.
- How can sustainable principals be expanded as part of the master plan - programmatic sustainability.
- Academic programming areas - accessibility for faculty and staff to come work with the uc partners.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 22

PROJECT NO.: 23-153

DATE: September 13, 2023

LOCATION: Zoom

PRESENT: Michael Anderson,
 Jan Root,
 Sarah Wangler
 Ryan Archer - TowerPinkster
 Brandon List - TowerPinkster

PURPOSE: Communications

-
- 12.5 FTE faculty, 20 adjunct - FTE office, not all adjuncts have private offices.
 - Don't need an expansion - need the existing offices to remain and not become storage - be able to accommodate space for adjuncts.
 - Currently at the goal for offering on-line education.
 - 30% of total classes online - no reason / student demand that is unmet currently.
 - Classrooms in scholar's hall - almost impossible to find a new space - 8-12 and 1-3 is well utilized.
 - Room on 1st of scholars that is the ec classroom.
 - 2 computer labs on 2nd floor might be able to be used for other uses [1 not both] - google calendar not r25.
 - SH 206 / 218 - use is going unreported.
 - Some classroom set-ups cant be moved, some instructors would like alternate arrangements - some rooms do not have casters.
 - Comm classrooms have casters / soc sciences do not have casters.
 - Writing center - staff 10-15 workers [students, and supplemental 8-30h] per week 2 rooms outside the writing center for zoom meetings.
 - Size of space is adequate - need to be able accommodate - 1 or 2 weeks at the start of semester.
 - Office for the director / dual use.
 - Check-in desk - 4 workers at one time.
 - Some walk-in [900 / semester].
 - Do not anticipate going to fully-online - more appointments are face-to-face.
 - Writing center wants to be adjacent to communications dept.
 - Use the library for the Sunday hours 3-8 - in the reading room.

TowerPinkster

- Scholars is closed on Sundays.
- Staff would like to access to a break area with a sink.
- Ground floor has white pine press and NMC magazine used to be in the old west hall. News paper and magazine having more presence can help vibrancy - welcoming to walk-ins.
- Computing infrastructure for magazine and newspaper is important - does not need to be adjacent to communication - magazine likes their current space.
- Scholars hall room 13 - neuro-divergent programming - current osterlin floor is not private enough.
- Student enclaves remain in place on 2nd of scholars.
- Teaching assistants will work with small groups of students in the enclaves - 99/108 classes.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 23

PROJECT NO.: 23-153

DATE: September 13, 2023

LOCATION: Zoom

PRESENT:

- Jeff Cobb
- Brady Corcoran
- Sean Ruane
- Alice Sluss
- Glenn Wolff
- Ryan Archer - TowerPinkster
- Brandon List - TowerPinkster

PURPOSE: Humanities, Music, Art, Audio

-
- Jeff Cobb - music, audio, dance - audio tech program in founders hall is growing dramatically - moved into Beckett 202 for audio - was only used for one class per year for visual communication
 - Audio tech also takes music major course work - ok on space but running into scheduling.
 - acoustic control in the music building limits utilization - limits ability to have multiple classes concurrently.
 - Dance in the PE building - is underutilized, could reimagine gymnasium as performance / studio space.
 - Practice space for students in the music wing - acoustic control is an issue - not used because they are not comfortable to be in.
 - Gymnasium upstairs used for life drawing and photography (on hold) - no private rooms / dressing rooms for models - also scheduling is an issue.
 - Life drawing uses photography lights - full frame studio across - 201, 206 & 207.
 - Limited office space for adjuncts [adjunct closet in music room - only 1 full-time faculty - 20 adj.]
 - Fine arts 115 - gets most use with the worst tech and lighting - music / art appreciation - choir rehearsal.
 - Toilet rooms are not appropriate - need to add ADA capacity, etc.
 - Art wing - happy with office space utilization.
 - Face-to-face learning - viscomp is able to move online - art appreciation / history can also be virtual.

TowerPinkster

- 3 things - repair of deck outside of ceramics room (rotten wood) - Garage door that opens into studio - back courtyard could be a great amenity - room 120 - remove carpet (paint, sculpt, 3d design).
- Audio has been at founders for 3 years - walters-stok group was selected most feasible for a long-term recording studio - need to increase building height - need to increase roof height.
- Olsen Center - currently used as daycare - good bones for building.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 24

PROJECT NO.: 23-153

DATE: September 14, 2023

LOCATION: Zoom

PRESENT:

- Betsy Boris
- Tamella Livengood,
- Margaret Fox
- Ryan Archer - TowerPinkster

PURPOSE: Health Occupations

-
- Surgical Tech program does not currently have a lab.
 - Nursing program will need more lab space.
 - Increase to sim suite space.
 - New nursing assistant program.
 - Surg tech will need storage space.
 - Paramedic and resp program are more remote.
 - Health occ has been fully in-person.
 - Staff and faculty to use their offices quite a bit.
 - Increase student housing capacity would attract more student.
 - Hospital housing - reinforce community partnerships.
 - Surg tech labs are in the hospital - lecture and support space are on campus.
 - Dental space is currently been renovated - FSU hygiene program - lab is too small - cohorts of 6 vs 8 needed.
 - Places for larger groups of students to test - computer labs w/ specialized software.
 - Moving student success to osterlin.
 - charting / EMR in computer labs.
 - Faculty and staff talk about a reduced need for filing, etc. - rethink how office space works.
 - Dedicated student conf rooms - acoustic privacy is a need -
 - No privacy in office areas - safety is a concern (reduce glass).
 - Health occ should stay close to math and science faculty.
 - Student service one-stop has been a discussion for several years.

TowerPinkster

- Review classroom space that has been lost over the years - the bookstore does not feel as accessible in it's current location - lost classrooms are an impact.
- Adjunct offices in basement is not user friendly - touch-down hoteling for adjuncts that are usually at the hospital - walk-up computer w/ stand-up desk.
- Move to keycard access across campus - keys have been very inefficient.
- Need to upgrade security / badge system.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 25

PROJECT NO.: 23-153

DATE: September 14, 2023

LOCATION: Zoom

PRESENT:

- Kim Gourlay
- Brian Heffner
- Ryan Archer - TowerPinkster

PURPOSE: Business Academics

-
- Culinary / CIT-Parson / Business / Admin / Accounting - 3 buildings.
 - Trying to find a new space 20x20 space for a galley kitchen for maritime partnership.
 - GLC - 1 classroom on culinary side - overbooks maritime classroom.
 - CIT is pretty good on space.
 - Data Center for teaching - waterline that is routed over server room - could use a dry-pipe system.
 - Beckett building is currently multi-use - history instructors / math faculty - fine arts building - art history room - prioritized.
 - Audio tech lab is in beckett - takes a computer lab offline - only 2 computer labs in beckett.
 - Campus-wide could have more computer labs anywhere on campus - university center partners are using classrooms in beckett.
 - Beckett houses college for kids as well.
 - Classrooms that have the ability to zoom and stream - innovation center does not have the infrastructure to add computer labs.
 - Software is becoming unique for ewach class - bio 115 as an example - does not work on cart laptops.
 - Training on how to do research.
 - Proximity of classrooms - 2 large capacity classrooms offline in health and science - bookstore.
 - 2 thresholds - 30p - 60p [large nursing sections] - 1st floor innovation center - room divider.
 - Folding partitions in innovation and becket.
 - Scholars hall - some spaces were too big post covid.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 26

PROJECT NO.: 23-153

DATE: September 14, 2023

LOCATION: Zoom

PRESENT: Jason Slade
 Lisa Cooper
 Ryan Archer - TowerPinkster

PURPOSE: UC VP + Strategic Initiatives

-
- Strategic, EES, etc., UC programs
 - Presence all over campus
 - Triage programs that struggle [surveying]
 - Lisa is primary contact for all UC partners - should be adjacent to UC partners
 - Same campus - quick access
 - Took over lifelong learning space - jason is flexible
 - Need small conf room - 4-6p shared resource
 - Ed interacts with Aero Park campus mostly - mail is only thing that goes to UC
 - GVSU has the full basement at UC - leave in place?
 - CMU one class per semester
 - DU one class per semester
 - FSU M. Soc Work - a lot of classroom space

1. Do you anticipate any changes (expansion or reduction) in your area's space needs over the next several years? Please be specific as to both your office space and any technical or specialty facilities your programs utilize.

Strategic Initiatives is made up of many smaller programs that are housed throughout the campuses. Specifically for us, this is what we envision:

- UC Partner operations - Lisa Cooper will need an office space in the vicinity of the UC partners. If they move to main campus, then her operation does as well.
- For [Jason Slade](#), the UC office space is not critical. He either needs an office or hoteling space close to Lisa Cooper / UC Partners and access to a shared conference room for guests.
- IAF can move anywhere and may be better served being close to International Studies, the Dennos, or other relevant program areas.
- Ed Bailey's office is not used and he will need hotel space close to wherever Strategic Initiatives operations end up.

2. Based on your thoughts regarding the future of work (remote work) do you see any changes to the types of office areas required at NMC?

- True hoteling space, conference rooms that can be reserved, etc.

3. Which specific academic program areas do you have or would like to have an adjacency to?

- UC partners move back to main campus at some point.
 - Lisa Cooper must be near UC partners approximately 3 - 4 days a week.
- EES - J. Slade spends a significant amount of time with EES but I do NOT need an office there. EES location may change and Strategic Initiatives would adapt.

4. Which specific administrative areas do you have or would you like to have an adjacency to?

- Not so much us but the programs within need adjacency.
 - UC partners - close to advising / admissions / academic programs
 - IAF - close to International Services and / or the Foundation
 - EES - close to admissions? Close to key programming? Somewhat isolated at UC however, they could use the space to offer classes or create dedicated training rooms
 - Marine Center - flexible

5. What additional information regarding your area do you feel is needed as input into the master plan?

- I view us moving with the partners but more importantly, our subgroups (EES, IAF, UC partners need to find their right location). We will fit in somewhere!

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 27

PROJECT NO.: 23-153

DATE: September 15, 2023

LOCATION: Zoom

PRESENT:

- Deb Pharo
- Bobbi Garner
- Blake Key
- Tony Jenkins
- Ryan Archer – TowerPinkster
- Brandon List - TowerPinkster

PURPOSE: Math & Science

-
- Science and math center - no science stuff in math center due to lack of storage - a larger science and math center surrounded by faculty.
 - Expand lower level of tanis once admin move out of area - take all of the space adjacent - rearrange the faculty offices adjacent.
 - More classes are becoming dependent on in-classroom technology - need additional computer labs in the building.
 - Bookstore space would be ideal location of active learning classrooms and computer labs.
 - Innovation center computer labs is a good model.
 - Need whiteboard walls in active learning classrooms - magnetic w/ projection.
 - 3 buildings combined together - H+S, Biederman, and Tanis - the buildings work with updates. more student friendly classrooms.
 - A couple things from faculty - dedicated engineering lab, instruction area and space for student projects and collaboration.
 - Biology undergraduate research labs - be able to have semester-long space.
 - Science classrooms are limited on class space - some teaching in other buildings - instructors are hauling items and equipment to other buildings - Biederman or Tanis.
 - LB 105 has been put back in circulation across from help center.
 - Need to have technology access in classroom spaces.
 - Small study rooms in health science are well utilized - could have additional as student resources.

TowerPinkster

- Benches in corridors are occasionally used - charging plugs under the benches.
- Request for 2 monitors in every faculty office.
- Passenger vans for field trips - had to get a hold of vans - 2x 15p or 30p bus.
- Assign office space usage for on-campus faculty vs remote faculty.
- Science and math center will be more active if surrounded by office.
- Walk-in capacity to IT, Educational Technology - be adjacent to Engineering lab.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 27

PROJECT NO.: 23-153

DATE: September 15, 2023

LOCATION: Zoom

PRESENT:

- Chairs
- Ryan Archer – TowerPinkster
- Brandon List - TowerPinkster

PURPOSE: ESIMT

-
- Faculty request to change classrooms - cohort sizes - classroom assignments.
 - Pre-semester room planning and coordination.
 - Change equipment in room - consideration of logistics.
 - Storage - offload unused equipment - surplus store or surplus sale.

MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 29

PROJECT NO.: 23-153

DATE: September 20, 2023

LOCATION: Zoom

PRESENT:

- Craig Hadley
- Megan Holtrey
- Ryan Archer – TowerPinkster
- Brandon List - TowerPinkster

PURPOSE: Dennos Museum

-
- The museum was expanded in 2018, 25-30k sf expansion (double exhibit footprint).
 - 6 FTE, 2 part-time all on site.
 - 50 docents.
 - Limited number of office spaces would limit future growth. storage and office space was not expanded in 2018.
 - Progress on collections care improvements.
 - Parking is a huge problem. 30% is designated for the museum - controlled by aging/broken gate.
 - Signage is confusing.
 - Two entrance doors: 1) main museum entrance, 2) auditorium entrance (300 seats) < this entrance looks like the primary entrance. Facade improvements to help way finding.
 - Events: commencement, orientation, music programs, community rentals, films.
 - 15k visitors.
 - 60k total attendees - events, etc.
 - Music department has storage and events at the museum, largest user.
 - International affairs forum (monthly lectures).
 - TCAPS students in the parking lots.
 - LED road signs are broken - missed opportunity to display messages. Reorient the museum monument and main campus entrance sign.
 - Wayfinding improvements.
 - Housing is an attraction/retention issue.



MEETING MINUTES

PROJECT: Campus Master Plan Outreach Meeting 30

PROJECT NO.: 23-153

DATE: December 20, 2023

LOCATION: Zoom

PRESENT:

- Jerry Dobek
- Kim Dobek
- Ryan Archer – TowerPinkster

PURPOSE: J.H. Rogers Observatory

-
- 1500sf
 - 2 domes
 - Served to house telescope
 - 24x26 classroom
 - Ed and public outreach
 - 4-5k students per year in late 90's
 - Increase use of observatory
 - Education and public outreach (epo) - denos
 - Mid-20's public open-houses
 - More outreach to k12 systems
 - Just used for asto labs [redo project astro]
 - Stem promotion as outreach
 - 2003 - wanted to do improvements (tech upgrades)
 - Can go to north 16'
 - Septic field to east
 - Setback to south
 - Add 2nd restroom and office (800sf) addition
 - Increase parking lot - ideally accommodate school buses
 - 14 spaces (50x80) - 4500-5k sf increase
 - Also need storage space to support programs
 - Staffed position at the observatory - tech specialists lvl 1 [hourly]
 - Could be easier to get grants and foundation support with a staff position
 - Survey in 78, finished in 80

- What is available for community support
- New signage, enlarged parking
- Able to host events
- Encourage and drive donations
- Lab for astronomy students (better to host club and labs with larger teaching space)
- Tillable, airable land for food production
- Off campus classroom
- No existing drawings of facility
- Graaa - lowell observatory for grcc
- Program and services plan for the observatory
- 18x8 office as well
- Kitchen space in current space
- Kitchen was used as darkroom as well during film development
- Mainly earth bermed - no windows in the classroom
- 200a service has just been upgraded to include ac
- Lighting is old flourescent
- Lp heat source
- Microwave wireless internet
- Still has a copper telephone lines
- 2" well with a 3/4 horse well - replaced in 2008
- 2000g tank septic
- 500sf field
- Staffing, expansion (having additional space to allow for elbow room for students - scope storage space) and technology
- Need to do a better job to let people know the college is open and still here -
- Increase visibility to non-traditional students - audit classes, etc
- Nmc bbq could / should come back - good engagement oppourtunity for public (planet walk on campus - 2000')
- Golf outing
- Ees / college for kids and observatory
- Increasing class size at location
- Community college

NMC Facilities Master Plan - Community Survey Feedback

Participant ID	Which of the following best describe(s) your relationship with NMC?	Primary Residence (County)	Q1. In order for NMC's campus to thrive, the College should " _____." [Finish the sentence]
1	Current or Former Employee	Antrim	Hosting events and daily work
2	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Work on Great Lakes Campus, use Main Campus facilities and services
3	Current or Former Student;Current or Former Employee	Kalkaska	Work, Student groups, public events
4	Current or Former Employee	Grand Traverse	I currently work on main campus. My family and I use the frisbee golf course on main campus, we go to culinary events or Lobdell's, and have taken EES classes at various locations.
5	Current or Former Employee	Benzie	I work here and use the space almost daily.
6	Current or Former Employee	Grand Traverse	Work fulltime at the University Center. Also work in Scholars Hall on main campus significantly in the summer while facilitating College for Kids.
7	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Attend classes, study, participate in events
8	Current or Former Student;Current or Former Employee	Grand Traverse	As part of my job instructing and also as a community member who utilizes NMC space to hold continuing education seminars to the local community and past students.
9	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	I work at NMC on the Front Street Campus and I have sometimes worked at the AeroPark campus in the past. I use the classrooms, offices, lounge space, and outdoor learning spaces on the Front Street Campus in Scholar's Hall, Osterlin, and the Innovation Center most. I am also a parent of an NMC Children's Choir student and I spend time in the Fine Arts Building in that way. My children attend College for Kids and have used the kitchen space in the Oleson center along with classrooms in Health Science and Scholars hall as well. I have attended dance classes in the PE Building as well.
10	Current or Former Employee	Antrim	I have an intimate knowledge of the facilities. We have equipment and wiring run through ceilings, floors, walls, data centers, classrooms, conference rooms, Hagerly Center, museum etcetera.
11	Current or Former Employee	Grand Traverse	I work here, and I also live in the neighborhood near main campus.
12	Current or Former Employee	Benzie	Mostly through instruction and meetings.
13	Current or Former Employee	Grand Traverse	Work
14	Current or Former Employee	Grand Traverse	I teach at Parsons-Stulen, and utilize the Innovation Center primarily for meetings.
15	Current or Former Student;Current or Former Employee	Grand Traverse	Student
16	Neighbor (lives close to a campus)	Grand Traverse	We live very nearby, and walk our children to Eastern Elementary School through campus. We often walk the campus recreationally as well.
17	Current or Former Employee	Grand Traverse	Place of work
18	Current or Former Employee	Grand Traverse	I work here
19	Current or Former Employee	Grand Traverse	Through Extended Education & Training; University Center, Main Campus, Aero Park Campus, Great Lakes Campus. Outdoor spaces - under the pines and all of main campus for College for Kids. Boardman train - near UC.
20	Current or Former Employee	Grand Traverse	I work at the University Center campus each day, and coordinate classes that take place on the Great Lakes Campus, in the Aero Park Laboratories, and various buildings on Main Campus.
21	Current or Former Student;Current or Former Employee	Grand Traverse	I am a current employee at the GLMA Campus. I work daily on the Training Ship and utilize the GL Campus for classroom instruction.
22	Current or Former Employee	Grand Traverse	Work on Campus
23	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	As an employee I work in the innovation center. I regularly use the cafe. I ride my bike to campus daily. As a resident of the neighborhood, I walk the campus and occasionally visit the Dennon.
24	Current or Former Employee	Grand Traverse	Cafe and library in TJNIC, Dennon Museum
25	Current or Former Employee	Grand Traverse	work, take classes, eat
26	Current or Former Employee	Grand Traverse	I am an adjunct professor in the music department. I conduct the NMC Band and use Milliken Auditorium every week.
27	Current or Former Employee	Grand Traverse	Mainly work on main campus. Appreciate walking on the main and GL campuses.
28	Current or Former Employee	Grand Traverse	Scheduling and facilitating employee meetings, small group trainings and campus-wide training and events. Also use of individual work spaces along with office use.
29	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Benzie	University Center, Innovation Center and Health Science Bldg
30	Current or Former Employee	Grand Traverse	I work in the Innovation Center, and visit for consultations/work requirements most of the other buildings on central campus.
31	Current or Former Employee	Grand Traverse	Work, personal enrichment (EES classes for fitness/cooking/hobbies, etc.), walking, biking
32	Current or Former Employee	Kalkaska	dont
33	Current or Former Employee	Benzie	Work and occasional event
34	Current or Former Employee	Grand Traverse	Have an office and classrooms at GL campus, Use innovation Center for elements of one class.
35	Current or Former Employee	Grand Traverse	I work at one campus and visit others through work on a regular basis. I will sometimes do fun campus events with the family too. I also walk my dog on main campus once in awhile.
36	Current or Former Employee	Grand Traverse	For work, I tour potential new full time employees of the College through campuses. Mostly main campus. I am responsible for scheduling and coordinating interviews. Interview rooms when school is in session can be difficult to find. In my current employee role, I also plan events and utilize event spaces such as the Hagerly Event Center.
37	Current or Former Employee	Grand Traverse	Work on Aero Park campus
38	Current or Former Student;Current or Former Employee	Grand Traverse	Student and Employee
39	Current or Former Employee	Grand Traverse	Working, former student, extended ed.
40	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Mainly walking on the Front Street campus and the Eastern Ave. property.
41	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Besides being an employee, I have rented space and often walk through campus on my days off because it is a lovely space.
42	Current or Former Employee	Kalkaska	I work in and around them on a daily basis. I care for and maintain them as a facilities worker as well.
43	Current or Former Employee	Grand Traverse	I teach here
44	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Grand Traverse	I've participated in events and have hosted events on campus. I'm a continuing learner and have taken classes at NMC. I'm a community member that supports NMC. I work with many of the team members at NMC through my position with Traverse Connect.
45	Current or Former Student	Grand Traverse	Alumni
46	Current or Former Student;Business or program partner	Grand Traverse	I hold an office for Ferris State at the UC, at least twice a month I am on NMC's main campus for meetings and/or the Transfer Tuesday events, and once in a while I may have a meeting at the Aero Park campus. Moreover, I also use NMC spaces for programmatic events that help in the collaboration between NMC and FSU.

47	Current or Former Employee	Grand Traverse	I have an office for work, I walk the campus and use the exercise facilities.
48	Business or program partner	Grand Traverse	My children go to Greenspire high school, my older kids all went to NMC.
49	Current or Former Employee	Leelanau	My workstation and I occupy an office on campus (UC). I attend occasional meetings and training on the main campus, Haggerty center and Aero Park campus.
50	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Business or program partner;Vendor or Supplier of Goods / Services	Grand Traverse	I teach EES in the Olesen Center- wine appreciation
51	Current or Former Employee	Leelanau	I am a current employee. I am the Academic Advisor for Aviation
52	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee;DMC Member	Grand Traverse	Employee, walker, visitor to DMC, EES Student, festival visitor
53	Current or Former Employee	Grand Traverse	My office is in the University Center, but I attend meetings and events on all campus locations.
54	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	I teach lifelong ed classes for NMC, off campus.
55	Current or Former Employee	Grand Traverse	I have an office in the Tanis building. I support all campuses and spaces for technology use.
56	Current or Former Employee	Leelanau	Work/NMC Job
57	Current or Former Employee	Grand Traverse	Primarily for work/meetings
58	Current or Former Employee	Grand Traverse	I work for NMC so I have an office in TJNIC. I walk the campus most work days for meetings and exercise breaks. In addition, I will attend meetings in different buildings, but mostly TJNIC and Osterlin and I also attend the opening conference at GL.
59	NMC Staff	Grand Traverse	I am employed at NMC
60	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Business or program partner	Antrim	NMC Extended Education instructor, Music performances at Milliken
61	Current or Former Employee	Leelanau	I am a FT faculty member, so I use pretty much all of NMC at various times during the year.
62	Current or Former Employee	Grand Traverse	Daily interaction with the Hagerty Center (place of employment), weekly usage of the recreation gym and Hawk Owl Cafe
63	Current or Former Employee	Grand Traverse	work on main campus
64	Current or Former Employee	Benzie	As an employee in facilities I interact with all campuses and outdoor spaces as my work environment.
65	Business or program partner	Leelanau	We participate in an event (Kids Free Fishing Day) on NMC property, we engage volunteers from GVSU through the University Center, and a member of the faculty (Cheryl Bloomquist) is on our education committee. In the past, students using the Makerspace have worked on projects for the Museum exhibits and galleries. Room to expand!
66	Current or Former Employee	Grand Traverse	Work related, nice lunchtime walks, events in the museum
67	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	We have used multiple campuses for EES classes, we often walk through the Front St. campus for exercise, we've used the disc golf course and attended events at Milliken Aud. ScoutsBSA Troop 34 has cleared out phragmites by the Cherry parking lot and has visited MTEC, DMC and Automotive Service Tech buildings.
68	Current or Former Employee	Other County (Michigan)	Primarily in the capacity of a staff member.
69	Current or Former Employee	Grand Traverse	Work, cultural events, sidewalks.
70	Current or Former Employee	Grand Traverse	I work there so...
71	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	I have taken classes and used the buildings and library. As a neighbor, I have walked or biked through the main campus. As a community member, I have attended performances on the main campus or attended functions at the Hagerty Center.
72	Current or Former Employee	Grand Traverse	Daily use of Fine Arts Building
73	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Grand Traverse	I work for GVSU within their Physician Assistant Department at the University Center
74	GVSU faculty at University Center	Grand Traverse	My office and classrooms are located in the University Center.
75	Current or Former Employee	Leelanau	I work on campus, attend meetings, visit the bookstore.
76	Current or Former Employee	Grand Traverse	I work here
77	Current or Former Employee	Grand Traverse	Personally, I do not.
78	Current or Former Employee	Grand Traverse	I work there and also visit the campus on other occasions.
79	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Work, community meetings
80	Current or Former Employee	Grand Traverse	I take EES classes at PE Building, among other locations, I am IT tech support for many buildings on and off campus. I walk on campus to reach other buildings & for exercise.
81	Current or Former Employee	Benzie	Tutor for students.
82	Current or Former Employee	Grand Traverse	work
83	Current or Former Employee	Grand Traverse	For work, through EES classes, Events, Walking campus for leisure
84	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	I am a current student as well as a student employee, working in both the Beckett building and at the University Center.
85	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Walk through campus daily, occasionally utilize Innovation Center for study or meeting
86	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	I walk through it, use library, and attend events.
87	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Vendor or Supplier of Goods / Services;Parent of 6 former students	Grand Traverse	Meetings and events
88	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	EES classes, Library, Hawk Owl Cafe, Dennon Museum/Milliken Auditorium, walk for recreation (main, UC, GLC), bicycle through main campus to ride Old Mission Peninsula, Loddell's, Hagerty Center events
89	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	As a student in person and online
90	Neighbor (lives close to a campus)	Grand Traverse	
91	Current or Former Student	Grand Traverse	Attend events at Dennon

92	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Leelanau	As a member of the arts community, using the arts facilities as a guest and formerly as a student.
93	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Walking my dog. Taking extended education courses.
94	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Drive through it often
95	Current or Former Employee	Grand Traverse	I use the Library.
96	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Walk across occasionally.
97	Neighbor (lives close to a campus)	Grand Traverse	I am a former graduate who continues to take classes, attend Dennos Museum programing & summer art shows, and walk on the campus, and my son attended NMC. I also live adjacent to the college's vacant acreage.
98	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Work, walking
99	Business or program partner	Grand Traverse	For 16 years I ran the CMU Center
100	Neighbor (lives close to a campus)	Grand Traverse	I take EES classes and am a member of NMC band. I also live very close to campus and enjoy walking on its grounds regularly. I also love the Dennos Museum, the sculptures, and the midcentury buildings on campus.
101	Neighbor (lives close to a campus)	Grand Traverse	We walk and bike around the campus all year long. We attend events on campus. As a teacher at Eastern, students attended programs and teachers held science lessons on campus.
102	Neighbor (lives close to a campus)	Grand Traverse	Walking, occasional use of facilities for community events
103	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Alumni attending community events
104	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Adult non credit classes and performances.
105	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	I visit campus every once in a while to meet with some of my friends who attend
106	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	I like to walk on the campus and hike the trails of the Eastern Ave property.
107	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Extended education.
108	Current or Former Employee	Grand Traverse	Work, meetings
109	Neighbor (lives close to a campus)	Grand Traverse	Extended education programs, attend events
110	Neighbor (lives close to a campus)	Grand Traverse	Attending Rotary meetings at the Hagerty Center
111	Alumnus	Grand Traverse	Occasional extended ed classes at this point. Do miss the long-running traditions such as the barbeque and art fair under the pines .
112	Neighbor (lives close to a campus)	Grand Traverse	My voting precinct is on the Front St campus. My husband and I walk the campus frequently. We have also taken some enrichment classes there. We also love to hike the trails on the undeveloped 55-acre Eastern Av parcel and hope the future development preserves that neighborhood asset.
113	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	I have been taking printmaking classes at the college for the past 2years I audit these classes. I am also a docent at the Dennos Museum since 2015 I visit the museum frequently
114	EES student, former UC staff member, former Hagerty Center employee	Grand Traverse	I take EES classes, attend events, and use the UC
115	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Visit Denno's museum, walk through the campus a lot. Attend meetings occasionally and live right next door. My entire family has attended classes at NMC over the years. Going way back 1960's until present day.
116	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Walking trails on the Eastern Avenue property.
117	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	take classes; walk through campus; attend events
118	Current or Former Employee	Grand Traverse	I don't. As a former student and current employee, NMC often makes hyperbolic and poor decisions regarding its use of space. NMC is not an ADA compliant space for neurodiversity and inclusion, and needs to value and take care of all its' marginalized communities. There's an excess of space that isn't used to begin with, and lack of promotion for student events and involvement. I participate in very little because NMC doesn't offer much incentive to participate in outdoor spaces or activities.
119	Current or Former Student	Grand Traverse	I have taken numerous adult education courses. I also walk the property and use the disc golf course.
120	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Antrim	Since retiring to this area, My husband and z I have taken many classes in Art, Spanish, cooking classes and attended Lobdells. We miss the NMC BBQ.
121	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Walking and exercising
122	Current or Former Employee	Grand Traverse	I don't, because of poor offerings and lack of handicapped accessibility.
123	Current or Former Employee	Leelanau	I teach on the main Front St. Campus
124	Neighbor (lives close to a campus)	Grand Traverse	My house on E Front St backs to campus property. I walk thru campus all the time, have a library card & have enjoyed coffee in your new Innovation building. Have taken adult ed classes.
125	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Other County (Michigan)	Dennos Museum, University Center events.
126	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	We were both raised in the community. My dad lived at Port of Ild Mission, and my husband's family lived in Huron Hills. After college and a few years work, we moved back and lived on Timberlane for nearly 20 years-having sold in 2019. Raised 2 kids there, who attended Eastern and TCCHS. I also worked at Eastern for several years. We now live across town-in Elmwood Twp, and are still involved in the TC Community. Over the years I have taken some extended Ed courses, CPU's thru partner Universities, attended several Buffalo BBQ's, kids did Kids College, we all have attended Dennos for several events, have been museum members, have rented Milliken and Maritime via non-profit I work with, hiked the property off Eastern, taught kids to ride bikes and drive in the parking lots... and more.
127	Current or Former Employee	Grand Traverse	Teaching classes, holding office hours, recreation
128	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee;Scholarship sponsor	Grand Traverse	My place of employment. Use of facilities for Education / Public Outreach (EPO). Planting of trees on many campuses.
129	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Access for my children to have more learning opportunities
130	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Dennos Museum volunteer	Grand Traverse	Passive or active recreation. Student and volunteer.
131	Current or Former Employee	Leelanau	Teaching, office use, meetings, functions
132	Current or Former Employee	Leelanau	I work at the Parson Stulen building in the Aviation division.

133	Community Member (Grand Traverse Region / Northern Lower Peninsula);Vendor or Supplier of Goods / Services	Grand Traverse	I regularly (1-3 times per year?) participate in events on campus. I have been a sometime consultant and supporter of NMC leadership and the NMC Foundation leadership.
134	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Visit Denmos Museum and attend concerts at Milliken auditorium
135	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	All of my children attended NMC at one time and I attended as well. Currently I frequently walk through campus.
136	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	son went there, granddaughter will probably
137	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Work with professors on community experiences. Board member. Utilize facilities.
138	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Business or program partner	Grand Traverse	Hiking, birding. Meetings, extended ed opportunities.
139	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Through some of the classes, aviation program and construction trades
140	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Library and museum
141	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	walking. children's classes
142	Current or Former Employee	Grand Traverse	I work in and visit them every week day.
143	Neighbor (lives close to a campus)	Grand Traverse	Regular (daily) use of outdoor spaces for walking/running and enjoying the natural beauty (both the vacant parcel and on campus)
144	Neighbor (lives close to a campus)	Grand Traverse	Extended learning classes, meetings, museum exhibits. Both my grandsons received Associates degrees at NMC and went on to complete their B.S. degrees, one at the University Center.
145	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	As a member of the Denmos Museum Center and the International Affairs Forum, I frequently attend educational events on the NMC campus. As a resident within 2 blocks of the main campus, I often walk in or around the campus, and am familiar with the campus buildings and landscape.
146	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Live near, use the Denmos and Auditorium
147	Neighbor (lives close to a campus)	Grand Traverse	Your undeveloped wooded area off Eastern essentially borders our backyard.
148	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
149	Current or Former Employee	Wexford	My office in Scholars Hall; attending meetings and/or activities in other areas as applicable
150	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	I have had classes there for myself or family, and visited the outdoor spaces along with The Denmos Museum.
151	Current or Former Employee	Grand Traverse	I am an instructor in the Parsons Stulen building. I spend most of my working time on this campus with occasional activities in the Innovation Center.
152	Community Member (Grand Traverse Region / Northern Lower Peninsula);Partner in Education/Collaborator	Grand Traverse	I work with High Schoolers who may be coming to NMC in the future - give them campus tours, connect with Office of Disability Supports, etc.... I also support Work Based Learning for HS students and sometimes we use one of the NMC departments for a training site - North Ed is currently partnering w/ the Hawk Owl Cafe as a training site.
153	Current or Former Employee	Benzie	Work there, have meetings, go for walks around campus
154	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Works at NMC as a Tutor and Personnel Director for WNMN.
155	Current or Former Employee	Grand Traverse	Collaborate with coworkers, use the fitness center, visit the museum
156	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Long time (15 + years) Member of Denmos. Frequent walker on the Campus. Frequent dining guest at Lobdell.
157	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	attend events
158	Current or Former Employee	Grand Traverse	Front Street Campus. Office located in East Hall.
159	Neighbor (lives close to a campus)	Grand Traverse	Walk on main campus , attend events, take and teach extended Ed classes
160	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Attend events, walk through NMC main campus, visit Denmos Museum
161	Current or Former Employee	Grand Traverse	I work on main campus occasionally (remote work majority of time), attend in person NMC events, meetings, training, conferences. I utilize the NMC Library and eat at the cafeteria occasionally. I also attend Global Literature book discussions in the library, attend EES classes and physical ed classes sometimes, as well as walking the campus during lunch breaks. Our department sometimes has lunch at Lobdell's. I also visit the Denmos museum a couple times a year.
162	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Occasional meeting space, Dennis museum
163	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	My kids take college for kids, we have a Denmos membership, I have an organization that meets at NMC monthly.
164	Current or Former Employee	Benzie	work, public events, college for kids
165	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Occasional visits to the museum, experiences in the auditorium, classes at the Cass Street location
166	Current or Former Student	Grand Traverse	Attend in person classes
167	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Walk the campus, take classes, extended ed classes, use Osterlin library hate new space
168	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Kalkaska	We hire employees who attend or have attended NMC.
169	Current or Former Student	Grand Traverse	I dont
170	Current or Former Student	Leelanau	My hands
171	Current or Former Student;Current or Former Employee	Other County (Michigan)	I walk the campus almost every day and I get food from the cafeteria, and I live in East Hall.
172	Current or Former Student	Outside of Michigan (United States)	
173	Current or Former Student	Grand Traverse	Current student
174	Current or Former Student	Grand Traverse	Take classed
175	Current or Former Student	Benzie	I'm on main campus three days a week, mainly in the H&S/LB building or the innovation center.
176	Current or Former Student	Grand Traverse	Classes and study/work space
177	Current or Former Student	Grand Traverse	Full time student at GLMA
178	Current or Former Student	Antrim	Daily in all of them as a student, I used to live on campus as well
179	Current or Former Student	Grand Traverse	I use them for classes along with studying, eating, etc.

180	Current or Former Student	Grand Traverse	Regularly on GLMA campus and NMC main campus
181	Current or Former Student	Grand Traverse	I am a current welding student so I am usually at the Areo Park Laboratories campus
182	Current or Former Student	Wexford	I sometimes use the Innovation Center on the campus on Front Street to study.
183	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	In-person classes, Online classes.
184	Current or Former Student	Leelanau	Classes, studying, walking, eating, time with friends
185	Current or Former Student	Grand Traverse	I attend classes on the main campus, and host events with several student groups around campus.
186	Current or Former Employee	Grand Traverse	Attend special events. Dennos. Lobdell's. Take EES classes.
187	Current or Former Employee	Grand Traverse	As an employee I am on campus daily in my office, buildings, classrooms, meeting rooms, and event spaces. My kids attend College for Kids and EES classes and go to school next door so we often walk through campus.
188	Current or Former Student	Grand Traverse	I am in early college
189	Current or Former Student	Grand Traverse	I use all Appropriate ways.
190	Current or Former Student	Kalkaska	When I am on campus, I look around to see the beauty of the campus and its structures.
191	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	I primarily use the Library for a quiet place of study
192	Current or Former Student	Grand Traverse	Since I am a current student, I spend time in the buildings for classes and to study.
193	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Visit Dennos Museum, attend programs at Milliken Auditorium, use classroom space to hold meetings, provide training and technical assistance to the child care program at Oleson Center
194	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Business or program partner	Grand Traverse	Due to my vocation I interact with several campuses in various capacities but the one most valuable to me is as a parent.
195	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	I am a student and so I use the Innovation Center a bunch to do my schoolwork, the gym to play v-ball on open gym, and Friday nights v-ball. I live in the dorms.
196	Current or Former Student;Current or Former Employee	Wexford	I study and go to class at the campus, I personally utilize the breakout rooms, I am apart of 5 student groups, and I work at the university center. I am on campus 3 times a week mostly in Innovation, James Beckett, and Osterlin.
197	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	I work in the Tanis building and am a volunteer for the NMC Observatory
198	Current or Former Student	Antrim	I am a full time on campus student currently working towards my degree
199	Current or Former Student	Wexford	I am a student at the NMC campus.
200	Current or Former Employee	Grand Traverse	A great deal - as a full time employee that oversees student events, I interact a great deal
201	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Student;Current or Former Employee	Grand Traverse	visit dennos, attend events at the hagerty center, eat at lobdell's
202	Current or Former Student	Other County (Michigan)	I utilize the Library, University Center, and outdoor park-like spaces.
203	Current or Former Employee	Grand Traverse	As a current employee I use all facilities and tour prospective students on campus.
204	Current or Former Employee	Grand Traverse	As a mostly remote employee, I come to campuses 2-3 x/week for meetings, mostly main and Great Lakes; less frequently Aero Park and UC. I eat in the Hawk Owl cafe, use the wi-fi and borrow from the library. As a main campus neighbor I often walk the property for exercise.
205	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	I go to school here, I have studied in the library, and I have used the gym at North Hall
206	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee	Grand Traverse	This is from the perspective of an EES Instructor.
207	Current or Former Employee	Grand Traverse	I am an EES instructor
208	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Attending events at Milliken Auditorium, going to the Dennos Museum events, attending classes, teaching College for Kids classes, taking my children to attend College for Kids Classes.
209	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student;Business or program partner	Grand Traverse	I take classes through EES and teach through Summer C4K
210	Extended Ed instructor	Grand Traverse	walking and teaching on campus
211	Community Member (Grand Traverse Region / Northern Lower Peninsula);EES Instructor	Grand Traverse	I teach within the NMC EES Program at The Botanic Garden
212	Current or Former Student	Grand Traverse	EES instructor, sometimes student, Foundation Board member, IAF member, Dennos/Milliken patron, etc.
213	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	Summer youth STEM/STEAM
214	EES Classes	Grand Traverse	I teach an EES class and am Educ. Director for a local organization providing teachers for free to teach other EES classes.
215	Current or Former Employee	Wexford	I teach classes for EES in the Oleson Building (kitchen) and Masterclasses in GLCI kitchens on the Great Lakes Campus. I also oversee the GLCI
216	Business or program partner	Grand Traverse	College for Kids instructor, graduate, former partner employee at University Center, adult Ed student
217	Current or Former Employee	Grand Traverse	Construction technologies, Instructor
218	Current or Former Employee	Grand Traverse	I work at NMC.
219	Business or program partner	Grand Traverse	Teaching (EES and NMC) and I am an Intern
220	Current or Former Employee	Wexford	College for Kids instructor
221	Business or program partner	Grand Traverse	I teach EES classes
222	Current or Former Student	Grand Traverse	I don't really use or interact with NMC's campuses. My classes are online, and I've only been on campus once this semester, when I had to borrow a textbook from the library.
223	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Dennos, culinary offerings, community courses, cafe occasionally
224	Current or Former Employee	Grand Traverse	A beautiful to walk and many times at the Dennos.
225	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	Concerts, galleries, but not lately
226	Current or Former Employee	Leelanau	Work on Front St. campus, go birding at UC campus & Appel property
227	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Outside of Michigan (United States)	Regularly visit the Dennos for its exhibitions and permanent collection.

228	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Volunteer.	Grand Traverse	Museum, outdoor art, the Fitness Center for Senior residents was closed to public, would be nice if reopened.
229	Community Member (Grand Traverse Region / Northern Lower Peninsula);Took two classes there too	Leelanau	Dennos, International Affairs Forum
230	Current or Former Employee	Grand Traverse	Working. And in free time walking my dog on campus, My husband and son use the Frisbee golf course
231	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Leelanau	I teach Michigan Training Institute (MTI) classes for MIOSHA with NMC as co-sponsor
232	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Volunteering with museum on sculptures as well as bringing visitors / guests on tours of the campus.
233	Current or Former Student;Current or Former Employee	Grand Traverse	Work in Osterlin Building, meet with students in Innovation Center, walk through campus frequently
234	Current or Former Employee	Grand Traverse	Dennos museum
235	Neighbor (lives close to a campus)	Grand Traverse	The Dennos Museum and events
236	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Outside of Michigan (United States)	I walk there, go to outdoor events, use Dennos for cultural and gifts
237	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Shows
238	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Former Dennos Museum docent. Dennos Museum member. Occasional Extended Ed classes over the years. Walking paths
239	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Museum patron, museum gift shop vendor, class member, special events audience member, Lobdells patron.
240	Current or Former Employee	Grand Traverse	Attend multiple events at Dennos and Hagerty
241	Neighbor (lives close to a campus)	Grand Traverse	We live a couple of blocks east of the main campus. We interact almost daily with the campus property. We regularly hike, snowshoe, and walk our dog on the 55-acre property north of Eastern Ave. We also walk across the campus as part of our daily walks. I attended the mini-palooza music event last summer. We visit the Dennos at least once a month and take advantage of Dennos events. We shop often at the Dennos store and attend the holiday fair. Several years ago, I paid to access the workout room on the back of North Hall and loved having that available. I used that gym almost daily.
242	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Love walking the campus
243	Neighbor (lives close to a campus)	Grand Traverse	For 20+ years I have enjoyed Pilates, yoga, & fitness classes — but not recently, since they all have been rescheduled at such outrageously early hours.
244	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	I teach at the University Center.
245	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	I take the occasional class and frequently visit the Dennos Museum, and attend concerts and lectures at Milliken Auditorium.
246	Guest / Visitor;Current or Former Student	Grand Traverse	I enjoy visiting the museum as well as the gift shop. My grandson recently joined the children's choir so I have been enjoying the performances.
247	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Go to meetings there, NMC Orchestra Concerts, have taken classes there, Walk there almost every day.
248	museum docent/volunteer	Leelanau	volunteer at the museum, sculpture tours on campus, attend events at the Dennos
249	Guest / Visitor	Other County (Michigan)	Dennos Art Museum
250	Instructor	Grand Traverse	Teach
251	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Leelanau	Occasional meetings or events
252	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Member of Dennos Museum
253	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Leelanau	Adult Ed, Dennos and Milliken auditorium
254	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Walk campus; take grandkids to museum
255	Community Member (Grand Traverse Region / Northern Lower Peninsula);NMC alumni (1985)	Leelanau	Joseph Rogers Observatory (monthly or more); Dennos Museum (4-6 x/year)
256	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	I visit the campus and museum and hope to take some extended learning classes in coming years.
257	Neighbor (lives close to a campus)	Grand Traverse	Have taken Adult Ed classes; attended events at NMC and Dennos
258	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	I am a student and community Member and involve my children with the Kids on Campus activities.
259	Community Member (Grand Traverse Region / Northern Lower Peninsula);EES Advisory Board Member, College for Kids Instructor	Grand Traverse	I am fortunate to teach College for Kids classes in the summer. We frequently utilize the outdoor spaces of campus for classes.
260	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Parent of current NMC student	Grand Traverse	As a parent, occasionally as a student (continuing ed), to enjoy performances and as an advocate for NMC. We are so very fortunate to have such an amazing school here.
261	Current or Former Student	Grand Traverse	Visitor to museum and student bookstore
262	Neighbor (lives close to a campus)	Grand Traverse	I live nearby the main campus on Front Street. I enjoy campus by using its grounds for exercise (biking, walking & running). It's nice to have a network of roads and sidewalks that are maintained and well-lit at night.
263	Current or Former Student	Grand Traverse	Attend Dennos Museum regularly.
264	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	Dennos Museum, community events, concerts, continuing ed, etc.
265	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	Take classes
266	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Dennos, Hagerty Center, University Center, dog walks
267	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	I've been a student and have taught classes.
268	Current or Former Student	Grand Traverse	As a student, for one semester, so far. Only at front street campus.
269	Current or Former Employee	Grand Traverse	Dennos Museum Center, events at Hagerty Center

270	Current or Former Employee	Grand Traverse	Dennos Museum Center/Milliken Auditorium
271	Current or Former Student	Grand Traverse	Use the innovation building to study, use the art building for guitar, park in the parking lots, enjoy walking in the outdoor spaces
272	Current or Former Employee	Antrim	continuing education
273	Current or Former Employee	Grand Traverse	I work at NMC. My office has been on both main campus and now at the University Center.
274	Current or Former Employee	Other County (Michigan)	I use HS and LB for classrooms and office space. I use the area right outside of HS for lab activities. I walk on the side walks by HS, IC, etc.
275	Current or Former Employee	Grand Traverse	I work as a recruiter and as an adjunct instructor as well as teaching EES classes. Walking the campus often with potential students and families.
276	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Dennos Museum member; attend Milliken Auditorium events; WNMC Fan, take occasional classes at NMC
277	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Grand Traverse Astronomical Society at the Joseph Rogers Observatory
278	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	CULTURAL EVENTS
279	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	primarily Dennos Museum
280	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	I spend most of my time at NMC on Main Campus. I study and hang out with my friends all the time at the Innovation Center. This semester I also frequented Scholar's Hall, the Les Biederman building, and the Fine Arts building. I enjoy using the study rooms, acoustic pianos, and being on the lawn between Founders Hall and the Innovation Center when it's warm. I live off campus, but I buy something from the Hawk Owl Cafe at least once a week.
281	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Occasional visit to campus.
282	Current or Former Employee	Grand Traverse	employee of ES
283	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	As a teacher with students at the Life Skills Center, or high school students looking at post high school educational options. As a work based learning coordinator with student work experience.
284	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee	Grand Traverse	
285	Current or Former Employee	Leelanau	I work in one of the offices in the UC and attend meetings and other functions on the main campus, the Great Lakes campus, and the Aero Park campus.
286	Neighbor (lives close to a campus)	Grand Traverse	Hiking the trails in the Eastern Ave property
287	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Front desk volunteer at the Dennos since Jan 2022; participant in NMC Chamber Singers since Jan 2022; WNMC volunteer DJ 2019-2021; GT Chorale participant 2015, 2021, & 2022; attendee of watercolor class in June 2022; frequent attendee of NMC Concert Band performances.
288	Community Member (Grand Traverse Region / Northern Lower Peninsula);college for kids instructor	Leelanau	email
289	Current or Former Student	Other County (Michigan)	
290	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	As a neighbor, I vote on campus, bike and recreate around the area. I live near the 55 acre lot (right behind my house) and love the wildlife and trails we have access too.
291	Current or Former Employee	Grand Traverse	work, public gathering
292	Dennis Museum Volunteer, Foundation Donor	Grand Traverse	Volunteer at Dennos
293	Neighbor (lives close to a campus)	Grand Traverse	Myself and my children (as children and as college students) have taken classes on campus. We live close enough that we walk the campus often and enjoy the sounds of life on campus.
294	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Walking
295	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	I walk through it daily.
296	Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	I walk my dog around campus daily, I occasionally take a class or attend a convert or presentation, and I support and attend the Dennos art exhibitions.
297	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	We live by main campus and walk our dogs through and around the campus regularly.
298	Neighbor (lives close to a campus)	Grand Traverse	Milliken events, Dennos visits, audio hello via Brady Cocheran
299	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Walking
300	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	I walk around the main campus regularly, I occasionally use library space to study/read, I occasionally take classes through Extended Ed Program.
301	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	I am a docent at the museum and come to that building 2-4 times a month.
302	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	I regularly visit the Dennos museum and grounds. I have participated in community events on the NMC campus.
303	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	mainly through visits to the Dennos Museum
304	Current or Former Student	Grand Traverse	Dennos Museum
305	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	Attend museum events
306	Neighbor (lives close to a campus);Volunteer at Dennos Museum Center	Grand Traverse	Mostly at the Dennos and Milliken Auditorium
307	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Programs,, exhibits expand
308	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	By taking non-credit classes and enjoying the Dennos Museum and The Tart Trail.
309	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Benzie	visit Dennos Museum
310	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Kalkaska	
311	Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	Walk the Campus often. Teach there. Take classes. Use facilities in other ways.
312	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Student;Current or Former Employee	Grand Traverse	Visit the museum, walk the grounds
313	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Attending events
314	Neighbor (lives close to a campus)	Grand Traverse	We frequently hike the property adjacent to our home north of Eastern Avenue, and we also frequently walk or run the NMC campus. I have also worked in education with many of the students at NMC prior to their transition to college.

315	Neighbor (lives close to a campus)	Grand Traverse	I attend classes and walk all around the campus.
316	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Continuing Ed, Physical Ed Building, Dennos, Food Pantry, Concerts/Lectures
317	Current or Former Employee	Grand Traverse	Research, hikes
318	Current or Former Employee	Grand Traverse	Meetings, Donor Tours, Office, Events, Museum visitor, etc.
319	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	BATA provide public transit support for NMC students and staff.
320	Current or Former Employee	Grand Traverse	
321	Current or Former Student	Kalkaska	I have classes there and study with friends after class in the innovation center
322	Neighbor (lives close to a campus)	Grand Traverse	Walk through campus daily, former parent of NMCCC student, likely future parent of NMC student, parent of former NMC C4K
323	Current or Former Student	Outside of Michigan (United States)	I do not interact
324	Current or Former Student;Current or Former Employee	Wexford	I go to the Dennos often, and used to work in advising! As a student, I would use anywhere and everywhere to study!
325	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	My husband & I live across the street from the main campus. One or both of us walk on the campus most days of the week. We are members of the International Affairs Forum. We go to museum exhibits of interest and attend concerts. I shop at the Museum Gift Shop.
326	Current or Former Student	Other County (Michigan)	Flying at aeropark campus
327	Neighbor (lives close to a campus)	Grand Traverse	I dont
328	Neighbor (lives close to a campus)	Grand Traverse	I have gone to adult ed classes and often drive on the campus.
329	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Enjoy running through NMC campus, visiting the Dennos Museum, and walking the NMC trails behind our house with our dog on a daily basis.
330	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Attend events
331	Current or Former Student	Grand Traverse	Work on and walk through the woods
332	Neighbor (lives close to a campus)	Grand Traverse	Frequently walk the campus area, and have taken classes
333	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	I have taken Extended Education classes, proposed teaching an Extended Ed class, attended events at NMC facilities, enjoyed the Dennos Museum Center, walked the campuses and Eastern Avenue property for enjoyment.
334	Current or Former Employee	Grand Traverse	Employed by NMC
335	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	My son has used Campus for Kids, and I have attended other events on campus.
336	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Attend events: Art exhibits, markets, concerts, receptions, conferences, IAF, Extended Education classes, Culinary school restaurant -when it is open. I've walked on campus and hiked around the lovely wooded parcel.
337	Business or program partner	Grand Traverse	Visit for meetings/events and also for walks
338	Current or Former Employee	Grand Traverse	Take Extended Ed classes, Use the library, and often walk around campus
339	Neighbor (lives close to a campus)	Grand Traverse	Walk the campus, take an extended ed class, go to concerts at Dennos
340	Current or Former Student	Grand Traverse	Recreation- enjoying walks through campus and the museum
341	Neighbor (lives close to a campus)	Grand Traverse	I use the land across from nmc which is next to my mothers house. I walk on it every day to get my exercise and also walk my dog. I use it an average of 3-5 times a day.
342	Neighbor (lives close to a campus)	Grand Traverse	I used the 55 acres land across from NMC for taking out my dog. I use this woods everyday to exercise and enjoy nature.
343	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Use the PE building
344	Neighbor (lives close to a campus)	Grand Traverse	Attend events, walk campus, my wife has taught college for kids
345	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	NMC's trails and their 55 acres for hiking and enjoying nature.
346	Neighbor (lives close to a campus)	Grand Traverse	Walking and some classes
347	Business or program partner	Kalkaska	Community events, visits to onsite childcare center, previously a student at the University Center
348	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	I regularly drive and walk through the campus. I've attended the IAF, participated in conferences, and other meetings, and used the library as a resource. Lobdells is a favorite!
349	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	We use campus facilities for occasional special events and meetings. We regularly cross through main campus and eastern avenue properties on commutes and casual walking. We have also attended extended ed classes on main campus.
350	Current or Former Student;Business or program partner	Grand Traverse	I use NMC as a place to facilitate community gathering, education, studying, teaching, etc
351	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Dennos Museum and Miliken Auditorium, walking the main campus and adjacent property, classes at the University Center
352	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Wexford	Bible study & prayer meeting
353	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Past part-time student (evening, technical, and community adult classes. I currently walk, bike, and drive through campus and sometimes stop at the Innovation Center, bookstore, and cafeteria. I walk in the 55 acre natural area north of Eastern Avenue.
354	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;regular small donor/member: WNMC & Dennos	Benzie	Extended Ed, Library, WNMC, Dennos exhibits, talks, Milliken Auditorium partner events like showing of Bad Axe documentary and the National Writers Series authors. Outdoor sculpture pathways, GT Band cultural events outdoors, Rogers Observatory, Aero Park
355	Current or Former Student	Grand Traverse	I live off campus now but I used to live in North Hall and I would visit east hall. I don't have any classes on front Street campus anymore, they're all at the airport or online now. I mostly use west hall as a place to study, use the computer or go to the library. Sometimes go there just to play pool. I go to campus to take walks and meet people
356	Neighbor (lives close to a campus)	Grand Traverse	Enjoy walking
357	Neighbor (lives close to a campus)	Outside of Michigan (United States)	Worked at voter registration drives on campus, Visit Dennos Museum, Walk through campus for exercise
358	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Trails for biking and walking
359	Current or Former Employee	Grand Traverse	I continue to take classes through EES

NMC Facilities Master Plan - Community Survey Feedback

Participant ID	Which of the following best describe(s) your relationship with NMC?	Primary Residence (County)	Q2. In order for NMC's campus to thrive, the College should " _____." [Finish the sentence]
1	Current or Former Employee	Antrim	outdated
2	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Empty, not well-used, not well-apportioned
3	Current or Former Student;Current or Former Employee	Kalkaska	Well kept up. Some buildings remain completely empty in both classroom and office space. What is the benefit of maintaining these areas?
4	Current or Former Employee	Grand Traverse	I like the historical look and value NMC has on certain facilities, and I also like the updated and modern buildings for some of the different program areas such as GLC. I would like NMC to keep its historical "charm" with a mix of modern.
5	Current or Former Employee	Benzie	Welcoming
6	Current or Former Employee	Grand Traverse	a mix of new and outdated buildings, some facilities are very nice, some desperately need attention.
7	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Nature emphasis, comfortable, homely, accessible
8	Current or Former Student;Current or Former Employee	Grand Traverse	Beautiful campuses
9	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	The overwhelming characteristic that I and my family love about NMC is the connection to nature that can be felt as soon as you enter campus and throughout most of the campus grounds. I think the buildings are bland and not too exciting. They're not terribly out of date or falling apart. The campus seems dated in decor/style but in nice shape. The courtyards especially around Tanis and the outdoor space in general around Osterlin, Tanis, and Scholar's Hall feels forgotten and unused.
10	Current or Former Employee	Antrim	A unique blend of old and new. We have a lot of facilities. I've been to many colleges, and few our size (or larger) have our footprint. I think it is a good thing as long as the ROI is there. If we continue to leverage our assets as we have at the UC with Greenspire and GVSU, maybe we can maintain what we have.
11	Current or Former Employee	Grand Traverse	Beautiful, functional, community-serving
12	Current or Former Employee	Benzie	Lots of cool things to explore
13	Current or Former Employee	Grand Traverse	Welcoming, tranquil
14	Current or Former Employee	Grand Traverse	Accessible, clean, and picturesque.
15	Current or Former Student;Current or Former Employee	Grand Traverse	Calm
16	Neighbor (lives close to a campus)	Grand Traverse	Wooded, serene, quiet.
17	Current or Former Employee	Grand Traverse	beautiful, large, under-used
18	Current or Former Employee	Grand Traverse	Not well utilized
19	Current or Former Employee	Grand Traverse	Natural beauty, many trees, could use more intentional care - flowers, pathways, art, etc.
20	Current or Former Employee	Grand Traverse	Variety of spaces in terms of size and amenities
21	Current or Former Student;Current or Former Employee	Grand Traverse	The campuses seem up to date and meet the needs of the instructors to provide adequate learning environment.
22	Current or Former Employee	Grand Traverse	
23	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Quiet and lonely as of the last few years. Plenty of parking. Well maintained. Poor planning for handicapped access to the Innovation Center.
24	Current or Former Employee	Grand Traverse	Unique "campuses" and physical assets. Some are hidden while others are in plain view.
25	Current or Former Employee	Grand Traverse	The outdoors are inviting, warm and generally well maintained. The interior of the buildings do not match. The buildings are not fully cleaned, maintained and are empty. They don't seem efficiently utilized.
26	Current or Former Employee	Grand Traverse	Beautiful scenery. Some buildings (Fine Arts) are completely inadequate.
27	Current or Former Employee	Grand Traverse	Impressive.
28	Current or Former Employee	Grand Traverse	Beautiful grounds, many good interactive classroom spaces, disjointed campuses. Main campus lacks enough parking and large meeting spaces. Hagerty is often booked and not usable by employees due to booking and costs. Limited large group and community spaces. UC is not inviting to employees and community with many school kids roaming the grounds and entrance. Larger spaces seem to have minimal usable space for interacting (i.e. Parsons-Stulen, UC.)
29	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Benzie	community staple, focal point, economic driver, partner
30	Current or Former Employee	Grand Traverse	Inviting buildings in a beautiful environment that at times feel underutilized or sparsely populated.
31	Current or Former Employee	Grand Traverse	Surrounded by the area's natural beauty, woods, water, serenity.
32	Current or Former Employee	Kalkaska	none
33	Current or Former Employee	Benzie	Beautiful, wooded, welcoming
34	Current or Former Employee	Grand Traverse	Distributed across the community (far flung might be a more descriptive term)
35	Current or Former Employee	Grand Traverse	Beautiful, but underutilized.
36	Current or Former Employee	Grand Traverse	Beautiful
37	Current or Former Employee	Grand Traverse	Room for improvement
38	Current or Former Student;Current or Former Employee	Grand Traverse	Beautiful land
39	Current or Former Employee	Grand Traverse	Dated
40	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Well maintained. Relaxed feeling.
41	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Beautiful landscaping, impressive buildings, ample parking.
42	Current or Former Employee	Kalkaska	Outdoor facilities are run down, trampled on, old in many cases, and not cared for properly and regularly due to NMC cutting staff numbers too low to maintain the grounds at multiple campuses.
43	Current or Former Employee	Grand Traverse	Beautiful, innovative, artistic, welcoming
44	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Grand Traverse	Surrounded by nature, walkable main campus, welcoming.
45	Current or Former Student	Grand Traverse	Clean, positive learning environment, convenient location
46	Current or Former Student;Business or program partner	Grand Traverse	Paradoxical -- while NMC has a very vibrant and robust main campus, this seems only centered around the TJNIC, East Hall, and H/S buildings (bookstore), respectively... the bookends of campus seem less "busy" or student-engaged; i.e.: James Beckett and Scholars Hall. Hidden -- I believe the Observatory is an underutilized space that not many people know about or have been to. Even as a former employee, I was only there once. I hope they renew the open / community public viewings again, post-COVID.

47	Current or Former Employee	Grand Traverse	Beautiful properties. A mix of well used and not-so-well used buildings. Indoors, the office area is a strange cobbled-together maze in Enrollment Services. The walk to the coffee machine/kitchen is really bizarre.
48	Business or program partner	Grand Traverse	Beautiful, accomplished, thriving
49	Current or Former Employee	Leelanau	Pleasant natural setting, mixture of new and out dated buildings/workspaces, scattered, non apparent purpose of some buildings/spaces.
50	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Business or program partner;Vendor or Supplier of Goods / Services	Grand Traverse	ready for 2010 not ready for VR
51	Current or Former Employee	Leelanau	A true community feel; supports community with it's initiatives, the various campuses offer many programs the support a level of higher ed learning.
52	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee;DMC Member	Grand Traverse	Lovely, visually interesting with sculptures, lively, well maintained buildings, neat, but not super-student comfortable and friendly. Sculptures are for the community, students don't relate to them, they relate to the clock tower.
53	Current or Former Employee	Grand Traverse	Beautiful, functional, energetic, engaging
54	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Safe, comfortable, modernized, love the natural spaces
55	Current or Former Employee	Grand Traverse	We have a range from current and inviting to dated and needing attention.
56	Current or Former Employee	Leelanau	Some buildings need improvements badly, Osterlin for example.
57	Current or Former Employee	Grand Traverse	Eclectic - almost every campus is in a different stage of modernization.
58	Current or Former Employee	Grand Traverse	Main - Verdant and aesthetically pleasing; Great Lakes - Prime location and great views; Aero Park/PS - Industrial; University Center - stale and isolated
59	NMC Staff	Grand Traverse	Excellent, especially when compared to other community colleges.
60	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Business or program partner	Antrim	Representative of Northern Michigan, welcoming, easy to navigate
61	Current or Former Employee	Leelanau	Welcoming, nicely maintained, and conducive to learning.
62	Current or Former Employee	Grand Traverse	Clean, safe, quiet, professional
63	Current or Former Employee	Grand Traverse	Beautiful, respectful of nature, welcoming
64	Current or Former Employee	Benzie	Mismanaged, deferred maintenance, drab, not welcoming, industrial, Appa 5.
65	Business or program partner	Leelanau	Clean, safe, campus-ey. The freshwater campus feels innovative and explorative, the main campus feels like university hustle & bustle, and the aero park area feels industrial and authentic.
66	Current or Former Employee	Grand Traverse	green, well kept, plenty of parking
67	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	UC: looks neglected on the outside. Needs some serious love at both entrances. Plants are sparse and struggling. Trees in the north-south parking median were cut down years ago. Pines on Front St. are a treasure. Automotive Svc. building starting to look like a salvage yard outside...some vehicles have sat there for years.
68	Current or Former Employee	Other County (Michigan)	Welcoming, inclusive, beautiful, and open to all.
69	Current or Former Employee	Grand Traverse	Open, green layout on main campus; views of the water at UC and Great Lakes.
70	Current or Former Employee	Grand Traverse	Pretty. Mostly functional.
71	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	The campus is compact and everything is within a short distance on the main campus. The same holds true for the Aero Park campus. Each campus has its own unique identity with the main campus being the most beautiful.
72	Current or Former Employee	Grand Traverse	Vibrant, busy
73	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Grand Traverse	Growing. Main Campus Focused (not University Center Focused).
74	GVSU faculty at University Center	Grand Traverse	I feel that the University Center is isolated from the main campus.
75	Current or Former Employee	Leelanau	beautiful, nature filled campus
76	Current or Former Employee	Grand Traverse	Pretty landscapes, older buildings
77	Current or Former Employee	Grand Traverse	Small, community centered.
78	Current or Former Employee	Grand Traverse	diverse architecture, unfortunately some buildings are looking rundown, like Osterlin and Biederman and Tanis.
79	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Professional, friendly, safe
80	Current or Former Employee	Grand Traverse	Woods, nature, pleasing
81	Current or Former Employee	Benzie	
82	Current or Former Employee	Grand Traverse	great location, services to assist in student success and faculty providing exception learning opportunities and continuously looking for state of art program with high demand careers
83	Current or Former Employee	Grand Traverse	Beautiful outdoor spaces
84	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Quaint, Cold, Congested (parking), Community, Friendly
85	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Midwestern
86	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	Natural. Dispersed.
87	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Vendor or Supplier of Goods / Services;Parent of 6 former students	Grand Traverse	Spread out but nice central campus and beautiful Hagarty/Maritime campus
88	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	Trees are in decline on main campus, native plants (yippee!) are being used for landscaping, mix of aging and newer buildings, clean, too many cars/not enough public transportation, flexible use of newer interior spaces, aggressive non-native plants on Eastern Ave property, non-functioning clock tower
89	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Clean, mostly empty
90	Neighbor (lives close to a campus)	Grand Traverse	
91	Current or Former Student	Grand Traverse	Impressive outdoor sculpture collection
92	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Leelanau	I think that NMC has properties that are special because of their proximity to the features of our community: lakes, wooded parcels, city amenities. I would also say that several buildings are beautiful and several are functional but haven't been given many resources other than some surface features (carpet/paint).

93	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Clean. Quiet. Safe.
94	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	No well defined student center
95	Current or Former Employee	Grand Traverse	The campus outdoors greenery was a great attribute in past years, very inviting. Not so much in the last 15 years.
96	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
97	Neighbor (lives close to a campus)	Grand Traverse	Other than the ugly boxed residence hall built neat the phys Ed building, it is a beautiful campus which retains nature and I appreciate the natural buffer of property between the campus and our Birchwood/East Shore Drive neighborhoods.
98	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Walkable main campus and underutilized satellite campuses
99	Business or program partner	Grand Traverse	New educational facilities and Denos
100	Neighbor (lives close to a campus)	Grand Traverse	Main campus is park-like, inviting, convenient, natural-looking, modern.
101	Neighbor (lives close to a campus)	Grand Traverse	Park like, safe, open.
102	Neighbor (lives close to a campus)	Grand Traverse	Attractive architecture and nature, pleasant for walking
103	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Somewhat lacking a sense of place
104	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Difficult. I resent that I pay taxes to support the school and can't get convenient parking to use the library! I am handicapped so need close parking.
105	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	Small-scale, cramped
106	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Quiet, Under Utilized Facilities, Small
107	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	A little bit sleepy.
108	Current or Former Employee	Grand Traverse	Separated
109	Neighbor (lives close to a campus)	Grand Traverse	It's beautiful and blends into the setting in a very positive way.
110	Neighbor (lives close to a campus)	Grand Traverse	Great locations and great buildings.
111	Alumnus	Grand Traverse	Clean and well maintained for the most part. My favorite building when I attended was the Fine Arts Building, which was designed to nestle into the surrounding woods, with lots of windows that made you feel like you were still outdoors (and smelled like cedar inside, and still does). The Denos Museum was also nicely done. These buildings are aesthetically pleasing and create a sense of calm. I am so disappointed in the appearance of the North Hall apartment building at the back of the campus, which is a cheap looking, ugly box like all the new construction in Traverse City. When you are known for the majestic pines at the entrance and even use them in your logo, please try to make any new construction fit the environment. Minimize destruction of trees and wetlands and create buildings that are artistically designed and fit the environment, please.
112	Neighbor (lives close to a campus)	Grand Traverse	
113	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	An innovative college, that is open to all
114	EES student, former UC staff member, former Hagerly Center employee	Grand Traverse	Welcoming
115	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Beautiful Tall trees and woodland area are very unique and special. Nice campus, amazing and help staff for students. Truly a superior experience at NMC. NMC is a great place to begin your college experience, it promotes success. The Observatory is awesome! Love the University Center and that the Tart Trail connects to it. The Aero Park Campus provides wonderful opportunities for students.
116	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	
117	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	it's setting in the woods is its greatest attribute - main campus; the front street bay front property is also a great asset
118	Current or Former Employee	Grand Traverse	Quaint, vacant, lack of decor, not inclusive
119	Current or Former Student	Grand Traverse	I love the wooded setting. We need to keep the trees. I enjoy the easy access to the classrooms at all locations
120	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Antrim	Wooded Aesthetic, Architecture that embraces the landscape, easy navigation.
121	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Very efficient way of starting higher education experience
122	Current or Former Employee	Grand Traverse	Pretentious and yet poorly maintained. And inadequate handicapped accessibility.
123	Current or Former Employee	Leelanau	underutilized, not kept up, designed as a commuter campus, seems dead after 5 p.m.
124	Neighbor (lives close to a campus)	Grand Traverse	The Denos Museum is amazing
125	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Other County (Michigan)	Local and small scale, which is great.
126	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	The main campus seems underutilized. Culinary restaurant may or not be functioning-I'm never sure. Excellent drone programs. Milliken and Denos both excellent facilities.
127	Current or Former Employee	Grand Traverse	Scenic, conveniently located (some more than others)
128	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee;Scholarship sponsor	Grand Traverse	"Under the Pines". Some campuses are really nice looking, others have been destroyed by updates and cutting of trees unnecessarily. (They were blocking the view of the building.)
129	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Small, but open - Nature
130	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Denos Museum volunteer	Grand Traverse	Scenic and enjoyable. The natural spaces and varying architecture are wonderful.
131	Current or Former Employee	Leelanau	Accessible and underutilized
132	Current or Former Employee	Leelanau	We still have that small town feel but some of our facilities/campuses are aging.
133	Community Member (Grand Traverse Region / Northern Lower Peninsula);Vendor or Supplier of Goods / Services	Grand Traverse	Beautiful, wooded, cohesive, intimate
134	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Spread out

135	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Naturally wooded, with beautiful large, mature trees.
136	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
137	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	vast. open space. car focused.
138	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Business or program partner	Grand Traverse	
139	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Multi faceted and community oriented
140	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Open and dispersed.
141	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	pleasurable
142	Current or Former Employee	Grand Traverse	Hidden gem but some buildings are looking quite run down on main campus
143	Neighbor (lives close to a campus)	Grand Traverse	Small town and natural
144	Neighbor (lives close to a campus)	Grand Traverse	Small, easy and attractive spaces for students to live and go to school.
145	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	They are generally well-designed to human scale and the natural landscape. There appears to be sufficient open space for people to interact well or to find quiet space, and there seems to be room for additional buildings if needed.
146	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	vibrant
147	Neighbor (lives close to a campus)	Grand Traverse	—
148	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
149	Current or Former Employee	Wexford	Comfortable class sizes; safe learning environment; support of the student
150	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	I describe it as a small campus that is quaint.
151	Current or Former Employee	Grand Traverse	Clean, casual, welcoming
152	Community Member (Grand Traverse Region / Northern Lower Peninsula);Partner in Education/Collaborator	Grand Traverse	Setting is wonderful, accessible, open.
153	Current or Former Employee	Benzie	main campus grounds are nice but many aging buildings
154	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	NMC campuses are located in a beautiful part of Northern Michigan
155	Current or Former Employee	Grand Traverse	Open, natural, organized
156	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Main campus is a beautiful, wooded campus. It would be even more attractive if the wooded area had an annual clean- up of dead and fallen tree limbs. This could be a volunteer project that the Indian Woods Neighborhood Association might help with. The Dennon Museum is an outstanding Art Museum and asset for community of our size. I feel there is significant room for improvement in the programing and utilization of Milken Auditorium. The Hagerty Center is also an outstanding facility. Hopefully the culinary school enrolment can return to its former level and support a year-round dining offering at Lobdells.
157	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	pleasant, tree-lined
158	Current or Former Employee	Grand Traverse	Traditional
159	Neighbor (lives close to a campus)	Grand Traverse	No feeling of "wholeness". Not only are the campuses spread out geographically but also specialized so some community members may not even know the parts are all NMC
160	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Aesthetically pleasing, highlights natural beauty, friendly, calm
161	Current or Former Employee	Grand Traverse	The pines and mature trees on main campus are beautiful. The Great Lakes campus has a spectacular view and is a treat to visit. All campuses are peaceful and relaxed.
162	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Welcoming, nature inspired
163	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Walkable. Parklike.
164	Current or Former Employee	Benzie	friendly, modest, dated, institutional, functional, tree-filled, welcoming
165	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Diverse, sometimes challenging to navigate
166	Current or Former Student	Grand Traverse	Easy to access, not a lot of in person classes offered
167	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Pretty, woody, angular...diagonal...walks & things
168	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Kalkaska	Beautiful, fulfilling, diverse
169	Current or Former Student	Grand Traverse	Close
170	Current or Former Student	Leelanau	Open and oriented
171	Current or Former Student;Current or Former Employee	Other County (Michigan)	It's a nice place to take walk.
172	Current or Former Student	Outside of Michigan (United States)	
173	Current or Former Student	Grand Traverse	Spread out
174	Current or Former Student	Grand Traverse	Beautifully landscaped campus
175	Current or Former Student	Benzie	Big and nature oriented
176	Current or Former Student	Grand Traverse	
177	Current or Former Student	Grand Traverse	Clean, organized, modern
178	Current or Former Student	Antrim	Small, green, community oriented, provides multiple career options
179	Current or Former Student	Grand Traverse	spaced out, hard to access, busy, loud
180	Current or Former Student	Grand Traverse	Nice buildings, well maintained facilities, limited parking
181	Current or Former Student	Grand Traverse	Adequate
182	Current or Former Student	Wexford	The Wi-Fi is notably horrible, but I know you are aware of that already. The girl at the cafe was very helpful when I asked for some ice.

183	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Green. Small/intimate classes.
184	Current or Former Student	Leelanau	A feel of nature, close to home, students need parking lessons, hard to see in dark while walking to class on winter evenings, loud maintenance machines
185	Current or Former Student	Grand Traverse	Modern, clean, well designed. Terrible internet.
186	Current or Former Employee	Grand Traverse	Disconnected. Inconsistently maintained. Unique (GLC, main campus pines and sculpture).
187	Current or Former Employee	Grand Traverse	Main campus has lots of natural beauty but the grounds are not consistently maintained (landscaping). Aero Park buildings and grounds are disconnected but that's hard to solve since we have so many spaces there. It does feel like automotive is forgotten often times. GL is clearly paid lots of attention (new driveway bricks, courtyard) because it's a very visible campus and used for outside events. Many of our buildings on main campus have ongoing maintenance issues that are given band-aid fixes at best.
188	Current or Former Student	Grand Traverse	comfortable
189	Current or Former Student	Grand Traverse	innovation center great service for my as student.
190	Current or Former Student	Kalkaska	Open, fun, friendly, inviting, accepting, engaging
191	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	I would say that the NMC campuses are plotted in spaces big enough to handle the courses taught in them and that each location is well suited for its placement in accessibility and closeness to the dorms (even though I do not live on campus personally)
192	Current or Former Student	Grand Traverse	Clean, organized, stale.
193	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Peaceful, inviting, walkable
194	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Business or program partner	Grand Traverse	Friendly, respectful and usually willing to listen to feedback.
195	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	peaceful
196	Current or Former Student;Current or Former Employee	Wexford	I like the layout of the campus but I think they need to do some updating in a couple buildings as well as EAST hall. I LOVE NMC, so I would say they are a very inclusive college and very involved with the surrounding community.
197	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Observatory- A neglected building. A local gem that doesn't get any resources, all voluntary-visionless piece of property that isn't used for its potential.
198	Current or Former Student	Antrim	I was just thinking a parking structure if the budget were to ever allow for that would be great. There seems to be alot of scurrying around to find parking close to the buildings. I think I did a paper in my communications class one time about that idea.
199	Current or Former Student	Wexford	Cozy but Cold
200	Current or Former Employee	Grand Traverse	beautiful grounds, great setting, but also aging buildings and challenges at times with wayfinding
201	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Student;Current or Former Employee	Grand Traverse	
202	Current or Former Student	Other County (Michigan)	Clean, Good Locations, Well Used
203	Current or Former Employee	Grand Traverse	Beautiful, compact
204	Current or Former Employee	Grand Traverse	Outdoors: pleasant, serene. Indoors: Depends on building. Innovation Center and Health-Sci/Tanis/Biederman can be bustling and energetic. Same with Parsons-Stulen and Great Lakes campus. Most other main campus buildings, however, are much emptier and feel subdued, as does the UC. Don't visit other Aero Park buildings or observatory enough to know.
205	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	
206	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee	Grand Traverse	Good computer labs
207	Current or Former Employee	Grand Traverse	An important partner with the community
208	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	large, up-to-date, secure
209	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student;Business or program partner	Grand Traverse	Beautiful, Northern, Easy to Navigate
210	Extended Ed instructor	Grand Traverse	wooded, nice walking areas
211	Community Member (Grand Traverse Region / Northern Lower Peninsula);EES Instructor	Grand Traverse	I love the pines (for obvious reasons) and the Dennos as great places for the community to gather. I have taken a cooking class too, which was really a great experience although a bit hard to find the classroom as a newcomer.
212	Current or Former Student	Grand Traverse	depends which one and for what purpose--but mostly accessible and comfortable
213	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	Classroom space
214	EES Classes	Grand Traverse	I attended NMC 50 years ago, before transferring to the University of Michigan, just after the science and library buildings were built when there was just one campus. The instructors were top-notch then and, I have heard, that that continues to this day. The community is blessed to have a quality college for both credit and for life-long learning. It is imperative that strong support continue for EES (regardless of where they are housed) to continue the practice of keeping the college and community well interwoven.
215	Current or Former Employee	Wexford	Pretty (main campus), dated, tired, new yet confusing (Innovation Center)
216	Business or program partner	Grand Traverse	Modern and probably shocking to visitors to discover the diversity of courses and degrees offered. Beautiful campus being improved each year.
217	Current or Former Employee	Grand Traverse	Diverse for each one of the campuses
218	Current or Former Employee	Grand Traverse	Parking focused
219	Business or program partner	Grand Traverse	Convenient, Inspiring, Intimate yet not crowded
220	Current or Former Employee	Wexford	Welcoming, beautiful campus, good parking (during summer). Great access to wonderful museum.
221	Business or program partner	Grand Traverse	standard
222	Current or Former Student	Grand Traverse	
223	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Some area need maintenance
224	Current or Former Employee	Grand Traverse	A campus that is up to date with current times and the growing needs of Northern Michigan.
225	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	Fits onto the landscape
226	Current or Former Employee	Leelanau	Nice blend of buildings and wild-ish spaces.
227	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Outside of Michigan (United States)	Comfortable scale (TC campus). Verdant.

228	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Volunteer.	Grand Traverse	Small town affordable college.Not
229	Community Member (Grand Traverse Region / Northern Lower Peninsula);Took two classes there too	Leelanau	Attractive. Comfortable.
230	Current or Former Employee	Grand Traverse	tree dying, more natural areas needed, landscaping missing
231	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Leelanau	My experience is with the Aero Park Campus. Really nice building, well appointed classrooms, great parking for students who many be coming in from out of the area.
232	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	I do not interact or visit all the different campuses. I do spend some time on the main campus. I feel like at a distance the campus looks clean and well maintained as well as welcoming. The newer architecture is aesthetically strong and interesting. I do not often spend much time in the buildings with the exception of the museum.
233	Current or Former Student;Current or Former Employee	Grand Traverse	
234	Current or Former Employee	Grand Traverse	Well designed and maintained. Relaxing places to be in.
235	Neighbor (lives close to a campus)	Grand Traverse	Woodsy and natural.
236	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Outside of Michigan (United States)	Beautiful, comfortable Calming
237	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Spartan
238	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Varied. Some areas are beautiful and also well supported. Others not.
239	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Rustic, utilitarian, outdated
240	Current or Former Employee	Grand Traverse	Lovely and impressive
241	Neighbor (lives close to a campus)	Grand Traverse	The main campus feels earthy, natural, communal, and modern. The Cass Road facility, which I know only from the Boardman Trail, appears corporate and modern.
242	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Nothing, love the outdoor feeling
243	Neighbor (lives close to a campus)	Grand Traverse	Important to city residents of all ages and their futures
244	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Wooded, lovely, usable.
245	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	The Dennon is a real cultural anchor of the community and region. The classes offered are of a broad range of interests and very current topics. I frequently attend lectures and concerts at Miliken, and also holiday arts and craft fairs.
246	Guest / Visitor;Current or Former Student	Grand Traverse	Small town availability with big city exhibits.
247	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	I mainly use the Front St. Campus, it is easy access, easy to find classes and departments, very convenient.
248	museum docent/volunteer	Leelanau	visually attractive land, sculptures, and buildings
249	Guest / Visitor	Other County (Michigan)	Beautiful setting
250	Instructor	Grand Traverse	Having lost the campus location off of Cass has jeopardized my ability to lure students to my class offerings. The majority of my participants are older (30-65?), many of whom live on the west side of town. I believe traveling to the main campus is a deterrent to their signing up for classes
251	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Leelanau	Inviting
252	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Main Campus is convenient
253	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Leelanau	Some are Dated and worn out.
254	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Lovely and walkable and close to BATA bus
255	Community Member (Grand Traverse Region / Northern Lower Peninsula);NMC alumni (1985)	Leelanau	Beautiful assets to the community
256	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Wooded and beautiful.
257	Neighbor (lives close to a campus)	Grand Traverse	Attractive, functional, provide added value to the community
258	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Great, Smart, Easy to navigate.
259	Community Member (Grand Traverse Region / Northern Lower Peninsula);EES Advisory Board Member, College for Kids Instructor	Grand Traverse	Clean, comfortable, accessible, friendly
260	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Parent of current NMC student	Grand Traverse	It is a higher caliber than what most community colleges are, and it generally seems to try to stay in tune and in touch with the community and its needs with the offerings it makes.
261	Current or Former Student	Grand Traverse	Friendly, small, clean, wholesome, beneficial
262	Neighbor (lives close to a campus)	Grand Traverse	Convenient; Different from each other;
263	Current or Former Student	Grand Traverse	Nicely maintained grounds, buildings seem to be looking old.
264	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	Lovely landscape, NOT so picturesque buildings, disorganized plan and wayfinding surrounded by a swirling service drive.
265	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	Beautiful treed campus, Art building is award winning design.
266	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Attractive, functional
267	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	Trees at the original (main!) campus. Most of the buildings are tastefully built and maintained. There is consistency with this from one campus location to another.
268	Current or Former Student	Grand Traverse	Utilitarian, but nice
269	Current or Former Employee	Grand Traverse	interesting
270	Current or Former Employee	Grand Traverse	Integrated with nature.
271	Current or Former Student	Grand Traverse	Serene, modern, busy, collaborative, art building- old

272	Current or Former Employee	Antrim	perseverance
273	Current or Former Employee	Grand Traverse	"Beautiful" - specifically the small-liberal-arts-college feel of main campus, the view of Boardman Lake at the University Center, and the view of the Bay at the Great Lakes Campus.
274	Current or Former Employee	Other County (Michigan)	Highlights natural beauty, lack of classroom space in certain buildings
275	Current or Former Employee	Grand Traverse	Welcoming
276	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Distinctively different. High quality. Community-embedded.
277	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Excellent educational opportunities for college age and older individuals. Convenient in town location.
278	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	SCENIC, RELAXED
279	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Local, Community College aspiring to be a Small University
280	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	At least main campus: homey, mostly because of all the friends I've made. There's lots of beautiful places too such as the pines and the area about the clocktower.
281	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Inviting
282	Current or Former Employee	Grand Traverse	Beautiful, natural, wooded and unique.
283	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Friendly and Clean
284	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee	Grand Traverse	beautiful land, out of date architecture
285	Current or Former Employee	Leelanau	Attractive natural settings, located on prime pieces of real estate. A couple have beautiful views.
286	Neighbor (lives close to a campus)	Grand Traverse	Beautiful, love all the trees on campus
287	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Spread out & blended in.
288	Community Member (Grand Traverse Region / Northern Lower Peninsula);college for kids instructor	Leelanau	comfortable - welcoming - unique - Existing With Nature
289	Current or Former Student	Other County (Michigan)	
290	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Please don't build on this only wooded lot left in the BOOM area.
291	Current or Former Employee	Grand Traverse	beautiful, resourceful, necessary, traditional and timeless
292	Dennis Museum Volunteer, Foundation Donor	Grand Traverse	Separate
293	Neighbor (lives close to a campus)	Grand Traverse	Treed, well kept, classic community college in size. Seems to be less lively since Covid and we don't see as many students walking around.
294	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Respectful of the natural surroundings, very well maintained. The plowed and salted walkways allow us to enjoy outdoor walks year round.
295	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Pockets of Nature and community resource.
296	Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	Welcoming with a great faculty.
297	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Mix of modern and old, main campus has a great location
298	Neighbor (lives close to a campus)	Grand Traverse	Wooded, near town campus. Mix of mid century modern and contemporary architecture.
299	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Natural. Beautiful architecture.
300	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Lovely, quiet, well-tended
301	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Wooded campus, distinctive buildings like the Innovation Center and Hagerty, winding drive through and plenty of parking
302	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Nature. Modern. Active.
303	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	integrated into their surrounding neighborhoods
304	Current or Former Student	Grand Traverse	Tranquil
305	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	Their purposes seem focused and facilities are attractive
306	Neighbor (lives close to a campus);Volunteer at Dennis Museum Center	Grand Traverse	Very nice. Attractive. Welcoming. Inclusive.
307	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Community asset
308	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Community facing, dynamic, accessible.
309	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Benzie	clean, easy to navigate
310	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Kalkaska	
311	Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	Well Designed. Welcoming. Fitting the character of the area
312	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Student;Current or Former Employee	Grand Traverse	Beautiful
313	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Spread out, accessible
314	Neighbor (lives close to a campus)	Grand Traverse	It is a fantastic campus - all of our children took classes their in some form or fashion. The diversity of programs and quality of instruction are superlative, particularly give the comparably small population. I would rate NMC the finest community college in the state, and one of the top in our nation.
315	Neighbor (lives close to a campus)	Grand Traverse	Clean, beautiful, professional
316	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	True North Education -good locations near tart- civic center -boardman lake

317	Current or Former Employee	Grand Traverse	Safe open spaces and quiet back woods
318	Current or Former Employee	Grand Traverse	Natural
319	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	Local resource, community focused, education centered,
320	Current or Former Employee	Grand Traverse	
321	Current or Former Student	Kalkaska	Clean
322	Neighbor (lives close to a campus)	Grand Traverse	Beautiful, a little tricky to find specific offices, classrooms, a hidden gem
323	Current or Former Student	Outside of Michigan (United States)	Beautiful surroundings
324	Current or Former Student;Current or Former Employee	Wexford	New, fresh, useful, innovative.
325	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Easy access for walkability, beautiful natural boundaries, ability to attend cultural events, exhibits and informative lectures given by individuals with experience and expertise. A wide variety of classes offered for all ages.
326	Current or Former Student	Other County (Michigan)	NMC campuses are clean and orderly. The aeropark campus, where I spend all of my time, suits the needs of students and instructors well enough.
327	Neighbor (lives close to a campus)	Grand Traverse	I dont
328	Neighbor (lives close to a campus)	Grand Traverse	Beautiful, well-maintained, a community asset
329	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Calm, serene, intentional, natural
330	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	A bit of a jumble
331	Current or Former Student	Grand Traverse	Nature oriented, wasteful,
332	Neighbor (lives close to a campus)	Grand Traverse	Beautiful architecture, lovely landscapes, inviting and calming
333	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Beautiful, wooded
334	Current or Former Employee	Grand Traverse	Good but room for improvement
335	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Lively, green, well-kept
336	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Iconic of Traverse City
337	Business or program partner	Grand Traverse	well kept. not spectacular.
338	Current or Former Employee	Grand Traverse	Main campus with its beautiful white pines; others are unique in their own way.
339	Neighbor (lives close to a campus)	Grand Traverse	it is a very nice campus
340	Current or Former Student	Grand Traverse	The trees and fine art and architecture are treasures for our community
341	Neighbor (lives close to a campus)	Grand Traverse	I think the campus already is big enough to provide what is needed to students and the 55 acres of woods does not need to be touched to create new spaces.
342	Neighbor (lives close to a campus)	Grand Traverse	It's already a big campus. that provides a lot for students already.
343	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Inviting, out dated, under used
344	Neighbor (lives close to a campus)	Grand Traverse	Clean, safe, not overbuilt,
345	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Nature-esque
346	Neighbor (lives close to a campus)	Grand Traverse	beautiful but have been better in the past
347	Business or program partner	Kalkaska	Use based, decentralized, inconsistent - some very modern and amazing/some very dated, not a cohesive look across the campus
348	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	
349	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Attractive and contemporary. Well designed and equipped for a community college.
350	Current or Former Student;Business or program partner	Grand Traverse	Fragmented, miss-aligned, very augmentable
351	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Accessible by bike or walking, peaceful
352	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Wexford	Welcome
353	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
354	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;regular small donor/member: WNMC & Denno's	Benzie	So far, recognizes the value and appeal of leaving wetlands, natural spaces, trees and nesting wildlife on most of the campuses.
355	Current or Former Student	Grand Traverse	Nice and clean but small
356	Neighbor (lives close to a campus)	Grand Traverse	Natural, modern but simple
357	Neighbor (lives close to a campus)	Outside of Michigan (United States)	Natural setting of main campus, adequate parking at University Center, Presence of study areas for individuals or small groups,
358	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	
359	Current or Former Employee	Grand Traverse	It's a beautiful campus. Main campus is nestled in a setting of trees and winding paths, Great Lakes on the water, and the UC/Ees along Boardman Lake. Each campus is well maintained. The outdoors remains a feature. Parking is reasonable for community students except on main. NMC has had an emphasis on community over many years- BBQ, large community education program and outreach, museum. . I fear this is wanning - a major miscalculation in my opinion.

NMC Facilities Master Plan - Community Survey Feedback

Participant ID	Which of the following best describe(s) your relationship with NMC?	Primary Residence (County)	Q3. In order for NMC's campus to thrive, the College should " _____." [Finish the sentence]
1	Current or Former Employee	Antrim	modernize in not only look but in social media presence
2	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Have more athletic facilities, programs, and equipment
3	Current or Former Student;Current or Former Employee	Kalkaska	Allow for part time grounds keepers from the student body. This need not be an exclusively full-time position.
4	Current or Former Employee	Grand Traverse	Update/renovate buildings that students utilize services (health, testing center, advising, etc.) such as Osterlin or Tanis along with updating East Hall dorm.
5	Current or Former Employee	Benzie	Invest in it's workers
6	Current or Former Employee	Grand Traverse	
7	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Expand
8	Current or Former Student;Current or Former Employee	Grand Traverse	hire enough help to keep them cleaned and maintained
9	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Continue to invest in our outdoor learning and living spaces.
10	Current or Former Employee	Antrim	We must stay diverse in what we offer. We also need to think more about the college experience for our students. We aren't a feeder/sister-school located near a university. Many of our students won't move on to a university. We should be providing them that experience. Athletics is expensive, but it's something students, families, and community members can rally behind. It would increase enrollment, add substantial revenue to the bookstore, and strengthen our connections with the region.
11	Current or Former Employee	Grand Traverse	continue focusing on the needs of the community it serves
12	Current or Former Employee	Benzie	create more active classroom spaces
13	Current or Former Employee	Grand Traverse	brighten up the color scheme. The blue, green and white signs have added a lot.
14	Current or Former Employee	Grand Traverse	be welcoming to faculty, staff, students, visitors, and the community as a whole.
15	Current or Former Student;Current or Former Employee	Grand Traverse	Provide better food
16	Neighbor (lives close to a campus)	Grand Traverse	Continue to, and enhance engagement with community members of various ages.
17	Current or Former Employee	Grand Traverse	get more use from the buildings especially on the Front Street campus. I was at the Common Grounds building and they were showing off the Alluvion by saying this is the only space like it for performances in TC. We have a similar set up in the fine arts building that could host small concerts as well.
18	Current or Former Employee	Grand Traverse	make better use of its spaces; refurbishment and re-organization are needed
19	Current or Former Employee	Grand Traverse	Consolidate efforts to a main location and provide intentional support for community access to ALL NMC programming. Idea to have one building that welcomes the public in a very clear way and houses the bookstore and registration/information for all NMC programming (academic, EES, IAF, Denno, etc.)
20	Current or Former Employee	Grand Traverse	invest in the existing NMC programs that utilize the buildings.
21	Current or Former Student;Current or Former Employee	Grand Traverse	Continue to prioritize keeping up to date technological growth and advancements.
22	Current or Former Employee	Grand Traverse	place all student services together for students to access easily.
23	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Find ways to compel folks to campus.
24	Current or Former Employee	Grand Traverse	Invest in unique ways to integrate the campus infrastructure and its assets (cafe, classrooms, museum, lecture halls, etc) with some of the challenges in our community, such as housing for younger employees as well as retirees.
25	Current or Former Employee	Grand Traverse	make it a priority to fix the buildings they have so they are presentable and safe.
26	Current or Former Employee	Grand Traverse	Update buildings that need attention (Fine Arts)
27	Current or Former Employee	Grand Traverse	attract more students and/or create other revenue sources.
28	Current or Former Employee	Grand Traverse	have welcoming spaces for events to include the internal and external community without being chopped into small offices and classrooms.
29	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Benzie	Grow the University Center and highlight the presence of the founding partners in a way that moves us all towards a thriving economy. Focus should be on growing and retaining talent in industries that provide stability and livable incomes for this region.
30	Current or Former Employee	Grand Traverse	Create more opportunities for use of the campus and its buildings.
31	Current or Former Employee	Grand Traverse	Create the one-stop hub for student services, repurpose vacant/unused buildings,
32	Current or Former Employee	Kalkaska	give more
33	Current or Former Employee	Benzie	Build more dorms, continue to step up community connections - especially industry and UC partner colleges
34	Current or Former Employee	Grand Traverse	Leverage our unique programs that draw students from outside of Michigan. (MI demographics are Dire)
35	Current or Former Employee	Grand Traverse	Develop and maintain a few outdoor student lounge type areas. The ones we have are meh.
36	Current or Former Employee	Grand Traverse	compensate for employee travel between the different campuses especially if it is required for the position or within the job description of the position. Those outside of main campus are not feeling included and have the burden of having to use their own personal vehicles and gas to travel between campuses.
37	Current or Former Employee	Grand Traverse	make students' and employees' safety the number 1 priority.
38	Current or Former Student;Current or Former Employee	Grand Traverse	let students stay over breaks and keep the college open enough that they are not isolated
39	Current or Former Employee	Grand Traverse	Sort out accommodation issues
40	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
41	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	be sure to save enough funds to maintain the facilities at the good status level.
42	Current or Former Employee	Kalkaska	Have competitive wages to attract a qualified and adequate work force. Current wages for facilities workers that are responsible for caring for the buildings and grounds is not in line with the industry standards for groundskeepers or custodial staff. People are not applying for the jobs, and current employees are not staying here due to lower than average wages and starting wages.
43	Current or Former Employee	Grand Traverse	
44	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Grand Traverse	expand its global engagement and diversity initiatives to enrich the learning environment
45	Current or Former Student	Grand Traverse	Offer affordable education
46	Current or Former Student;Business or program partner	Grand Traverse	Look into adding athletics, like other CCs: NCMC, Kirtland, etc.

47	Current or Former Employee	Grand Traverse	Take a single stance on remote work for everyone and develop an on-campus culture of friendly faces and service, rather than closed doors.....and demolish Osterlin.
48	Business or program partner	Grand Traverse	Remain a hub of community engagement on all levels
49	Current or Former Employee	Leelanau	Consolidate it's spaces.
50	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Business or program partner;Vendor or Supplier of Goods / Services	Grand Traverse	focus on LBE- Location Based Education/Entertainment
51	Current or Former Employee	Leelanau	Invest in the programs they offer and their employees.
52	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee;DMC Member	Grand Traverse	Add more student outdoor spaces - gazebo, music venue, poster wall, murals and allow for and create organic student gathering spaces.
53	Current or Former Employee	Grand Traverse	build addition student housing and take care of existing assets and deferred maintenance.
54	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Really be thoughtful about their campus sustainability plan; students care about this and it's important for the community and the earth.
55	Current or Former Employee	Grand Traverse	Evaluate the current usage of buildings and offices, and make needed adjustments. Many office sit empty 99% of the time due to remote work, but people not being willing to give up that space.
56	Current or Former Employee	Leelanau	Finish the student services improvements in Osterlin Bldg.
57	Current or Former Employee	Grand Traverse	Look to the future
58	Current or Former Employee	Grand Traverse	Invite more community and business partners to use the facilities and spaces.
59	NMC Staff	Grand Traverse	maintain
60	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Business or program partner	Antrim	Keep things welcoming and wooded as much as possible
61	Current or Former Employee	Leelanau	make its facilities more accessible to all
62	Current or Former Employee	Grand Traverse	invest in their employees' cultural education and betterment of their community
63	Current or Former Employee	Grand Traverse	continue to be inviting
64	Current or Former Employee	Benzie	Listen to the students, employees and community.
65	Business or program partner	Leelanau	Work with community partners to provide low-cost spaces as they become available to support the health of our whole education ecosystem. Several educational nonprofit organizations need to relocate - NMC has the opportunity to be a hub that supports education from before birth throughout life.
66	Current or Former Employee	Grand Traverse	Provide more housing options
67	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	resurrect Campus Clean Up Day and hold it in August prior to start of semester. If we could clean up campus for the BBQ we certainly can clean it up for our incoming students. Promote the use of Rogers Observatory....there are more spiders inside than monthly visitors.
68	Current or Former Employee	Other County (Michigan)	maximize the bulk of student and employee services on main campus
69	Current or Former Employee	Grand Traverse	Maintain older buildings (including cleaning and HVAC), improve WiFi and safety features, bring EES and HR to main campus, create social spaces at satellite campuses.
70	Current or Former Employee	Grand Traverse	Keep beautifying the campus not only by addition but in some cases just leaving it alone and keep replacing or remodeling buildings that are not as functional or are unpleasant to spend time in.
71	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	better promote its programs. The Maritime program, nursing program, and culinary arts program are excellent programs where students have ample opportunities for employment in the area. The same holds true for the trades, i.e. carpentry, electric, plumbing, hvac, etc. but many students in the area are not greatly aware.
72	Current or Former Employee	Grand Traverse	continue updating and renovating older spaces - Fine Arts, Gym, etc.
73	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Grand Traverse	continue to reinvest in the community. Expand.
74	GVSU faculty at University Center	Grand Traverse	Integrate campuses and/or update infrastructure.
75	Current or Former Employee	Leelanau	add color to the buildings inside and out. murals need to be added to blank cement walls to add life and to show off the talents of the art students.
76	Current or Former Employee	Grand Traverse	fix structural problems in older buildings like Osterlin
77	Current or Former Employee	Grand Traverse	Reaching out about classes to people other than HS students.
78	Current or Former Employee	Grand Traverse	spend some money to upgrade buildings.
79	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Include a breakfast bar in the hawkowl cafe.
80	Current or Former Employee	Grand Traverse	Maintain buildings and infrastructure
81	Current or Former Employee	Benzie	
82	Current or Former Employee	Grand Traverse	look at their programs and services to ensure what is being offered is relevant and the education provided will lead to high demand jobs for graduates.
83	Current or Former Employee	Grand Traverse	Take better care of indoor spaces- Osterlin
84	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Expand the parking lots (especially Poplar lot!!!)
85	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Consolidate
86	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	Consolidate while maintaining an attractive campus.
87	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Vendor or Supplier of Goods / Services;Parent of 6 former students	Grand Traverse	Consolidate where it makes sense
88	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	attract a broader spectrum of students--multicultural, multigenerational, etc.
89	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	
90	Neighbor (lives close to a campus)	Grand Traverse	
91	Current or Former Student	Grand Traverse	Expand housing and higher education degrees via University Center.

92	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Leelanau	Consider the needs of the community it serves and make use of the resources it has to best fit those needs.
93	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	More student housing. More activities for students on campus. More activities for community members on campus.
94	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Consider leading out rooms to temporary summer workers in Traverse City, and offering those workers discounted classes towards a degree in the evening.
95	Current or Former Employee	Grand Traverse	Bring back a certified landscaper.
96	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Go back to face to face instruction
97	Neighbor (lives close to a campus)	Grand Traverse	Increase their range of 4 year degrees available here in the community.
98	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	use satellite campuses to meet facilities master planning to avoid further development on Eastern Avenue and the ongoing noise and traffic that development would cause.
99	Business or program partner	Grand Traverse	In crease trades programs, education, medical and early childhood.
100	Neighbor (lives close to a campus)	Grand Traverse	Maintain the natural look and feel by keeping plenty of trees and open spaces. This is a differentiating factor in its favor.
101	Neighbor (lives close to a campus)	Grand Traverse	Build or expand structures close to existing buildings NOT by taking down wooded spaces on campus. We do not need more car traffic in the neighborhoods.
102	Neighbor (lives close to a campus)	Grand Traverse	Use the vacant Eastern Avenue parcel for student and elder housing
103	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Focus on expanding student housing
104	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Support the community that supports it!
105	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	expand.
106	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Figure out how to attract local students, not international or out of state students.
107	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Great idea to bring departments on main campus grounds.
108	Current or Former Employee	Grand Traverse	create hoteling office space specifically for employees, so when you have to attend meetings on a different campus you can find a space to work without taking up student study spaces.
109	Neighbor (lives close to a campus)	Grand Traverse	Extend its four year degree programs and include non degree programs equally
110	Neighbor (lives close to a campus)	Grand Traverse	look at consolidating their many locations as much as possible and develop or sell under utilized space.
111	Alumnus	Grand Traverse	Maximize beauty and minimize trying to follow the latest trends, which are not lasting.
112	Neighbor (lives close to a campus)	Grand Traverse	Preserve as much as possible the green spaces of each campus
113	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Continue to be an agent of change and innovation for all in the community
114	EES student, former UC staff member, former Hagerty Center employee	Grand Traverse	expand student housing
115	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	More marketing to bring in more students. Extended 4 year degree options. Extended relationships with other Michigan Universities (WMU)
116	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Development of NJCAA athletic program.
117	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	promote partnerships for easy transfer to 4 year university programs and heavily market that to high schools; provide more educational offerings for seniors (perhaps with more emphasis on academic-type classes as opposed to "craft" type classes.
118	Current or Former Employee	Grand Traverse	
119	Current or Former Student	Grand Traverse	Continue seeking community involvement
120	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Antrim	My husband and I live 28 miles north of TC on Torch Lake. We would love to move to campus, where we could walk to Denmos Museum , classes and East Bay Park Beach. Senior housing should include a community room that houses art studios for the many artists that would be attracted to that kind of Senior Living. Music studios, workout rooms , greenhouses etc. There are many places like this downstate and where snowbird live. As Seniors downsize they give up their studios and need an alternative space in which to practice. I'm a 1975 NMC graduate.
121	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Have as many services and opportunities on campus grounds
122	Current or Former Employee	Grand Traverse	Focus on education rather than training.
123	Current or Former Employee	Leelanau	create multiple outdoor spaces, especially outside of the new Innovation Center. Also, add housing. Also, add a building by the entry for an admissions office and make the entry to campus more prominent.
124	Neighbor (lives close to a campus)	Grand Traverse	Assess housing needs for students and faculty - I understand it's difficult to attract staff because of our housing crunch. Should also figure out what is behind the decrease in enrollment.
125	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Other County (Michigan)	Build more housing for students. And build yet more housing for students. Convert the University Center to senior living center.
126	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Be more mindful that much of the funding comes from local tax payers. As you spend money on (whatever) be mindful that those dollars come from your neighbors. Out of state and out of country students may bring diversity to the school, but community colleges have roots in the concept that the community funds it for their local residents use. Out of area students should pay more, and scholarships should be focused toward locals.
127	Current or Former Employee	Grand Traverse	have a more active central campus
128	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee;Scholarship sponsor	Grand Traverse	Change, NOW, the management of the Facilities and Grounds. They are doing a terrible job, and costing too much money (for what NMC is receiving in return). This is the primary reason no one wants to work in facilities. Return to "in-house" management. The workers KNOW what needs to be done. Stop trying to micro-manage them and directing them in only one direction. Sodexo treats NMC like THEY OWN THIS COLLEGE. They, and their attitude needs to GO NOW!!!!!!
129	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Continue to increase both student and community interactions - create an atmosphere the community as a whole comes together for - Like the barbeque, but it could be sporting events or other type events that brings the community to the campus
130	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Denmos Museum volunteer	Grand Traverse	Enhance what is on main campus but lean into becoming a community hub beyond college courses. I.E. coffee shop, art gallery, micro retail, incubator space. Any of these can be run by students who are graduating from one of NMC's programs. The college has an opportunity to become the "third place" for rest side residents, giving us a space to enjoy and spend money beyond downtown.
131	Current or Former Employee	Leelanau	Build more housing.
132	Current or Former Employee	Leelanau	Add housing, Traverse City rent is astronomical!
133	Community Member (Grand Traverse Region / Northern Lower Peninsula);Vendor or Supplier of Goods / Services	Grand Traverse	Upgrade facilities and capabilities while preserving the essence of NMC's unique campuses.

134	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Create more housing for students
135	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Focus on attracting and keeping quality instructors, and promoting practical, quality programs needed by our community and state.
136	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	be an asset to the whole community
137	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	create more housing for students and seniors. create a center core
138	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Business or program partner	Grand Traverse	Focus and prioritize climate action and ecosystem services in conjunction w student & community services.
139	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Engage with all demographics of the local community
140	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Adopt policies that encourage less driving. Can start with covered bike parking close to entryways for all college buildings.
141	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	look into senior citizen living
142	Current or Former Employee	Grand Traverse	Renovate/repair buildings, add student housing
143	Neighbor (lives close to a campus)	Grand Traverse	focus on offering the proper academic courses to attract both virtual and in person enrollment, while still providing the small town feel (if the small town feel is lost, NMC will lose its attraction)
144	Neighbor (lives close to a campus)	Grand Traverse	Continue to concentrate on Associates degrees and certificate offerings.
145	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	build on opportunities for more students to build community by meeting, learning, and collaborating in and out of classrooms in a central location while minimizing the need for transportation.
146	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
147	Neighbor (lives close to a campus)	Grand Traverse	—
148	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
149	Current or Former Employee	Wexford	Prepare students for the workforce; stay affordable; keep up with latest technology; provide useful/needed resources to students
150	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	To thrive the College should continue to grow and modernize.
151	Current or Former Employee	Grand Traverse	provide a safe space for community to gather.
152	Community Member (Grand Traverse Region / Northern Lower Peninsula);Partner in Education/Collaborator	Grand Traverse	Have more housing options that are inclusive.
153	Current or Former Employee	Benzie	invest to updating the aging buildings
154	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Encourage admissions through promotions.
155	Current or Former Employee	Grand Traverse	Focus on collaborative spaces and embrace new technology that frees up outdated ways of working and learning
156	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	work to increase student enrollment, in spite of national trends. NMC has room for improvement in community utilization of facilities and programs.
157	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	prepare students to think critically and succeed in the current job market
158	Current or Former Employee	Grand Traverse	
159	Neighbor (lives close to a campus)	Grand Traverse	Engage the community more. Create cohesiveness in programs
160	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	maintain a commitment to preserving natural spaces; incorporate more space for early care and learning to serve students, staff, and community members; ensure universal accessibility (including by non-motorized transportation) to all facilities.
161	Current or Former Employee	Grand Traverse	NMC should adapt our spaces and offerings to a more varied set of learning activities that would encourage in-person learning or other activities. NMC should offer more diverse types of housing for diverse learners. For example, this past Summer, I attended a presentation of a pilot project for an Instructional Independent Living Community. NMC could offer this type of situation to young adults with developmental disabilities, so they could work on their independent living and employment skills. This type of program could set them on the path towards employment and be better involved and integrated into the community, as well as generating income and enrollment for NMC.
162	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Understand what potential students want
163	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Embrace nature and have more dedicated parks and trails
164	Current or Former Employee	Benzie	facilitate togetherness and community by consolidating activities into well-trafficked and inviting indoor and outdoor spaces.
165	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Create and extend learning opportunities for adults with I/DD (intellectual and developmental disabilities)
166	Current or Former Student	Grand Traverse	Offer more in person class options
167	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Keep close community ties, listen to students & faculty & staff
168	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Kalkaska	Recruit more students interested in trade opportunities and promote the need for Education majors.
169	Current or Former Student	Grand Traverse	Do nothing different
170	Current or Former Student	Leelanau	Make classes free of charge just like Bernie Sanders said he was going to do
171	Current or Former Student;Current or Former Employee	Other County (Michigan)	more food options for those with dietary restrictions
172	Current or Former Student	Outside of Michigan (United States)	
173	Current or Former Student	Grand Traverse	Add more accelerated after 5 pm classes and better parking
174	Current or Former Student	Grand Traverse	Offer more flexibility in course duration -- offer shorter classes with different start dates
175	Current or Former Student	Benzie	Prioritize it's environmental impact and aesthetics.
176	Current or Former Student	Grand Traverse	
177	Current or Former Student	Grand Traverse	Designate reserved parking for students at the GLMA campus. Events at the Hagerty Center can make parking difficult. Fix the broken railings along walkways on the waterfront side of the GLMA building.
178	Current or Former Student	Antrim	Prioritize equity and student voices

179	Current or Former Student	Grand Traverse	focus on ensuring the only people who drive through campus are students who have a parking pass.
180	Current or Former Student	Grand Traverse	Improve the math department, and add an additional parking lot. More conference rooms for group study like the ones in the basement of the innovation center.
181	Current or Former Student	Grand Traverse	Create more parking
182	Current or Former Student	Wexford	Probably get better wi-fi although we have survived without it so far.
183	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	*encourage members of the community to take classes (regardless of whether or not they are working towards a degree). It's important to create a more cohesive learning environment.
184	Current or Former Student	Leelanau	Get better lighting along paths
185	Current or Former Student	Grand Traverse	Get better internet please.
186	Current or Former Employee	Grand Traverse	Take better care of what the college has. The Osterlin looks like no one cares. I also have concerns about asbestos in that building and therefore the physical safety of its occupants. Across campuses, the grounds are inconsistently kept. The UC exterior, including donor bricks, is a disgrace. The Great Lakes campus, Denno and Parsons-Stulen are beacons of the "signature" look that NMC should have.
187	Current or Former Employee	Grand Traverse	Consistently care for and maintain ALL of the buildings and spaces we have. Live our promise to the community and local area/region and use sustainable landscaping that fits the natural environment and consistently maintain it.
188	Current or Former Student	Grand Traverse	heat the basement of the innovation building a bit more.
189	Current or Former Student	Grand Traverse	keep minting campus and quality for use facility of college.
190	Current or Former Student	Kalkaska	Be friendly to all persons
191	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
192	Current or Former Student	Grand Traverse	Add a bit more color to the campus to make it feel less imprisoning.
193	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	partner with local/regional organizations to support informal learning in the community.
194	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Business or program partner	Grand Traverse	Continue to connect with community partners, continue to provide a quality education and continue to have an open mind regarding dissenting opinions and efforts on the part of students to have policies adjusted.
195	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	more fruit options at the cafe and more options to choose for food instead of the repeated same fried food, like try frying other things.
196	Current or Former Student;Current or Former Employee	Wexford	Get more housing and take care of the EAST HALL issues and not charge them for not being able to go home on thanksgiving when north hall did not get charged and you charge a tuition for housing.
197	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Invest in what it already has and utilize its own resources rather than outsourcing everything. Why can't we develop a plan for our annual conferences and leave out the third party? Why can't we in-house maintenance instead of hiring Sodexo? More action and less committee's.
198	Current or Former Student	Antrim	i answered all of these already this is a second additional survey thank you
199	Current or Former Student	Wexford	Update some of the older buildings.
200	Current or Former Employee	Grand Traverse	Address a need for dedicated outdoor space(s) for student events and student/employee/community focused events
201	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Student;Current or Former Employee	Grand Traverse	
202	Current or Former Student	Other County (Michigan)	Invest in the University Center and increase enrollment by providing subsidies to low-income students so they can attain valuable certificates and degrees to fill the workforce needs of the community. Provide daycare services and subsidies so we can empower socio-economic disadvantage groups.
203	Current or Former Employee	Grand Traverse	Continue to make updates and add new areas that will help students and community members thrive in today's world. This can include providing more outdoor recreational space, state of the art buildings and more affordable housing options.
204	Current or Former Employee	Grand Traverse	It should continue to invest in alternative energy systems as climate change becomes more serious, striving to be a net zero campus. Add housing to accommodate students on the wait list and attract new student pools, like individuals with disabilities. To pay for these things, it should consider selling the UC, or fully leasing it, as well as selling the Eastern Ave. property. That would make neighbors happier than us developing that property, and I believe main campus can accommodate what we need by tapping now-underused parking lots (Cherry and Maple) and rebuilding the apartments more densely. As a last resort the open space south of North Hall could be built on.
205	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	
206	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee	Grand Traverse	provide space for community education
207	Current or Former Employee	Grand Traverse	seek additional spaces in which to have classes
208	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	create a way for central parking to allow easy access to the entire campus;
209	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student;Business or program partner	Grand Traverse	continue serving it's students but also increase the community awareness of its programs and availability of it's resources to community organizations. Ultimately, NMC will thrive when there are more TC region residents using the space and services.
210	Extended Ed instructor	Grand Traverse	I don't know
211	Community Member (Grand Traverse Region / Northern Lower Peninsula);EES Instructor	Grand Traverse	continue to provide affordable options for student housing
212	Current or Former Student	Grand Traverse	nurture healthy enrollment of student body and community involvement; expand programs to keep NMC current and on the cutting edge of new technological programs/advances (which is being done)
213	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	Continue to provide classroom space in the summer.
214	EES Classes	Grand Traverse	remember that it is a community treasure and resource. It is truly part of the Traverse City area and would be well advised to continue providing and increasing support for EES as well as retaining the variety of programs and community services that it has.
215	Current or Former Employee	Wexford	Improve public facing areas, kitchen labs, the EES kitchen and landscaping (GL Campus)
216	Business or program partner	Grand Traverse	Revive the university center. Attract four year schools to come back here like it was before. A hub of 4 year schools unique to N. MI. It could be sold to universities if done correctly. Also offer the most desirable degrees such as engineering, nursing, etc. It would take the right team to do this.
217	Current or Former Employee	Grand Traverse	become a beacon of continued learning. Not offering just degrees but self improvement that would help to move up within business ladder.
218	Current or Former Employee	Grand Traverse	Require all employees to spend regularly schedule time on campus. Coordinate this time so all offices have a human presence at least M-Th. Working from home should be a managed option, not be a free-for-all.
219	Business or program partner	Grand Traverse	
220	Current or Former Employee	Wexford	Promote more summer classes for adult visitors. Offer single day or short term (less than a week) classes in the summer for tourists/visitors. Offer optional campus housing for short term students taking these short term classes.
221	Business or program partner	Grand Traverse	focus on content for virtual classrooms that can provide contest to lesson
222	Current or Former Student	Grand Traverse	

223	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Pull more community into activities
224	Current or Former Employee	Grand Traverse	expand its four-six year degrees potentials.
225	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	Not be so narrow in choice of music, art and speakers.
226	Current or Former Employee	Leelanau	Increase opportunities to interact with outdoor spaces: trails, benches, picnic tables. Would help people on campus thrive.
227	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Outside of Michigan (United States)	...continue using the Dennon as a community center for concerts, art fairs, etc., and make parking easy.
228	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Volunteer.	Grand Traverse	Not enough knowledge to answer, one negative is adjunct faculty. Discovery Center and Pier should be located at Maritime location, the Culinary program is struggling, move to main campus, wrong not to include current community services on M-22.
229	Community Member (Grand Traverse Region / Northern Lower Peninsula);Took two classes there too	Leelanau	Invest in itself
230	Current or Former Employee	Grand Traverse	plant more trees
231	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Leelanau	
232	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	focus on quality and affordable learning as well as a strong faculty base.(this would require reflecting on its historical and core root system).
233	Current or Former Student;Current or Former Employee	Grand Traverse	create more opportunities for students & community members to connect face to face with one another and the NMC faculty & staff.
234	Current or Former Employee	Grand Traverse	Be involved with the community
235	Neighbor (lives close to a campus)	Grand Traverse	I don't have any ideas at this time.
236	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Outside of Michigan (United States)	Implement the once proposed, 55+ housing on unused campus property We would sign up in a minute. There are many good examples of this type of housing close to higher education, many have waiting lists of over 10 years. The proximity would provide for long term learning opportunities and so much more, like food services from the students at the culinary program, culture from Dennon, a cornucopia of subject matter, maybe some joint programs with the Y and Munson. A paradise!
237	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Modernize
238	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Decide what audienc(s) it truly wants to serve and focus on that.
239	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Project a more vibrant, energetic, modern or forward thinking vision
240	Current or Former Employee	Grand Traverse	continue to make it a welcoming space that reflects the natural environment.
241	Neighbor (lives close to a campus)	Grand Traverse	Embrace its close ties to nature, the arts, and the community. Traverse City is uniquely positioned amidst incredible natural beauty, and NMC should leverage the natural beauty of its campus to attract and retain students of all ages.
242	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Engage more students
243	Neighbor (lives close to a campus)	Grand Traverse	... studen Be more accessible and responsive to senior citizens' needs and limitations. Is a new administration responsible for these changes and my complaints?
244	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	continue to offer solid classes and programs with gifted teachers.
245	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	Continue to tap and survey the community participants. Have survey forms at the events and classes and Dennon.
246	Guest / Visitor;Current or Former Student	Grand Traverse	Continue to grow.
247	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Encourage and inform the public of what the college is planning, and where they could help out or participate...have more awareness of pursuing an education in the trades...welding, electrical, plumbing, etc....form partnerships with businesses that need people in the trades. Work with the public schools to funnel students that want to pursue the trades rather than a college degree...form a partnership with Technology Companies to prepare students for their needs. Have a partnership with Munson for medical students...find out the public needs and prepare students to fill those jobs.
248	museum docent/volunteer	Leelanau	continue offering strong liberal arts and sciences programs along with training programs to meet regional and national needs.
249	Guest / Visitor	Other County (Michigan)	improve accessible parking
250	Instructor	Grand Traverse	Reinstate the Cass facility!
251	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Leelanau	Helping everyone feel welcome.
252	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	continue to upgrade facilities and courses of study
253	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Leelanau	Inclusive of the community
254	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Gosh it's so great!
255	Community Member (Grand Traverse Region / Northern Lower Peninsula);NMC alumni (1985)	Leelanau	Encourage and welcome more community events and involvement
256	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Enhance biodiversity while building and maintaining beautiful, regionally appropriate architecture that is climate-friendly.
257	Neighbor (lives close to a campus)	Grand Traverse	
258	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Add more community involved events
259	Community Member (Grand Traverse Region / Northern Lower Peninsula);EES Advisory Board Member, College for Kids Instructor	Grand Traverse	Focus on sustainability
260	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Parent of current NMC student	Grand Traverse	continue to be a leader for Northern Michigan, accessible to all, for the benefit of the wider community.
261	Current or Former Student	Grand Traverse	Make a genuine robust attempt to include students with disabilities
262	Neighbor (lives close to a campus)	Grand Traverse	encourage the public to use the campuses for more than just attending classes.
263	Current or Former Student	Grand Traverse	Update interior of some of the older buildings.

264	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	I would love to see the college adhere to a more organized master plan layout instead of a 'swirl' and create more physical connections to neighborhood. -Feels like buildings and campus turns its back to the town and has limited entrances and interactions to community. The few entrances feel like vehicular service drives rather than entrances. There is no 'gateway' that acts an attractive announcement that you are entering someplace of higher learning. Also, having a commercial mini-college-town commercial area near to campus would add vibrancy to the commuter college feel. The current strip mall with Jimmy Johns doesn't cut it! Also more places for pedestrians crossing Munson Ave would help too. There is not college town or village for the students and it seems deflating and reinforces the commuter college feel where you expect everyone to just go home after class. (As a dream, it would have been nice if the college could have swapped with the State Hospital site as it feels like a ready made campus, would have had healthcare education right at the hospital, and it reaches out into the town and neighborhoods even with busy Division Street right at it's flanks.) NMC feels very separate...but not in a good or protective way. -feels accidental. The campus feels unintentional.
265	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	Build a senior living center
266	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Maintain strong community outreach and partnerships with other academic institutions
267	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	Maintain the feel and look that blends in with the natural environment surrounding it.
268	Current or Former Student	Grand Traverse	Offer programs that launch students into careers or further study
269	Current or Former Employee	Grand Traverse	
270	Current or Former Employee	Grand Traverse	Be responsive to community and student needs while excelling in specialty areas that can attract a larger student body.
271	Current or Former Student	Grand Traverse	Expand property, expand study space, update old infrastructure
272	Current or Former Employee	Antrim	continue to be aware of the needs of the community and employers
273	Current or Former Employee	Grand Traverse	Be THE place in town to host large gatherings eg conferences, performances, etc. Somehow fill the regional need for affordable housing whether through more student dorms, or even employee housing?
274	Current or Former Employee	Other County (Michigan)	Reach out to the community more. We should be going to local high schools to talk to college counselors and advertising the interesting programs that we have here more.
275	Current or Former Employee	Grand Traverse	Continue down the track it is going. the implementation of the EES classes is a great way to explore potential future programs.
276	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	1) Provide space & resources --at each campus-- for the child care needed to support full participation in the offerings of that campus. 2) Commit to creative, innovative, responsive solutions for campus evolution/s.
277	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	consider improving the facilities at the Rogers Observatory. Specifically, the classroom space is limited to begin with, and telescopes take up about 25-30% of the floor space. A storage area (attached or not) to the observatory would help reduce the clutter.
278	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Offer more scholarships and programs to ensure local low-income individuals have trades, etc. training to enable them to find employment.
279	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	become a four/five year degree granting university in STEM degrees
280	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Tune the pianos.
281	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Utilize their resources to support the community.
282	Current or Former Employee	Grand Traverse	somehow bring back something like the NMC BBQ it made our campus special and community was aware of it. Very nice gathering of our community and looked forward to it every year.
283	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
284	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee	Grand Traverse	grow, especially in relation to local career opportunities
285	Current or Former Employee	Leelanau	consolidate all possible programs, staff, and offices to the main campus, yet improve and maintain the natural environment and beauty of the main campus.
286	Neighbor (lives close to a campus)	Grand Traverse	Reach out to people and let them know what there is to offer.
287	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	encourage more community involvement.
288	Community Member (Grand Traverse Region / Northern Lower Peninsula);college for kids instructor	Leelanau	Hire THE WEED MAN and or a Lawn Maintenance Operation to keep the grass as thick, green, and well manicured as if it were a Private Golf Course.
289	Current or Former Student	Other County (Michigan)	
290	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Leave the wooded lot as is.
291	Current or Former Employee	Grand Traverse	review and reduce remote work opportunities to engage staff to be physically on campus. Embrace working face to face with students and co-workers properly using the physical spaces prior to addressing their remodel.
292	Dennis Museum Volunteer, Foundation Donor	Grand Traverse	Create more internships in the community connected to academic classes. Provide a campus map for students to explore with options for transportation.
293	Neighbor (lives close to a campus)	Grand Traverse	host more on campus classes and events. Maybe incorporate the public in library use?
294	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Be a venue for community events.
295	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Consolidate parking to multiple level structure and use surface lots for building expansion and try to maintain nature buffers from neighborhoods.
296	Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	Invite the community in more. I love the frisbee golf course that has teams of all ages every day. The girls softball team practices on the back diamond, the pow wows, Halloween hand outs, all good stuff. It brings kids onto campus and helps them become familiar and comfortable with a college campus.
297	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Grow and modernize the main campus.
298	Neighbor (lives close to a campus)	Grand Traverse	
299	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Bring students back Less virtual learning.
300	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
301	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Continue pursuing programs and majors that look toward the future of our region.
302	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Host more public events to invite the community to engage with NMC.
303	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	adapt to the changing needs of students
304	Current or Former Student	Grand Traverse	Crack down on outdoor tobacco smoking
305	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	Reach out to Antrim residents who need NMC services, perhaps add a campus to the east of Traverse City.
306	Neighbor (lives close to a campus);Volunteer at Dennis Museum Center	Grand Traverse	Coordinate fields of study with the job needs of our community and state. Maintain diversity in race, religion, class, curriculum as much as possible.

307	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	expand course programs
308	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Provide more services, for both living and learning, to neurodivergent students.
309	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Benzie	think about becoming a 4 yr institution
310	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Kalkaska	
311	Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	Keep to education only.
312	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Student;Current or Former Employee	Grand Traverse	Redevelop the surface parking lots on the main campus and build a parking deck or two
313	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Appeal and work for all peoples
314	Neighbor (lives close to a campus)	Grand Traverse	Continue doing what you have been, while keeping a close eye on rapid technological advances and modifying curriculum accordingly to keep pace with our ever more rapidly changing world...
315	Neighbor (lives close to a campus)	Grand Traverse	Continue to offer the extraordinarily excellent customer service I've come to expect.
316	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Continue to partner with 4 year colleges-upgrade to state of the art in class learning "apparatus"- expand nursing and teaching programs- role to expand recruitment from local high schools not dependent as much on local school counselors- lower tuition for non GT students-how????
317	Current or Former Employee	Grand Traverse	Focus on learning objectives first
318	Current or Former Employee	Grand Traverse	Add housing, condense spaces, keep the trees, re-energize (makeover) Osterlin, consider safety across campus while moving forward while continuing to include natural elements such as views, trees, etc.
319	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	Focus on the student experience, expand classes and programs where appropriate, focus on careers that impact our region of Northwest Lower Michigan.
320	Current or Former Employee	Grand Traverse	Update or rebuild current buildings to make them safer and more functional for their current usage
321	Current or Former Student	Kalkaska	
322	Neighbor (lives close to a campus)	Grand Traverse	For the most part, continue working with the architecture you have, but improve upon it as needed/build on. The exception to this is the apartments. The apartments really need to be replaced and expanded.
323	Current or Former Student	Outside of Michigan (United States)	Grow and offer more 4 yr degree options. Expand the aviation and healthcare programs.
324	Current or Former Student;Current or Former Employee	Wexford	make the most use out of every building (even the old ones).
325	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Stay true to its mission to be an inclusive community resource and center to promote learning to all ages.
326	Current or Former Student	Other County (Michigan)	Reevaluate the allocation of funds
327	Neighbor (lives close to a campus)	Grand Traverse	Stay small
328	Neighbor (lives close to a campus)	Grand Traverse	Offer as many four year degrees or trades courses as possible.
329	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	focus on providing updated, accessible facilities that meet the needs of students while balancing conservation and promote a natural environment that embodies the beauty of northern michigan.
330	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Pay instructors more, more energy efficient
331	Current or Former Student	Grand Traverse	Use what buildings they already before destroying more land.
332	Neighbor (lives close to a campus)	Grand Traverse	NA
333	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Provide a wide variety of useful educational experiences while honoring the environment in which the college is located
334	Current or Former Employee	Grand Traverse	Establish a timeliness for updates to buildings in need
335	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Focus on the trades programs.
336	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Focus on programming! Strengthen the science department. Perhaps use the wooded acreage across from Eastern Avenue for research, soil sampling, birding, data collection, mapping. Get grant funding to conduct research and maybe include Eastern Elementary and Central High in study work.
337	Business or program partner	Grand Traverse	Expand, take pride, and sell off what's not essential.
338	Current or Former Employee	Grand Traverse	Get the students to appreciate their campus, its beauty & history
339	Neighbor (lives close to a campus)	Grand Traverse	diversify
340	Current or Former Student	Grand Traverse	Offer higher degrees and make it a place for arts and science education
341	Neighbor (lives close to a campus)	Grand Traverse	Keep the 55 acres of land as it is which is a plot of woods so that the community can enjoy exercising and walking through it. The kids use the hill to sled in winter. Nmcs campus's needs to keep these woods are it can also be a place that students use to walk and get some nature therapy in. Not only does it do a lot for the community. There is also a whole ecosystem of animals and plants that live there.
342	Neighbor (lives close to a campus)	Grand Traverse	not touch of build anything on the land of the 55 acre woods. create a nature park for students to use but dont add an unnecessary building there.
343	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	offer athletics. This will attract more student athletes to stay in the area or come to the area.
344	Neighbor (lives close to a campus)	Grand Traverse	Look to grow degree programs (bachelor's, masters)
345	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	SAVE THE 55 ACRES!
346	Neighbor (lives close to a campus)	Grand Traverse	add outdoor venue and possibly pickle ball either inside or out
347	Business or program partner	Kalkaska	Focus on families, childcare, housing, and connected services to ensure viable options for education for member across our regional community
348	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	prioritize its unique strength as a small community college in a beautiful northern setting
349	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Continue to develop relationships and degrees with four-year university programs. Continue to develop freshwater innovation center and unique freshwater institute programs, i.e. underwater archaeology and robotics.
350	Current or Former Student;Business or program partner	Grand Traverse	Consider masters programs for students to return from other universities for.

351	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	When I walk through the campus I see very few students. It almost seems abandoned. Be open to/partner with the community more,
352	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Wexford	Include more Bible groups
353	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
354	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;regular small donor/member: WNMC & Dennis	Benzie	embody and instill systems approaches that enable all aspects of the campus to thrive in our ever increasingly complex world".
355	Current or Former Student	Grand Traverse	Expand
356	Neighbor (lives close to a campus)	Grand Traverse	?
357	Neighbor (lives close to a campus)	Outside of Michigan (United States)	Improve the appearance of the college apartments and the main campus' grounds, and reopen the gym for community members during hours not used by students or community member classes.
358	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	
359	Current or Former Employee	Grand Traverse	Stay current in academic offerings and specialized programs that attract students, stay active in high schools, and involve the larger community in intentional ways. Yes, EES should make efforts to stay solvent but the primary purpose of EES is not to directly feed the coffers but to engage the community. As the former director who saw much growth in this area, I fear the emphasis has changed. Prices are significantly increased, appropriate space has been taken away, and offerings reduced. These are not factors that encourage engagement or interest. EES has out the community in community college.

NMC Facilities Master Plan - Community Survey Feedback

Participant ID	Which of the following best describe(s) your relationship with NMC?	Primary Residence (County)	Q4. What are your favorite spaces or areas of NMC's campuses?
1	Current or Former Employee	Antrim	Great Lakes Campus
2	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	GL Campus to include conference room and Lobdells
3	Current or Former Student;Current or Former Employee	Kalkaska	The White Pines, windowed study areas. The basement of the NIC is depressing.
4	Current or Former Employee	Grand Traverse	Walking through the center of main campus (sitting at benches) and the outdoor courtyard at GLC.
5	Current or Former Employee	Benzie	The outdoor spaces, Innovation Center and Campus Store
6	Current or Former Employee	Grand Traverse	Innovation Center, under the pines (this area has big potential for a permanent outdoor structure)
7	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	The Timothy J Nelson Innovation Center, The NMC University Center
8	Current or Former Student;Current or Former Employee	Grand Traverse	Main campus outdoors is welcoming
9	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	The pines & the meditation/swirl sculpture garden by the Dennos.
10	Current or Former Employee	Antrim	TJNIC is beautiful, but functionally, there isn't enough storage space (only matters because I work there). The Hagerty Center has always been one of my favorite places. The museum is great too! Pretty much anywhere I get to interact with the talented individuals we have. I have to mention the Fitness Center. It has helped me in so many ways.
11	Current or Former Employee	Grand Traverse	TJNIC, Dennos Museum Center
12	Current or Former Employee	Benzie	library, student success center (though improvements could be made)
13	Current or Former Employee	Grand Traverse	Innovation Center
14	Current or Former Employee	Grand Traverse	The small niche of campus where I hold classes in Parsons-Stulen building, it is my home away from home.
15	Current or Former Student;Current or Former Employee	Grand Traverse	East hall basement
16	Neighbor (lives close to a campus)	Grand Traverse	The wooded area along E Front St, east of the Health and Science parking lot.
17	Current or Former Employee	Grand Traverse	Front Street campus and the Great Lakes campus.
18	Current or Former Employee	Grand Traverse	west hall
19	Current or Former Employee	Grand Traverse	Under the pines, walk between math/science building and fine arts. Fine arts building needs to be reimagined but is lovely. Dennos and the area around it.
20	Current or Former Employee	Grand Traverse	The University Center
21	Current or Former Student;Current or Former Employee	Grand Traverse	The innovation center spaces are amazing!
22	Current or Former Employee	Grand Traverse	
23	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	library, picnic tables under the pines, art installation behind Dennos
24	Current or Former Employee	Grand Traverse	Wooded spaces, the museum, Hagerty center, TJNIC.
25	Current or Former Employee	Grand Traverse	The Fine arts building because it is unique and open. Innovation Center because it is a hub. Under the pines in the spring/summer.
26	Current or Former Employee	Grand Traverse	Milliken Auditorium (it's very small but in excellent condition)
27	Current or Former Employee	Grand Traverse	Pine trees along E Front Street.
28	Current or Former Employee	Grand Traverse	Hagerty Center GLMA Conference room, Innovation Center main level - 104-105, 106-107, 123, individual meeting spaces, SH105 & similar rooms UC219
29	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Benzie	University Center
30	Current or Former Employee	Grand Traverse	The Fine Arts building is one of my favorite buildings in Northern Michigan and obviously the pine-laden quad is spectacular.
31	Current or Former Employee	Grand Traverse	James Beckett building, my office (in James Beckett), the new Innovation Center, the UC and new tart trail
32	Current or Former Employee	Kalkaska	ic
33	Current or Former Employee	Benzie	Trees between Tamarack and Dennos, and the Innovation Center (PS love the heated sidewalks too)
34	Current or Former Employee	Grand Traverse	The Library, the lobby of the TJNIC, The whole of the GL campus.
35	Current or Former Employee	Grand Traverse	I love pines. I'm looking at them right now. I miss the BBQ.
36	Current or Former Employee	Grand Traverse	Innovation Center and the chairs and picnic table outside of it in summer months
37	Current or Former Employee	Grand Traverse	
38	Current or Former Student;Current or Former Employee	Grand Traverse	osterlin building for studying, all of the outdoor spots to sit (i miss the picnic benches) and the fine arts building.
39	Current or Former Employee	Grand Traverse	Parsons Stulen
40	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	The Eastern Ave. property. It is wonderful to have such a large natural area so close to the main campus. I would love to see it developed with hiking trails similar to Pelizzai's trails.
41	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	The pines, the flower beds around Tanis, the Dennos Museum, the Fine Arts Building--lots of favorites.
42	Current or Former Employee	Kalkaska	
43	Current or Former Employee	Grand Traverse	The Pines, the fine art building, the Innovation Center, Dennos Museum
44	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Grand Traverse	Main campus and the University Center
45	Current or Former Student	Grand Traverse	
46	Current or Former Student;Business or program partner	Grand Traverse	The Innovation Center -- it's very open, airy, bright, dynamic, and tech- and student-centered.
47	Current or Former Employee	Grand Traverse	The Pines. The walk from my office (Tanis) to the gym. The quiet glass study rooms. The fireplace room in the library. Areas that are quiet.
48	Business or program partner	Grand Traverse	The Dennos does an amazing job of being fresh and innovative.
49	Current or Former Employee	Leelanau	Beckett and Innovation Center

50	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Business or program partner;Vendor or Supplier of Goods / Services	Grand Traverse	
51	Current or Former Employee	Leelanau	All campuses offer unique areas that support learning.
52	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee;DMC Member	Grand Traverse	IC - new and neat and good spaces - but cold, the Pines, and Osterlin.
53	Current or Former Employee	Grand Traverse	We have a beautiful campus! I have many favorite places TJNIC, Art Bldg, college walkways around main campus, Aero-Park, Parsons Stulen, Great Lakes.
54	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Innovation center, green spaces, bookstore
55	Current or Former Employee	Grand Traverse	Student use and study spaces, such as IC and SH.
56	Current or Former Employee	Leelanau	Innovation Center is beautiful. My son loves to study in the basement rooms.
57	Current or Former Employee	Grand Traverse	I like the IC for its openness.
58	Current or Former Employee	Grand Traverse	Pines on main campus; Lobdell's at Great Lakes
59	NMC Staff	Grand Traverse	GLMA
60	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Business or program partner	Antrim	Any wooded/forested areas
61	Current or Former Employee	Leelanau	Scholars Hall, Dennos, TJNIC, the waterfront at the Maritime campus.
62	Current or Former Employee	Grand Traverse	The Hagerty Center, the Dennos Museum, and the gree spaces on main campus
63	Current or Former Employee	Grand Traverse	Clock tower benches, Fine Arts Building
64	Current or Former Employee	Benzie	The power house rock garden and sitting spaces/flower garden behind the power house.
65	Business or program partner	Leelanau	The Freshwater building is my favorite. I taught classes to my ISEA volunteers there, I have attended several conferences there, and it's in a beautiful location.
66	Current or Former Employee	Grand Traverse	Innovation center, trees along Front St
67	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	The meeting room in library with the fireplace! Fine Arts Bldg. Rogers Observatory has the best view in town, followed by Lobdell's.
68	Current or Former Employee	Other County (Michigan)	TJNIC, Great Lakes Campus
69	Current or Former Employee	Grand Traverse	The pines on main campus, dock at Great Lakes, Dennos.
70	Current or Former Employee	Grand Traverse	The TJN building is nice and I really like the spot in the balcony above the bookstore.
71	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	Definitely the main campus has the most aesthetic appeal.
72	Current or Former Employee	Grand Traverse	Fine Arts, Founders Hall, Innovation Center
73	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Grand Traverse	Health Science building. Innovation Center
74	GVSU faculty at University Center	Grand Traverse	The innovation center is wonderful!
75	Current or Former Employee	Leelanau	under the pines in from of Osterlin, walking the sidewalks from one side of the campus to the other.
76	Current or Former Employee	Grand Traverse	Under the Pines
77	Current or Former Employee	Grand Traverse	IC.
78	Current or Former Employee	Grand Traverse	Dennos Museum Center, the pines bordering Front Street
79	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	The Innovation Center, Osterlin Building, Fine Arts Building
80	Current or Former Employee	Grand Traverse	Woods between FineArts & PE.
81	Current or Former Employee	Benzie	
82	Current or Former Employee	Grand Traverse	Innovation center for its openness, museum
83	Current or Former Employee	Grand Traverse	Innovation center, Library, Pines
84	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	The Fine Arts Building, the Mac Lab in Beckett, West Hall, the Dennos Museum, the walking paths, the clock tower, and the art and sculptures around campus.
85	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Dennos - especially exterior, innovation center
86	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	The whole campus really. Art building when i was a student but also under the giant pines.
87	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Vendor or Supplier of Goods / Services;Parent of 6 former students	Grand Traverse	Hagarty
88	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	The Dennos Museum Center is awesome and, possibly, my favorite space. As a front desk volunteer there until Covid, I observed it is underutilized by faculty and students. The perception by students, I have been told, is that it's not relevant to them...BUT IT IS. Student users who did come in were usually pleasantly surprised.
89	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Science building and library
90	Neighbor (lives close to a campus)	Grand Traverse	
91	Current or Former Student	Grand Traverse	Okerstrom Fine Arts Building
92	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Leelanau	I love the Fine Arts building because of my personal connection to it, but I don't love everything about the physical building because it has many outdated features. I love the Great Lakes Campus because of its natural beauty and its practicality with the students it serves. The Dennis Museum and Milliken auditorium are huge community assets and I have many memories as a performer/professional there.
93	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	The path through the pine trees on the south east side.
94	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	The natural habitat...the marsh.
95	Current or Former Employee	Grand Traverse	Osterlin Building and the Fine Arts

96	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
97	Neighbor (lives close to a campus)	Grand Traverse	The Denmos Museum, the art building, the new west hall, and the vacant acreage along Eastern Ave and back into the neighborhoods.
98	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	The peaceful, natural outdoor areas
99	Business or program partner	Grand Traverse	Denmos and Pines. Oleson Center.
100	Neighbor (lives close to a campus)	Grand Traverse	The area surrounding the Denmos with the pines and sculptures, the forested areas at the northeast corner, the central open space with the clock tower.
101	Neighbor (lives close to a campus)	Grand Traverse	Miliken Auditorium, Dennis Museum, the wooded area along Eastern Ave.
102	Neighbor (lives close to a campus)	Grand Traverse	The long sidewalk from the Denmos toward East Bay
103	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Wise memorial clock tower, overall integration with nature
104	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	The auditorium.
105	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	innovation center, clock tower
106	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Eastern Ave Woods
107	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Walking the grounds and Denmos.
108	Current or Former Employee	Grand Traverse	Denmos - the seating area in the newest portion of the gallery
109	Neighbor (lives close to a campus)	Grand Traverse	The Maritime Academy has spectacular spaces.
110	Neighbor (lives close to a campus)	Grand Traverse	Great Lakes and Hagerty building on front street.
111	Alumnus	Grand Traverse	The pine grove at the entrance and the Fine Arts Building, as discussed above.
112	Neighbor (lives close to a campus)	Grand Traverse	I love the art building and the outdoor sculptures
113	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	The art department, and the Dennis museum
114	EES student, former UC staff member, former Hagerty Center employee	Grand Traverse	The UC, Arts Building, Maritime Academy
115	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	The woodlot adjacent to Miliken the paths all along the campus, frisbee golf course, area under the trees between campus and Front. Tree lot between Miliken and campus is so unique. I have concerns that something could happen to that space. I feel it should be protected from development. We love the unique art building and surrounding area.
116	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Great Lakes Campus, Eastern Ave. property.
117	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	See above. The wooded main campus and the Denmos.
118	Current or Former Employee	Grand Traverse	Osterlin, Scholars Hall, Fine Arts, Founders, Writing Center
119	Current or Former Student	Grand Traverse	The wooded areas. The disc golf. The walking paths. The Science building with the bird exhibits
120	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Antrim	Art Building, Denmos Museum and the Pines.
121	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Front space with the large pine trees. Walkable spaces and even ski trails
122	Current or Former Employee	Grand Traverse	I loved the Writing Center.
123	Current or Former Employee	Leelanau	walking outside, the green spaces, innovation center.
124	Neighbor (lives close to a campus)	Grand Traverse	I love walking from the apartments past the art building and then shifting over and walking by the pine trees on the way to the Denmos.
125	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Other County (Michigan)	Denmos Museum.
126	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Waterfront at Maritime. Also under utilized.
127	Current or Former Employee	Grand Traverse	Innovation center, front lawn/pines, Great Lakes campus
128	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee;Scholarship sponsor	Grand Traverse	Under the pines on Main Campus. The NMC Observatory.
129	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	The Music and Arts building - the Pines- all the natural areas
130	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Denmos Museum volunteer	Grand Traverse	The Denmos Museum center and art building.
131	Current or Former Employee	Leelanau	Innovation Center, Beckett
132	Current or Former Employee	Leelanau	I rarely get to other campuses
133	Community Member (Grand Traverse Region / Northern Lower Peninsula);Vendor or Supplier of Goods / Services	Grand Traverse	Fine Arts Building, Innovation Center, Oleson Center, Hagerty Center
134	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Art building, Denmos Museum
135	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	The walk past the Denmos and the large pines, and the walk across campus from the science building past the fine arts building. Also the undeveloped acreage offers wonderful green space in what has become a largely urban area.
136	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
137	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Innovation center
138	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Business or program partner	Grand Traverse	The forested landscapes. The fine arts building.
139	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Denos Museum, sports facilities, construction center and aviation center

140	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Art building
141	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	great lakes and main campus
142	Current or Former Employee	Grand Traverse	Dennis Museum Center, the pines, the library, the Hagarty Center
143	Neighbor (lives close to a campus)	Grand Traverse	The outdoor areas
144	Neighbor (lives close to a campus)	Grand Traverse	Dennos Museum and Oleson Center - could offer more food, coffee, for students and more meeting availability for community groups.
145	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	The outdoor open areas with sculptures, benches, shady trees. (non-parking lot areas!)
146	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
147	Neighbor (lives close to a campus)	Grand Traverse	—
148	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
149	Current or Former Employee	Wexford	Quiet spaces to study or just chill (library, personal office, enclave, lounge area)
150	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	A family favorite is The Dennos Museum.
151	Current or Former Employee	Grand Traverse	The Innovation Center is awesome.
152	Community Member (Grand Traverse Region / Northern Lower Peninsula);Partner in Education/Collaborator	Grand Traverse	Dennos, park areas, disc golf course, Library.
153	Current or Former Employee	Benzie	Main campus trees and walk ways, Great lakes view of the water
154	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Innovation building; outside surroundings; Dennos Museum
155	Current or Former Employee	Grand Traverse	TJNIC
156	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	The Dennos Museum, Hagerty Center, walking the main campus.
157	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	the pines
158	Current or Former Employee	Grand Traverse	As a student, it was the observatory (peaceful, cool night air and amazing views). As a staff seeing students celebrate the small wins of doing well on an exam. Watching students build connections.
159	Neighbor (lives close to a campus)	Grand Traverse	Trees along Front Street find ways to get the community into the facilities. We have such great and unique programs and I find the majority of the people I meet are not aware of what all you do
160	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Trails on the Front Street Campus; Hagerty Conference Center
161	Current or Former Employee	Grand Traverse	The Pines on main campus, the museum, and the Great Lakes Campus lakefront view.
162	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Dennis museum
163	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	The nature around the Oleson center.
164	Current or Former Employee	Benzie	lawns with trees and picnic tables, unofficial paths through green space edges, TJNIC and library, dennos museum
165	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Outdoor sculptures
166	Current or Former Student	Grand Traverse	Innovation Center
167	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Loved Old Osterlin Library space, book selection, Love Dennos, Milliken Aud., 214 Science 4 plays, Fine Arts building, clock tower, campus grounds 4 walks, miss the old cross country ski trail on campus from the ??1980s???
168	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Kalkaska	
169	Current or Former Student	Grand Traverse	the innovation center
170	Current or Former Student	Leelanau	The aero park
171	Current or Former Student;Current or Former Employee	Other County (Michigan)	the pine trees
172	Current or Former Student	Outside of Michigan (United States)	
173	Current or Former Student	Grand Traverse	Cafeteria
174	Current or Former Student	Grand Traverse	Fine Arts Building, Dennos Museum
175	Current or Former Student	Benzie	The sidewalks behind the IC and under the pines. The basement of the IC is also great for study spaces.
176	Current or Former Student	Grand Traverse	TJNIC
177	Current or Former Student	Grand Traverse	The waterfront area
178	Current or Former Student	Antrim	Fine arts building, innovation center, north hall, disc golf course
179	Current or Former Student	Grand Traverse	innovation center.
180	Current or Former Student	Grand Traverse	State of Michigan (Training Ship) at GLMA. Conference rooms in innovation center (when available).
181	Current or Former Student	Grand Traverse	Areo Park laboratories and Parsons Stulen campus
182	Current or Former Student	Wexford	The big red and white pine trees behind it.
183	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	The Osterlin/Art building
184	Current or Former Student	Leelanau	The pine grove and the library
185	Current or Former Student	Grand Traverse	Library in the TJNIC.
186	Current or Former Employee	Grand Traverse	Dennos. Main campus walkways. Great Lakes Campus. Innovation Center. Student convening spaces in newer construction or remodeled buildings.
187	Current or Former Employee	Grand Traverse	Dennos, Great Lakes, Innovation Center, Health/Science, walkways through main campus
188	Current or Former Student	Grand Traverse	I like the study spaces in the basement of the innovation center.
189	Current or Former Student	Grand Traverse	all my favorite and show me as student how NMC developing .
190	Current or Former Student	Kalkaska	Fine Arts Building and Th Dance Studio
191	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	I like the library

192	Current or Former Student	Grand Traverse	The small cubicles that can be found encased in glass for studying.
193	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Sculpture garden, the Dennos, the Innovation Center
194	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Business or program partner	Grand Traverse	Great Lakes Campus/Haggarty Center, the Aeropark and Roger's Observatory
195	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Innovation center basement, and the health and science tables on the second floor.
196	Current or Former Student;Current or Former Employee	Wexford	Osterlin building and Innovation Center
197	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	The Observatory, the unused area outside the Tanis/ Biederman building with steps leading down to tables and overgrown shrubs, the unused amphitheater area outside Biederman building, the Dennos, and walkable sidewalks.
198	Current or Former Student	Antrim	
199	Current or Former Student	Wexford	Innovation center
200	Current or Former Employee	Grand Traverse	outdoors, and under the pines
201	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Student;Current or Former Employee	Grand Traverse	the fine arts building, the dennos
202	Current or Former Student	Other County (Michigan)	The white pine forest on campus and the UC Center lakefront.
203	Current or Former Employee	Grand Traverse	The Innovation Center has been great, especially to see how well used it is by students and community. I also like the peaceful setting the pines offer, especially considering we are within the city limits.
204	Current or Former Employee	Grand Traverse	All outdoors of main campus, Innovation Center esp. library, and Health/Sci around bookstore. I like the small, glass/closed door study areas off the hallways/stairwells in Scholars Hall, Health/Science and Innovation Center.
205	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	I enjoy the library with the big windows and lots of natural light coming in to study!
206	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee	Grand Traverse	Pines, IC
207	Current or Former Employee	Grand Traverse	PE building and the Fitness Center
208	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Library, Milliken Auditorium, Science Building with the oval tables outside the main classrooms and the lovely shared prep areas
209	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student;Business or program partner	Grand Traverse	Dennos Museum area, theatre, Pine Grove in center, University Center along Boardman Trail
210	Extended Ed instructor	Grand Traverse	all are nice
211	Community Member (Grand Traverse Region / Northern Lower Peninsula);EES Instructor	Grand Traverse	The Pines and the Art Building
212	Current or Former Student	Grand Traverse	Used to be UC but that building is no longer available to instructors or students of EES program. Innovation Center is comfortable and nice; new library is very nice. Beckett Bldg. is fine. Music Bldg. is good. Dennos Museum and Milliken Auditorium are gems.
213	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	Space with computers
214	EES Classes	Grand Traverse	My wife and I enjoy meals at Lobdell's and I occasionally teach EES courses in that building; so, I am most familiar with the Great Lakes Campus.
215	Current or Former Employee	Wexford	Innovation Center
216	Business or program partner	Grand Traverse	University Center. I do not want to see it sold. It is a gem!
217	Current or Former Employee	Grand Traverse	Don't have one
218	Current or Former Employee	Grand Traverse	The dock at Great Lakes, the pines on main campus, the Dennos
219	Business or program partner	Grand Traverse	Main Campus lawn with picnic tables and areas to gather (Near Scholars Hall), Innovation Center, Haggarty Center
220	Current or Former Employee	Wexford	Usually running in and out of classes for during summer, not sticking around. Services (i.e. coffee, book store) generally not available.
221	Business or program partner	Grand Traverse	music building
222	Current or Former Student	Grand Traverse	The natural areas
223	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Enjoy walking thru campus
224	Current or Former Employee	Grand Traverse	Dennos, the expanse of beautiful pine trees and vast walking areas.
225	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	
226	Current or Former Employee	Leelanau	Swamp btwn Cherry & Elm lots, wetland behind Oleson Center.
227	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Outside of Michigan (United States)	The Dennos and its surrounding tall trees.
228	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Volunteer.	Grand Traverse	Dennos, Fitness Center was when open to adults.
229	Community Member (Grand Traverse Region / Northern Lower Peninsula);Took two classes there too	Leelanau	The Dennos; Haggarty Center
230	Current or Former Employee	Grand Traverse	as you enter campus. Near the Dennos and along campus drive
231	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Leelanau	I only have experience with the Aero Park Campus.
232	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Since my time as a student many of the spaces have changed in a way that I am not able to comment. The new spaces that I have spent time in seem to be up-to-date and interesting to spend time in. The new library as well as the old Fine Arts Building would be my current favorite spaces. I spend a fair bit of time in the Dennos and enjoy that space.
233	Current or Former Student;Current or Former Employee	Grand Traverse	Osterlin (though not in its current state), Innovation Center, Great Lakes Campus views
234	Current or Former Employee	Grand Traverse	Dennos Museum
235	Neighbor (lives close to a campus)	Grand Traverse	Paths around the campus.

236	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Outside of Michigan (United States)	Dennos, Great Lakes, the outdoor spaces. And the architecture of the campus on the Boardman Loop Trail.
237	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Library
238	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Main campus around the Museum
239	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	the museum, gift shop and auditorium
240	Current or Former Employee	Grand Traverse	Hagerty Center is a real pleasure and the main campus provides great walking spaces.
241	Neighbor (lives close to a campus)	Grand Traverse	The 55-acre plot north of Eastern Ave and the Dennos. The wooded area just east of the Dennos is also lovely, and the outdoor sculptures enhance that area.
242	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Walking near East Hall and around that area.
243	Neighbor (lives close to a campus)	Grand Traverse	The gym and the Dennos Museum, both of which I actively participated in before changes were made. 🙄
244	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Milliken Auditorium, the Dennos Museum, and the University Center. I have also attended a lot of events at the large room at the Culinary Institute which is useful.
245	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	Definitely the Dennos Museum.
246	Guest / Visitor;Current or Former Student	Grand Traverse	Dennos Museum
247	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Dennos Museum, Auditorium, Fine Arts Building, Book Store, Innovation Building
248	museum docent/volunteer	Leelanau	Areas around the Dennos museum, Haggerty Center
249	Guest / Visitor	Other County (Michigan)	Dennos Art Museum
250	Instructor	Grand Traverse	See above
251	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Leelanau	scholars hall
252	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Dennos Museum
253	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Leelanau	It used to be Milliken but the music scene seems to have gone away
254	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Trees! Pathways!
255	Community Member (Grand Traverse Region / Northern Lower Peninsula);NMC alumni (1985)	Leelanau	Joseph Rogers Observatory, Dennos Museum, lawn and pines off of E Front Street
256	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	The pine oak forest and the most beautiful buildings such as the Dennos Museum.
257	Neighbor (lives close to a campus)	Grand Traverse	Love the Great Lakes Campus Center and the Main Campus and Dennos Museum especially.
258	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	The outdoor spaces in the Trees
259	Community Member (Grand Traverse Region / Northern Lower Peninsula);EES Advisory Board Member, College for Kids Instructor	Grand Traverse	Scholars Hall and the Health and Science Building (especially the outdoor spaces near the buildings).
260	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Parent of current NMC student	Grand Traverse	The library reading room, the Dennis, the outside campus, the Fine Arts areas.
261	Current or Former Student	Grand Traverse	Museum, art building, library
262	Neighbor (lives close to a campus)	Grand Traverse	Front street outside common areas; softball field by the new dorm;
263	Current or Former Student	Grand Traverse	Dennos Museum. The Pines area of the campus.
264	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	Dennos Museum. Charles Moore Are Building. Maritime Building.
265	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	Art Building, Woodlot
266	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Hagerty Center, Pine forest area
267	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	The trees at the main campus. The views of the lake at the Boardman Campus.
268	Current or Former Student	Grand Traverse	Innovation center (but I'm not clear why it has that name)
269	Current or Former Employee	Grand Traverse	Dennos Museum Center - main campus
270	Current or Former Employee	Grand Traverse	Dennos Museum Center, Nelson Innovation Center,
271	Current or Former Student	Grand Traverse	Innovation center, outdoor paths and art works
272	Current or Former Employee	Antrim	open areas
273	Current or Former Employee	Grand Traverse	Fine Arts Building and TJN Innovation Center
274	Current or Former Employee	Other County (Michigan)	I love the pines area. It is peaceful and I love that we have left the natural beauty.
275	Current or Former Employee	Grand Traverse	The innovation center and the Parson Stulen / Aero Park Campus
276	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Love the trees & natural spaces of NMC main campus. Love the visual access to water at the Maritime/Culinary building.
277	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Rogers Observatory
278	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	walking main campus through the trees
279	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Dennos Museum, Hagerty buildings
280	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	The main floor of the Innovation Center, the Innovation Center lawn, and the big room at the end of the music wing.
281	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	

282	Current or Former Employee	Grand Traverse	I have to say all really.
283	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Hawk Owl Cafe area
284	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee	Grand Traverse	outdoor spaces
285	Current or Former Employee	Leelanau	The area under the pines (although some of trees which are leaning are kind of scary), the area in the back of the University Center, the Great Lakes Campus.
286	Neighbor (lives close to a campus)	Grand Traverse	The Eastern Ave nature property.
287	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	The Fine Arts Building, the Dennos (both interior exhibits & outdoor sculptures), Milliken Auditorium; especially enjoyed when Milliken & Dutmers were venues for TCFF.
288	Community Member (Grand Traverse Region / Northern Lower Peninsula);college for kids instructor	Leelanau	The Art Buildings and the Lawns Around The Campus and I miss the Tennis Courts.
289	Current or Former Student	Other County (Michigan)	AeroPark Campus
290	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	As stated above—The 55 acre lot behind my house and
291	Current or Former Employee	Grand Traverse	The grounds of the Main Campus are a beautiful space. The natural beauty of northern Michigan was successfully retained in the green spaces, trees and ground covers, my hope is that those features are kept intact.
292	Dennis Museum Volunteer, Foundation Donor	Grand Traverse	The Dennos Museum Center, Innovation center
293	Neighbor (lives close to a campus)	Grand Traverse	Arts building, near the clock tower, walking through the woods on the undeveloped parcel of land off Eastern
294	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Area by the fine arts building.
295	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Wooded areas. Dennos.
296	Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	The Dennos Museum and the walk ability of the campus.
297	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Space around the new innovation center at the main campus.
298	Neighbor (lives close to a campus)	Grand Traverse	Dennos, Milliken Aud, tennis courts
299	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Hagerty
300	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Walking spaces on and around main campus and the library.
301	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Dennos Museum and the Innovation Center and the public art sculptures
302	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Woods. Dennos. Rogers Observatory.
303	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	Dennos Museum, Great Lakes maritime campus
304	Current or Former Student	Grand Traverse	Dennos and the area behind it
305	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	Dennos Museum
306	Neighbor (lives close to a campus);Volunteer at Dennos Museum Center	Grand Traverse	I enjoy walking around the entire campus following the sculptures and outdoor art route.
307	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	The Denos
308	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	The Dennos Museum, the windmill,, and the areas that border on the TART trail.
309	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Benzie	Dennos museum
310	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Kalkaska	
311	Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	Main Campus - it has lovely site lines. Hagerty Center
312	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Student;Current or Former Employee	Grand Traverse	The pines along Front St and the view of the bay from the Maritime Academy
313	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	The Dennos is great
314	Neighbor (lives close to a campus)	Grand Traverse	The entire campus is beautiful. The property north of Eastern Avenue would make a fantastic nature preserve and could easily supplement your existing curriculum.
315	Neighbor (lives close to a campus)	Grand Traverse	Inside, I love the cooking classes location inside the child care building best. Outside, oh my word, the campus is remarkable for its green spaces.
316	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Walking main campus-car show on Aeropark- bike by University Center
317	Current or Former Employee	Grand Traverse	Woods areas and arts/library walkways
318	Current or Former Employee	Grand Traverse	Outdoor pathways/Trees, Dennos, Library (fireplace room specifically), Great Lakes Campus views, and Innovation Center.
319	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	The new Innovation Center, the Dennos and the areas around it, the Cherry Lot.
320	Current or Former Employee	Grand Traverse	TJNIC
321	Current or Former Student	Kalkaska	The breakout rooms for studying in the innovation center
322	Neighbor (lives close to a campus)	Grand Traverse	The Pines
323	Current or Former Student	Outside of Michigan (United States)	The trails and nature. The art building and museum.
324	Current or Former Student;Current or Former Employee	Wexford	the health and science building upstairs with the ocean mural! also the hide away spots in Biederman building
325	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Dennos Museum and the accessible walkways. Any of the places on campus where the beauty of nature has been left intact.
326	Current or Former Student	Other County (Michigan)	The aeropark campus
327	Neighbor (lives close to a campus)	Grand Traverse	Bike paths

328	Neighbor (lives close to a campus)	Grand Traverse	The Maritime Academy and the Dennos Center
329	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	The acreage and trails off of Eastern
330	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Dennis, art building
331	Current or Former Student	Grand Traverse	The 55 acres that are untouched.
332	Neighbor (lives close to a campus)	Grand Traverse	Main campus, from the Dennos due east toward the lake via campus walkways
333	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Eastern Avenue property, Great Lakes campus
334	Current or Former Employee	Grand Traverse	Innovation center, Aero Park lab
335	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Aeropark Labs
336	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Areas with mature trees.
337	Business or program partner	Grand Traverse	Dennos and the area near the athletic building
338	Current or Former Employee	Grand Traverse	Dennos Museum, Fine Arts Building, Maritime Academy, many sidewalks.
339	Neighbor (lives close to a campus)	Grand Traverse	the green space, around the clock
340	Current or Former Student	Grand Traverse	Fine arts building
341	Neighbor (lives close to a campus)	Grand Traverse	The 55 acre land of woods. It's provides a little piece of quiet and nature within the city space.
342	Neighbor (lives close to a campus)	Grand Traverse	the 55 acre woods that i use to walk my dog daily multiple times a day.
343	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	University Center, PE Building
344	Neighbor (lives close to a campus)	Grand Traverse	Denos, wooded areas, event spaces
345	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	THE 55 ACRES!
346	Neighbor (lives close to a campus)	Grand Traverse	near the art building and under the pines
347	Business or program partner	Kalkaska	Dennos Museum and Library, boardman trails outside of the University Center, Oleson Center
348	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	I appreciate the natural beauty of the campus, and particularly the forest parcel adjacent to Eastern Avenue.
349	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Main campus central area, preserved white pines off of front street, museum grounds.
350	Current or Former Student;Business or program partner	Grand Traverse	NMC innovation center
351	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	the pines natural areas by Front St, Boardman Lake and the trail.
352	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Wexford	Lecture Hall
353	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	1) The 55 acre natural area north of Eastern Avenue. I believe this area should remain as a natural park to serve as a resource to the community and as a study and research area for NMC students and faculty. This is a unique property for both NMC and for Traverse City. Most of the parks in town have been developed with parking lots, playgrounds, athletic fields, and large expanses of mowed lawn. We need a few natural areas. Possibly this area of natural land could be managed by the Grand Traverse Nature Conservancy. Currently there is a herd of about five deer living on this land. I have seen owls, a bald eagle, pileated woodpeckers, raccoons, and porcupines there. The wetlands on either side of Eastern Avenue are home to a large population of frogs and spring peepers. They can be heard all over campus in late May. These wetlands should be preserved. I see no reason for parking lots and athletic fields in this area. Existing parking lots can be improved and expanded. Walking and biking should be encouraged with new infrastructure on the main campus. NMC recently spent a lot of money to install a pumping system to remove high water and flood water from the fields south of the new student housing building. Yet these fields remain largely unused. This would be a great place for new athletic fields.
354	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;regular small donor/member: WNMC & Dennos	Benzie	Dennos, Library, the grounds that aren't golf lawns
355	Current or Former Student	Grand Traverse	West hall, Parsons stullun building, observatory, health and science building
356	Neighbor (lives close to a campus)	Grand Traverse	Wooded trails and paved trails, frisbee golf
357	Neighbor (lives close to a campus)	Outside of Michigan (United States)	The NMC Library and also the first floor of the Innovation Center.
358	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	The space across eastern avenue
359	Current or Former Employee	Grand Traverse	I have loved the UC and the amazing views from many classrooms (now high school rooms). I enjoy walking on main campus among the pines and many trees. I've not used the new library yet nor have I spent much time in the student center area but it is attractive and prices seem reasonable.

NMC Facilities Master Plan - Community Survey Feedback

Participant ID	Which of the following best describe(s) your relationship with NMC?	Primary Residence (County)	Q5. What is NMC's greatest need or opportunity related to its physical campus spaces?
1	Current or Former Employee	Antrim	
2	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Improved all-season athletic facility
3	Current or Former Student;Current or Former Employee	Kalkaska	More windowed common areas for study. Build some semi-sheltered outdoor study/lunch areas for 3 season use.
4	Current or Former Employee	Grand Traverse	Updating Osterlin and student services area along with updating the East Hall (dorm).
5	Current or Former Employee	Benzie	Updates to it's Student Services
6	Current or Former Employee	Grand Traverse	Osterlein needs desperate updates to house the departments and others that could potentially fill the space.
7	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	More private study rooms, especially in the University Center
8	Current or Former Student;Current or Former Employee	Grand Traverse	all unique in their own way
9	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Optimize the outdoors spaces for social, educational activities, green pursuits.
10	Current or Former Employee	Antrim	People seem to want collaborative spaces. I'm all for that. I would like to see us reduce our footprint a little and focus more on really pushing the innovation envelope on fewer spaces. It becomes too much to support highly complex systems scattered across town.
11	Current or Former Employee	Grand Traverse	Update Osterlin, build more student housing
12	Current or Former Employee	Benzie	active classroom spaces
13	Current or Former Employee	Grand Traverse	Makeover some of the older buildings and infrastructure.
14	Current or Former Employee	Grand Traverse	Availability for staff, faculty, and students to park on main campus--many spots are taken by high school students that can walk over and get a free parking pass, even though they are not attending college.
15	Current or Former Student;Current or Former Employee	Grand Traverse	Make the dorms warmer
16	Neighbor (lives close to a campus)	Grand Traverse	I do not know enough about the campus to say.
17	Current or Former Employee	Grand Traverse	The spaces are not used enough.
18	Current or Former Employee	Grand Traverse	refurbishment of the tri-building and osterlin. Faculty offices in the basement of biederman are DISMAL - no natural light; not even a bathroom! Meanwhile, there is a ton of unused space where the old library used to be. We also lack classroom space in the tri-building and have great difficulty arranging the schedule to accomodate classes.
19	Current or Former Employee	Grand Traverse	The greatest opportunity is to make a public "one-stop shop" with free unmetered parking and access to knowledgeable individuals ready to greet and assist the public. Also, to rebuild the PE building and offer the public an indoor walking track and a fitness center for students that includes open rec activities. Need a physically active gathering space.
20	Current or Former Employee	Grand Traverse	NMC needs a training classroom/flexible learning space that is larger than a standard classroom but smaller than the Hagerty Center. This space needs to be available in R25 but not taken offline by one department for their use (i.e. to use for their office or solely for their programming), and also not used for regularly recurring meetings or classes.
21	Current or Former Student;Current or Former Employee	Grand Traverse	The greatest need is providing up to date training facilities.
22	Current or Former Employee	Grand Traverse	Ability for students to know about and locate all student services.
23	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	There are so many empty spaces. This is a huge waste for the college and the community. Additionally, vast spaces are barely populated, yet the lights are all on, the heat is chugging away and resources are being wasted - feels like poor stewardship. The gym is often empty - it used to be a thriving community space for recreational sports and could be again.
24	Current or Former Employee	Grand Traverse	Rethinking the use of physical buildings and parking lots when many of our courses are now online. Possible housing for rental income and/or campus farm initiative.
25	Current or Former Employee	Grand Traverse	maintaining safe buildings and efficient use of space. Work space should be prioritized to those working on campus. Remote work is a privilege and the trade off should be shared workspace when you are on campus. GRCC has done similar work in the past and can lend great insight!
26	Current or Former Employee	Grand Traverse	New or vastly expanded Fine Arts Bldg.
27	Current or Former Employee	Grand Traverse	Update East Hall and the apartments: such a great selling point for a community college to offer residence halls and on-site affordable apartments. It's especially important given the high costs of area rentals. Maybe reserve some apartments for new faculty and staff to access while they are looking for housing.
28	Current or Former Employee	Grand Traverse	Space in main campus similar to the Milliken without the formality and similar to Hagerty Center without the banquet costs and food, allowing small group breakout space and large group keynote speaker configurations. This would support the "community's college" allowing us to be a leader in offering guest speakers for things like MLK day for employees, students, and community members. Maybe this could be built on the back of the NMC land and provide professional development opportunities also for things like learning vacations.
29	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Benzie	More viability to highlight university partnerships to attract and educate talent locally for positions that require a bachelor degree or higher.
30	Current or Former Employee	Grand Traverse	More activities and uses for existing buildings.
31	Current or Former Employee	Grand Traverse	Updating/modernizing buildings and interiors and repurposing space
32	Current or Former Employee	Kalkaska	update buildings
33	Current or Former Employee	Benzie	A welcoming Student Services Hub, dorms/apartments
34	Current or Former Employee	Grand Traverse	Housing for students, especially older and out of state students.
35	Current or Former Employee	Grand Traverse	TC is so busy in the summer, but the campus is so empty and dead. Seems like we're missing an opportunity to have events and people here.
36	Current or Former Employee	Grand Traverse	More private meeting spaces for staff, especially since Students are highly utilizing the break out rooms and spaces in the Innovation Center. It can be difficult to find space for interviews.
37	Current or Former Employee	Grand Traverse	Landscaping could be improved greatly. The campus is not super inviting when driving through.
38	Current or Former Student;Current or Former Employee	Grand Traverse	more recreational spaces outside.
39	Current or Former Employee	Grand Traverse	Accommodation for students, particularly those on summer courses, i.e. Aviation ... the schools largest earner, yet we discourage residency over the best weather period of the year.
40	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
41	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Providing more student housing particularly for our speciality program students.
42	Current or Former Employee	Kalkaska	A knowledge and qualified work force to maintain its campuses. You could put in all kinds of beauty and new great spaces, but when they can't be cared for or maintained properly, they would look the way many spaces on campuses do now.
43	Current or Former Employee	Grand Traverse	Safe spaces that are sensory supportive for neurodivergent students to self regulate

44	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Grand Traverse	More housing
45	Current or Former Student	Grand Traverse	
46	Current or Former Student;Business or program partner	Grand Traverse	It's waterfront property at the Great Lakes Campus, more could be done here to support community events, etc.
47	Current or Former Employee	Grand Traverse	The question of what to do with Osterlin. People have this general idea of a shared Student Services space but have we thought of other options, too? Could administrative offices go over there and Tanis/Biederman be updated for Student Services? Not everyone is thrilled with an open-space concept with the loss of offices. Some of us can't work with noise/distractions. Also, look how every study space is always full (mostly with single people) at the Innovation Center. Let's make more of those spaces in all of our buildings. Meeting rooms that both students and staff could use.
48	Business or program partner	Grand Traverse	As functions shift at the University Campus, the building is primed to have a new purpose as a cultural hub for arts and education. The Great Lakes Children's Museum would be a great partner. There are many ways in which our mission aligns with NMC, and opportunities for collaboration abound.
49	Current or Former Employee	Leelanau	Get rid of spaces that aren't being used, make the purpose of the remaining spaces apparent.
50	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Business or program partner;Vendor or Supplier of Goods / Services	Grand Traverse	Virtual labs
51	Current or Former Employee	Leelanau	NMC is currently working on renovation of the Aviation Hanger. This will be a huge improvement to the Aero Park campus. The Automotive Building could use some updating as well. The Parsons Stulen grounds is in need of cleaning up the gardens around the building.
52	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee;DMC Member	Grand Traverse	More gathering rooms. I see a lot of NMC departments using student spaces in the IC for meetings. And, students need more gathering spaces for study and relaxation.
53	Current or Former Employee	Grand Traverse	Clean up and renovate what we have.....and more student housing!
54	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Financial sustainability
55	Current or Former Employee	Grand Traverse	
56	Current or Former Employee	Leelanau	Again need to make building improvements a priority, not just a discussion point for year upon year.
57	Current or Former Employee	Grand Traverse	Poor technology and outdated mechanicals in most buildings.
58	Current or Former Employee	Grand Traverse	Making the physical campus spaces a place for community gathering or events. Hundreds of thousands of tourists drive by the entrance every summer and yet, unless they are parking in the Cherry Lot for the Cherryfest shuttle, the campus goes ignored.
59	NMC Staff	Grand Traverse	Transportation options between campuses for students who do not have their own cars.
60	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Business or program partner	Antrim	
61	Current or Former Employee	Leelanau	More accessibility
62	Current or Former Employee	Grand Traverse	Better spaces for recreation for students
63	Current or Former Employee	Grand Traverse	More outdoor seating, ie picnic tables
64	Current or Former Employee	Benzie	Outdoor spaces, better utalization of current building spaces.
65	Business or program partner	Leelanau	There is an opportunity to turn off-campus space into an educational hub for early learners to explore the Great Lakes culture, nature, art, etc by making space available for nonprofit entities who need to relocate. The University Center could be THE place for families to find programs, services, arts classes, events, nature center classes, STEM after-school clubs, and areas for play.
66	Current or Former Employee	Grand Traverse	Better data center
67	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Hagerty Center seems like it should be booked solid with events...unless conferences have been killed off by Zoom and the coronavirus. The food there has always been great.
68	Current or Former Employee	Other County (Michigan)	Having the bulk of services for students and employees on main campus.
69	Current or Former Employee	Grand Traverse	Consolidating student services on Osterlin, and safety features throughout campuses.
70	Current or Former Employee	Grand Traverse	It has a great head start by being in a beautiful setting. The fact that you are asking for input is great. Osterlin and Tanis are probably the ones that are crying out for TLC.
71	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	Sometimes parking can be an issue.
72	Current or Former Employee	Grand Traverse	Our Audio Tech Department is already bursting at the seams in our new home in Founders Hall. We have made accommodations by moving some classes to a Mac lab in Beckett.
73	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Grand Traverse	Growth.
74	GVSU faculty at University Center	Grand Traverse	Specifically to the University Center, we will need more space if we are to expand programs at GVSU. I think integrating GVSU onto the main campus would be wonderful for our students who are taking classes at both institutions.
75	Current or Former Employee	Leelanau	The gym is heavily used so another gym would probably be used also. Maybe some more computer labs, it seems like there is a shortage of them. Another multi-purpose area like where the books were in the old library location for student life events to happen in a more user-friendly building other than how Osterlin is currently.
76	Current or Former Employee	Grand Traverse	Repairs, new furniture in old buildings
77	Current or Former Employee	Grand Traverse	Better athletic building.
78	Current or Former Employee	Grand Traverse	Put the Osterlin building to it's full use.
79	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Improving Osterlin Building
80	Current or Former Employee	Grand Traverse	I would think housing would still be on our list of needs for campus, though I am not really in the know on this issue.
81	Current or Former Employee	Benzie	Repair/ refurbishment of buildings. Drinking fountain in LB second floor has been out of order all semester, roof is leaking in Osterlin by tutoring.
82	Current or Former Employee	Grand Traverse	renovate older buildings to eliminate leaks and improve ventilation. maximize space.
83	Current or Former Employee	Grand Traverse	Osterlin is outdated and falling apart. It is not a good look for tours/prospective students. If it was updated, I think it would become one of the main student hubs on campus.
84	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	More parking, especially Poplar lot.
85	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Space for students and community to gather, form connections- coffee shop?
86	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	Creating a place for connections. It's never fully had that aspect.

87	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Vendor or Supplier of Goods / Services;Parent of 6 former students	Grand Traverse	Consolidation and parking(deck?)
88	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	It is my opinion that the Library is underutilized due to it's out-of-sight location. The solid doors are unwelcoming. It should be on the main floor of the the Innovation Center with glass windows all around for clear view of the stacks, etc. It's a wonderful community resource. Parking is also an obstacle to library use--whether it's a perceived or actual lack.
89	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	
90	Neighbor (lives close to a campus)	Grand Traverse	
91	Current or Former Student	Grand Traverse	Housing and a large community performance arts venue.
92	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Leelanau	It sounds like the housing need is real. I wonder if enrollment would be higher if people knew they could attend and have a place to live. It also sounds like the college is interested in consolidating elements of its University Center. Could that become housing so that the resources are not wasted?
93	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Maintain and beautify the landscaping. There are lots of weeds growing everywhere. There are no pretty flowers.
94	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Create revenue...through summer rentals of dorms.
95	Current or Former Employee	Grand Traverse	NMC Archives. Why is this still in the basement of the Osterlin Building? If you want the public to know the history of NMC, they need need to see it.
96	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Classrooms. Use them. Remote learning is easier for teachers. Not good for learning.
97	Neighbor (lives close to a campus)	Grand Traverse	I dont know. The College's staff should answer this.
98	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Having beautiful, natural spaces that need to be preserved
99	Business or program partner	Grand Traverse	One stop student services area.
100	Neighbor (lives close to a campus)	Grand Traverse	Sounds like housing is the greatest need. The Cass Road property is a place where housing could be added more affordably since buildings already exist and it's an appealing place to live with the lake and trail nearby. It is a distance away, but the trails connect it for easy biking. Maybe this could be developed into housing for older students or those who want a more apartment-like experience. There could be a shuttle bus or integration with BATA to make travel to campus easy.
101	Neighbor (lives close to a campus)	Grand Traverse	Keeping the campus compact but assessable.
102	Neighbor (lives close to a campus)	Grand Traverse	Bring all programs to the main campus, develop vacant property for housing that can flex between dormitory and community housing as needs change.
103	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Student housing. Students on campus create community and students need housing options. Student housing should be available year round. Too many students are needing housing during summer months when housing demand is at an all time high in region.
104	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	All services should be centralized. Move more classes to Cass if necessary. Better yet, move the library there!
105	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	unsure
106	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	The physical campus is fine the way it is.
107	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	
108	Current or Former Employee	Grand Traverse	Human Resources should be where the majority of our employees and students are
109	Neighbor (lives close to a campus)	Grand Traverse	I'm assuming student housing is a big problem as curriculum offers expand.
110	Neighbor (lives close to a campus)	Grand Traverse	Increase housing opportunities, consolidate campus location and develop/sell under utilized space and property
111	Alumnus	Grand Traverse	Please keep architecture aesthetically pleaseing and maintain the beauty of the location.
112	Neighbor (lives close to a campus)	Grand Traverse	Housing, including but not limited to student housing. Multi-generational housing could be a real community asset.
113	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Having a cohesive plan and design. Improve the outdated housing near the gym.
114	EES student, former UC staff member, former Hagerty Center employee	Grand Traverse	Wider roads on main campus
115	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	I would love to see NMC build up instead of out. Parking garages rather than encroaching into the area Wetlands. Some of the area landscaping could use sprucing up. Many years ago it was managed by someone who kept up with pruning and maintenance which added curb appeal.
116	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Athletic fields/fieldhouses. Expand opportunities for community activities at the Great Lakes facilities.
117	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	NMC does seem rather spread out at this point with "campuses" at UC, GL, and Aero Park in addition to main.
118	Current or Former Employee	Grand Traverse	NMC needs to create more accommodation and support across campus that benefit neurodivergent students. Many are not outspoken about their neurodiversity because NMC does not facilitate an environment for proper stimulus that supports students with autism, bipolar, ADHD, and ADD, among many others.
119	Current or Former Student	Grand Traverse	Room for expansion and affordable student housing
120	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Antrim	Senior Housing!!!
121	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Efficiency and proximity to educational and residential buildings
122	Current or Former Employee	Grand Traverse	True handicapped accessibility along with some sense of comfortable warmth.
123	Current or Former Employee	Leelanau	The need for housing for students. An admissions office physical space. A prominent entry to campus that is more visible.
124	Neighbor (lives close to a campus)	Grand Traverse	Housing. But please keep the trees on campu - as many as you can. While I understand the need to develop the land on Eastern I hope that walking/hiking trails will remain & be part of the plan.
125	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Other County (Michigan)	Move offices all to main campus
126	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Opportunity to get community on campus more.
127	Current or Former Employee	Grand Traverse	Increase utilization of central campus space and divest lesser used satellite campuses
128	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee;Scholarship sponsor	Grand Traverse	With everyone working from home, why not lease-out the unused office spaces? We REALLY need to clean-up all the campuses. There used to be flowers and nice plants on the campuses. Now, it seems to be a ""gift" if the sidewalks are cleared of snow and ice.

129	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Housing
130	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Dennos Museum volunteer	Grand Traverse	Better use the surface lots. I'd like to see the amount of surface parking reduced and consolidated to a single well placed parking deck. And then reuse the extra surface lots. The ability to cross front/Munson by foot or bike to campus needs to be greatly improved. Biking and walking between main campus and the Hagerty center needs improvement as well. Neither of these are an NMC issue but the college could probably work with MDOT better than any other organization to correct this, considering the two buildings along this corridor are so heavily used by people.
131	Current or Former Employee	Leelanau	Use land north of campus to build more student house, move CIT back to Beckett and expand aviation. More use by community looking for meeting space.
132	Current or Former Employee	Leelanau	
133	Community Member (Grand Traverse Region / Northern Lower Peninsula);Vendor or Supplier of Goods / Services	Grand Traverse	More housing for students. Continually update technology and systems to reflect the changing times. Maintain character.
134	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Not sure
135	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Maintaining the green spaces while providing for student needs.
136	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
137	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Center core. housing.
138	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Business or program partner	Grand Traverse	Demonstrating leadership in future thinking, action, and holistic design showing the broader community what great ecological design can do and how great it can look; marrying functionality with stormwater management with habitat restoration with placemaking. Also retaining & improving some of the only remaining significant greenspaces and habitat in the City.
139	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Additional space for community programs
140	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Improved connections with community
141	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	expanding into eastern area property
142	Current or Former Employee	Grand Traverse	Ongoing building maintenance
143	Neighbor (lives close to a campus)	Grand Traverse	Keeping its buildings maintained/up to date while maintaining its small town feel
144	Neighbor (lives close to a campus)	Grand Traverse	I don't think there need to be any changes to having different areas for different purposes. Don't let the businessmen/women concentrate on making money. This is a college and students should be the priority!
145	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Gathering places for small groups, perhaps with benches or some seating opportunities.
146	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
147	Neighbor (lives close to a campus)	Grand Traverse	—
148	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
149	Current or Former Employee	Wexford	Pre-pandemic, campus was considered students' "home away from home". Make sure to provide a safe, comfortable environment where students can feel relaxed and have a sense of belonging concerning where they temporarily "live", eat, socialize, etc.
150	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	The greatest need is to continue to grow and meet the needs of those in attendance.
151	Current or Former Employee	Grand Traverse	Student care services, food, rest, study spaces with technology. In general, creating the sense of belonging.
152	Community Member (Grand Traverse Region / Northern Lower Peninsula);Partner in Education/Collaborator	Grand Traverse	
153	Current or Former Employee	Benzie	update aging buildings, new carpet is not enough
154	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Keep with the natural environment.
155	Current or Former Employee	Grand Traverse	Too many individual offices and single use spaces that are not available for others to use. Not a feeling of belonging between campuses.
156	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	On campus housing.
157	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	unsure
158	Current or Former Employee	Grand Traverse	Repurpose underutilized areas such as the previous library (get students involved). Create retreats for students like hammock space, hexagon swing, or garden. Add student art on rotating display throughout campus not just in the arts building. For staff (especially new and relocating) temporary housing or affordable housing. Repair sidewalks that have bumps not making them ADA friendly.
159	Neighbor (lives close to a campus)	Grand Traverse	Opportunity to keep nature space throughout the campuses. Need to be more cohesive. The individual campuses have no unifying look or feel.
160	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Opportunity: add early care and learning facility to University Center campus
161	Current or Former Employee	Grand Traverse	The classrooms are not flexible in terms of learning configurations. It should be simpler to request space, have it configured, and request services like catering and non-standard setups. Also, the ventilation, heating and cooling systems are uneven in my department's offices and the Tanis building basement has had problems with flooding, and odors. Housing demand seems to be high, which seems like an opportunity to transition space 'freed up' by online offerings and remote work to residential space.
162	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Adequate space, good technology
163	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	There is so much room on campus. It seems a pity to expand and encroach just to expand.
164	Current or Former Employee	Benzie	Housing, and facilitating more natural gathering (work alone/together) spaces. TJNIC is a great example of a place people naturally congregate to work; NMC needs to cultivate outdoor spaces for this as well. Also, there are multiple buildings that are only partially used, which makes those parts of campus feel kind of abandoned (like Osterlin and Beckett).
165	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	To become welcoming to All, within specific boundaries
166	Current or Former Student	Grand Traverse	More social spaces, more student engagement
167	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Maybe when you build new buildings construct parking underneath.

168	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Kalkaska	N/A I haven't been to the campus in a while.
169	Current or Former Student	Grand Traverse	Nothing
170	Current or Former Student	Leelanau	Public bucks or scooter
171	Current or Former Student;Current or Former Employee	Other County (Michigan)	More outside seating areas
172	Current or Former Student	Outside of Michigan (United States)	Update East hall. It is very outdated
173	Current or Former Student	Grand Traverse	More covered areas from the weather
174	Current or Former Student	Grand Traverse	
175	Current or Former Student	Benzie	Reducing environmental impact
176	Current or Former Student	Grand Traverse	So many of my classes have been online so I can't say I've have experience with every building. I do frequent TJNIC for one class, access to the library, cafe and work/study spaces. Adding additional work/study/meeting spaces could be beneficial to many. It is really nice having a conveniently located space where you can stop in to study and grab food.
177	Current or Former Student	Grand Traverse	
178	Current or Former Student	Antrim	NMC needs to provide period products in all bathroom stalls throughout it's campus to support menstrual equity.
179	Current or Former Student	Grand Traverse	more connectivity hard to feel like a community when all the campuses are far apart and requiring driving on very major and busy roads to access. Not friendly for students at all.
180	Current or Former Student	Grand Traverse	More spaces for group work (conference rooms are often occupied by single persons and they often aren't using the monitor or whiteboard which leaves groups in small spaces sharing a laptop) more spaces for individual study may alleviate the lack of conference rooms but it seems everyone wants a room to themselves. The basement of the innovation center has room for more conference rooms if they were built in the common spaces which are rarely used. For example the space outside the radio broadcast room could fit 3 or 4 more glass rooms as well as the space with computers outside rooms TJNIC 1 and 2.
181	Current or Former Student	Grand Traverse	The ability to work in specially designed areas
182	Current or Former Student	Wexford	It has a couple of maps of the campus around, but as a newbie, I really found them helpful. Maybe they could use one around the main buildings like the Innovation Center and the campus store.
183	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	
184	Current or Former Student	Leelanau	Better lighting along walkways, clean the dance studio floor (lots of germs and hair)
185	Current or Former Student	Grand Traverse	More gender inclusive bathrooms around campus.
186	Current or Former Employee	Grand Traverse	Caution about overbuilding when enrollment is low and the desire/goal for community engagement may not be well defined.
187	Current or Former Employee	Grand Traverse	We have an opportunity to show the community we are good stewards of what we have by taking very good care of the buildings, spaces, and grounds currently in our care.
188	Current or Former Student	Grand Traverse	I don't know, I am not there all the time.
189	Current or Former Student	Grand Traverse	swimming pool.
190	Current or Former Student	Kalkaska	More accepting options for religious persons. Ie. Christians, Catholics, and so on
191	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Perhaps a more 'designated' outdoor study place near the library or more benches there.
192	Current or Former Student	Grand Traverse	Drinking fountains
193	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Build a parking structure to minimize surface lots; develop a protection plan for the wetlands area on main campus and maintain as a teaching and research site
194	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Business or program partner	Grand Traverse	I support an Instructional Independent Living Community operated by NMC where young adults with developmental disabilities could increase and practice independent living and employment skills, allowing them to become more integrated in the community throughout their lifetime, our businesses to be better staffed, and NMC to increase enrollment.
195	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	More available options to do than disc golf, like there is a volleyball court but it needs to be maintained since there are tons of roots in the sand.
196	Current or Former Student;Current or Former Employee	Wexford	More housing for students and families
197	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Students would say housing and vending machines with health food outside of cafe hours.
198	Current or Former Student	Antrim	
199	Current or Former Student	Wexford	Updating older buildings and repairing elevators
200	Current or Former Employee	Grand Traverse	The need for dedicated student event spaces, particularly outdoors (i.e. outdoor amphitheater)
201	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Student;Current or Former Employee	Grand Traverse	
202	Current or Former Student	Other County (Michigan)	I don't know.
203	Current or Former Employee	Grand Traverse	A few things: creating a Student Services hub in Osterlin, having a permanent covered outdoor pavilion for events such as Pine Palooza and the recent Audio Tech music festival that has been happening, and lastly, more student housing options.
204	Current or Former Employee	Grand Traverse	HOUSING
205	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	More spaces to study with lots of natural light or less harsh lighting, more ambient settings with plants or relaxing places
206	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee	Grand Traverse	Space for Community Education classes
207	Current or Former Employee	Grand Traverse	Updating the PE building
208	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	parking and accessibility for all
209	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student;Business or program partner	Grand Traverse	
210	Extended Ed instructor	Grand Traverse	dont know
211	Community Member (Grand Traverse Region / Northern Lower Peninsula);EES Instructor	Grand Traverse	Student Housing
212	Current or Former Student	Grand Traverse	Goal: no wasted space but avoid overcrowding and make it accessible to EES students as well as NMC enrolled students.
213	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	The ability to use external STEM microcontroller software, for example, Arduino software. Local high schools STEM programs use this (TCAPS and the Engineering Academy). Colleges also use this as a teaching tool. Not allowing it at NMC is a missed learning opportunity. I would ask the TT department to reconsidering the ban of using this. The open source nature of this software provides a myriad of opportunities.

214	EES Classes	Grand Traverse	I am not familiar with the current main campus, but having taught for 30+ years at a state university, I find that an emphasis on developing classroom, laboratory and other student learning spaces is always in order.
215	Current or Former Employee	Wexford	The EES kitchen, GLCI kitchen labs at GL landscaping
216	Business or program partner	Grand Traverse	I think NMC is doing a fine job looking at the needs of the school and making changes such as housing to accommodate what is being requested and what they see is trending.
217	Current or Former Employee	Grand Traverse	Under utilizing of the potential of the construction technologies. The average home owner would find much benefit from short and inexpensive course topics. Many people are unaware of the existence of this division of NMC. Just ask the average student on main campus. The weekend would be prime time to offer these courses / topic focused classes.
218	Current or Former Employee	Grand Traverse	Osterlin and student housing
219	Business or program partner	Grand Traverse	Updates to classrooms like SH 217 and more student housing
220	Current or Former Employee	Wexford	More use during the summer months for out of area visitors
221	Business or program partner	Grand Traverse	students
222	Current or Former Student	Grand Traverse	
223	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Better landscaping & exterior maintenance
224	Current or Former Employee	Grand Traverse	Parking
225	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	
226	Current or Former Employee	Leelanau	More grounds staff to maintain landscaping.
227	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Outside of Michigan (United States)	...as a Summer Person, I'm not so familiar, but would suggest expanding the walking trails to attract walkers of all ages through the campus so that we DO see all of what's there.
228	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Volunteer.	Grand Traverse	Better utilize real estate you have, enrollment is down let's work with current real estate.
229	Community Member (Grand Traverse Region / Northern Lower Peninsula);Took two classes there too	Leelanau	Continue expanding into unique, needed areas for instruction; investing in the arts and culture
230	Current or Former Employee	Grand Traverse	landscape plan
231	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Leelanau	
232	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Maintain what you have...(take care of the toys you have before getting new ones). Positive growth does not necessarily require "more" or "new" provided you are able to adapt existing functions to meet current needs.
233	Current or Former Student;Current or Former Employee	Grand Traverse	Create a vibrant student focused hub in Osterlin for student services.
234	Current or Former Employee	Grand Traverse	Continue to update the older buildings like the fine art building
235	Neighbor (lives close to a campus)	Grand Traverse	
236	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Outside of Michigan (United States)	Bringing a top notch lifelong learning program, coupling with Olli, bringing satellite programs from other universities and buying that 55+ housing.
237	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Design
238	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Well lit walking pathways (with maps) which truly connect the buildings to each other.
239	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Updating
240	Current or Former Employee	Grand Traverse	Maximize the feeling of connectness with the various college components.
241	Neighbor (lives close to a campus)	Grand Traverse	Since we so often use the 55-acre plot, we've noticed the junk piles and debris in the middle of the plot. That's definitely an eyesore and, literally, a rats' nest. It would be great if you could clean that up. My sense is that the Oberlein building is also underutilized (and in need of updating) since construction of the Innovation Center.
242	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Keep the outdoor nature feel
243	Neighbor (lives close to a campus)	Grand Traverse	Student housing seems to be a problem.
244	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	I haven't observed a need.
245	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	A public cafe or restaurant on campus.
246	Guest / Visitor;Current or Former Student	Grand Traverse	I'm not sure how to answer that but in order to grow they will have to be creative with this endeavor.
247	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	More STEM emphasis, I love the Marine Technology Program, Have the public more involved with AI opportunities, encourage more involvement with public input, have informational coffees for interested parents and general public. Connect more with the High School dual enrollment program
248	museum docent/volunteer	Leelanau	Outdoor sculptures need repair and maintenance
249	Guest / Visitor	Other County (Michigan)	More accessible parking
250	Instructor	Grand Traverse	See above
251	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Leelanau	Gym is very old
252	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	No suggestions
253	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Leelanau	Get students behind a desk
254	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Bathroom and water fountain for public access
255	Community Member (Grand Traverse Region / Northern Lower Peninsula);NMC alumni (1985)	Leelanau	
256	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Energy efficiency and beauty of buildings and maintenance of biologically diverse forest as well as communal spaces for students, staff and visitors.
257	Neighbor (lives close to a campus)	Grand Traverse	Expand as demanded for educational needs number 1, but also event spaces to address community needs/interests which will build local support.

258	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Transportation between the campuses with a dedicated bus line
259	Community Member (Grand Traverse Region / Northern Lower Peninsula);EES Advisory Board Member, College for Kids Instructor	Grand Traverse	The campus is beautiful! Upgrading outdoor seating and lighting would be beneficial long term.
260	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Parent of current NMC student	Grand Traverse	Dormitories accessible for all, especially with supports for those who need them to live there independently, and a student union kind of space. If there is one already, it isn't widely known.
261	Current or Former Student	Grand Traverse	Open outdoor seating
262	Neighbor (lives close to a campus)	Grand Traverse	Grounds could be better maintained in certain areas.
263	Current or Former Student	Grand Traverse	Modernization.
264	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	Pedestrian crossings, visual connection, college town commercial district, face the community instead of buildings turning inward. Plan is swirling instead of logical.
265	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	Senior housing
266	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Upgrade or replace aging buildings
267	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	To keep up with technology, to grow and maintain the fell that each campus has.
268	Current or Former Student	Grand Traverse	Updating and growing. I spent time in Founders Hall, which is rather small
269	Current or Former Employee	Grand Traverse	building maintenance
270	Current or Former Employee	Grand Traverse	Proper maintenance and space utilization
271	Current or Former Student	Grand Traverse	More physical campus spaces for outside of class
272	Current or Former Employee	Antrim	housing and parking
273	Current or Former Employee	Grand Traverse	Housing!
274	Current or Former Employee	Other County (Michigan)	Classrooms and student spaces
275	Current or Former Employee	Grand Traverse	I could see a need for more housing. I also see a need for more lab space at the Aero Park Labs. We would be able to run several more welding classes if we had more welding space.
276	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	QUALITY child care for students and stakeholder visitors at each campus. Serve notice that NMC also values the children and families of its staff, students, partners and visitor/stakeholders.
277	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	In addition to improving the classroom at the observatory, enlargement of the parking space would allow students and visitors easier access to the observatory.
278	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	NA
279	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Parking, World Class STEM Labs
280	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	
281	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
282	Current or Former Employee	Grand Traverse	We use to have manicured out door spaces, beds weeded, leaves removed, it seems we have kind of let that go outside.
283	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
284	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee	Grand Traverse	
285	Current or Former Employee	Leelanau	Updating and modernizing certain buildings, making them lighter, more comfortable and energy-efficient.
286	Neighbor (lives close to a campus)	Grand Traverse	Renovate existing buildings and don't lose the up north feel
287	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Bathrooms in the Fine Arts Building are in sore need of an update.
288	Community Member (Grand Traverse Region / Northern Lower Peninsula);college for kids instructor	Leelanau	Landscaping
289	Current or Former Student	Other County (Michigan)	
290	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	I think the current housing seems substantial.
291	Current or Former Employee	Grand Traverse	I have not been in all the campus buildings, but I have seen many empty spaces, my answer would have to be to review the proper use of spaces and entertain realignment of programs/offices/departments to best use the spaces we currently have.
292	Dennis Museum Volunteer, Foundation Donor	Grand Traverse	Easy access between all campuses. Virtual presence for academic classes.
293	Neighbor (lives close to a campus)	Grand Traverse	I don't see a lot of physical activity on campus, so it is hard for me to assess the primary needs as a community college. This may be better asked to the current and past students.
294	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Return of the annual art fair, and set up under the pines, like it used to e.
295	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Unsure.
296	Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	More benches. It gives kids places to be. Especially in the area between the dorms and softball diamond. A gazebo or a fire pit, some outdoor area where they could congregate around and have events.
297	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	More on-campus housing, grounds and facilities modernization.
298	Neighbor (lives close to a campus)	Grand Traverse	
299	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
300	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
301	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Maintaining the wooded feel of the campus
302	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Family friendly spaces
303	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	I'm not sure
304	Current or Former Student	Grand Traverse	Clean air through prohibiting tobacco

305	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	Make academic programs more accessible to outlying areas. The traffic in TC is stifling and counter to good environmental practices.
306	Neighbor (lives close to a campus);Volunteer at Dennos Museum Center	Grand Traverse	I have no input for that.
307	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Housing
308	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	To provide more housing to students.
309	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Benzie	
310	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Kalkaska	
311	Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	Use the current space better. Offer programs that bring students back to campus.
312	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Student;Current or Former Employee	Grand Traverse	More efficient use of space and less surface parking
313	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Bike station covers and a parking structure so people don't have to walk too far
314	Neighbor (lives close to a campus)	Grand Traverse	Perhaps more technology and more environmental safe spaces/green spaces?
315	Neighbor (lives close to a campus)	Grand Traverse	This one is hard because I really, really love all of the open campus properties, including the undeveloped property directly behind my home. On one hand, I'd love for NMC to maintain existing green spaces, but I also understand that there probably pressure to develop. Please don't lose sight of the special specialness that the land offers NMC.
316	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Not sure. Because the campus is so spread out-it may be surprising to students and the community what all the programs and opportunities are for education etc. To be a "full university" I think the value of sports is underestimated. I think North Central build a new sports facility and if I remeber correctly increased students attending by the rec programs they could join
317	Current or Former Employee	Grand Traverse	Keeping traffic and visitors to minimums
318	Current or Former Employee	Grand Traverse	Osterlin Makeover.
319	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	Maybe affordable staff and student housing.
320	Current or Former Employee	Grand Traverse	Better spaces for student services
321	Current or Former Student	Kalkaska	
322	Neighbor (lives close to a campus)	Grand Traverse	You're sitting on an absolute gold mine.
323	Current or Former Student	Outside of Michigan (United States)	Not sure
324	Current or Former Student;Current or Former Employee	Wexford	more sports available! a wider variety
325	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	The married housing complexes are eyesores and detract from other areas of the campus. They make a very poor first impression when driving into the E. Front entrance. They look very rundown.
326	Current or Former Student	Other County (Michigan)	A sidewalk should be built across the ditch in front of north hall main entrance. In the middle between the front door and the parking lot. There should also be a sidewalk leading from the north west corner of north hall to the sidewalk that leads south towards east hall. Everyone walks that way and has worn a path in the ground anyway.
327	Neighbor (lives close to a campus)	Grand Traverse	There is none
328	Neighbor (lives close to a campus)	Grand Traverse	Some of the older buildings most likely need upgrading.
329	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
330	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Utilize them more w/ community events
331	Current or Former Student	Grand Traverse	Utilizing the buildings you already have before expanding. Use the campus sites already built up.
332	Neighbor (lives close to a campus)	Grand Traverse	NA
333	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Invite the community in to use the spaces more. This would give people more familiarity with the college and therefore raise its profile and necessity in the community.
334	Current or Former Employee	Grand Traverse	Safety updates to APL
335	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Modernizing the Aeropark Labs building to offer the most up-to-date opportunities to students and be a leader in the region.
336	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Spaces on campus are memorable because of the experiences one has in that setting. I remember the Art Department especially because of an illustration class I took there years ago. That building is unique, yet it probably could be reconfigured and more useful with a different design. I still believe it is great teachers and excellent programs that ultimately bring people to a campus.
337	Business or program partner	Grand Traverse	Capture revenue by selling the vacant land across Eastern Ave, and focus/expand on its main campus.
338	Current or Former Employee	Grand Traverse	Many of the older buildings appear run-down, both inside & out.
339	Neighbor (lives close to a campus)	Grand Traverse	create a learning environment maintaining natural areas and green space
340	Current or Former Student	Grand Traverse	This is a plave for a prestigious MFA
341	Neighbor (lives close to a campus)	Grand Traverse	Nmc needs to keep the land. They have no space that allows students to take time to get nature therapy. You can be completely immersed in woods when you enter that land. That doesn't exist on their campus well it does because you have it but not if you destroy it.
342	Neighbor (lives close to a campus)	Grand Traverse	it needs to have a walking nature area. which can easily be done if you dont destroy the 55 acre land of woods.
343	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Athletic Complex
344	Neighbor (lives close to a campus)	Grand Traverse	Could use a better indoor rec facility.
345	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	SAVE THE 55 ACRES!
346	Neighbor (lives close to a campus)	Grand Traverse	DMC should build up concert events in Milliken
347	Business or program partner	Kalkaska	An opportunity to meet broad community need - student housing, student childcare,
348	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Please see my ansverrs to questions below
349	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Creative and benefical development of Eastern Avenue property.

350	Current or Former Student;Business or program partner	Grand Traverse	I think the aero Park campus is a gem and gold mine of opportunity
351	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	The property off of Eastern Ave appears to be used as a waste dumping ground, should have a better use. Minimize parking.
352	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Wexford	Slow down roads
353	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Expand and improve the campus entry area along Front Street. Create a natural visual barrier between NMC and the back of Central High School. If possible, tear down the fence. Create a visual barrier to block to block some of the mechanical structures on the back (north) side of some of the main campus buildings.
354	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;regular small donor/member: WNMC & Dennon	Benzie	Increasing walking/bicycling/shuttle bus usage. Otherwise, the scourge of pavement spreads and ages into shabby. Parking fans maybe would benefit from classes held at Cherryland Shopping Center lot.
355	Current or Former Student	Grand Traverse	More of it
356	Neighbor (lives close to a campus)	Grand Traverse	?
357	Neighbor (lives close to a campus)	Outside of Michigan (United States)	More student housing
358	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	
359	Current or Former Employee	Grand Traverse	More adequate facilities for EES classes. The Oleson Center was built for community outreach and was used for many years as an EES classroom bldg as well as small conferences and staff/faculty events.That's been lost with the daycare. The UC was ideal for EES particularly for daytime classes as the UC needed it mostly late afternoon, evenings and weekends. We built a large and vital LIFE Academy (learning community for 55+) largely because there was space to house daytime classes, the preferred option for retirees. It seems to have disappeared in the last few years, not due to lack of interest or need but due to inattention and lack of space. EES needs appropriate space both for instructors and students. This means attractive, accessible classrooms with nearby parking. Instructors are essentially volunteers who need supportive staff and resources. Deciding the rent from a lack luster high school attempt is more important than the college's primary mission seems short-sighted and very disappointing.

NMC Facilities Master Plan - Community Survey Feedback

Participant ID	Which of the following best describe(s) your relationship with NMC?	Primary Residence (County)	Q6. Which building(s) should NMC prioritize for major renovation or improvements?
1	Current or Former Employee	Antrim	Osterlin or Tanis
2	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Rajkovich PE Center
3	Current or Former Student;Current or Former Employee	Kalkaska	Additional gym space in the PE building. Between public use, ESS, Law Enforcement and Navy Midshipmen training, the gym is overbooked during the only hours that do not conflict with academics.
4	Current or Former Employee	Grand Traverse	Osterlin, Tanis, and East Hall.
5	Current or Former Employee	Benzie	The Osterlin Building, we need ALL the Student Services in one place so they're easily found.
6	Current or Former Employee	Grand Traverse	Osterlein and University Center
7	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	The University Center
8	Current or Former Student;Current or Former Employee	Grand Traverse	Osterlin old library is space being wasted and we need more computer labs available to have classes in.
9	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	I don't have enough information to answer this question but probably dormitories.
10	Current or Former Employee	Antrim	Osterlin definitely needs it, but I don't know if the ROI is there. The apartments should be updated and used for employee housing. We have had multiple people turn down opportunities to work here because of housing.
11	Current or Former Employee	Grand Traverse	Osterlin
12	Current or Former Employee	Benzie	Osterlin
13	Current or Former Employee	Grand Traverse	The Fine Arts Building could benefit from a makeover as it is a bit rustic.
14	Current or Former Employee	Grand Traverse	I have heard that East Hall dorms are in pretty rough condition, but all facilities that I have been in seem to be in good repair.
15	Current or Former Student;Current or Former Employee	Grand Traverse	East hall
16	Neighbor (lives close to a campus)	Grand Traverse	I do not know enough about the campus to say.
17	Current or Former Employee	Grand Traverse	Osterlin and Parsons Stulen are in need of attention and use.
18	Current or Former Employee	Grand Traverse	the tri-building; osterlin; the poor old gym
19	Current or Former Employee	Grand Traverse	Osterlin (one-stop shop), PE Bldg., Fine Arts (if there's data to support this - like a collaboration with another organization, i.e. Crooked Tree). If EES moves to main campus, Beckett or another building (Osterlin) renovated for the public to access and feel welcome (parking, signage, etc.)
20	Current or Former Employee	Grand Traverse	PE building
21	Current or Former Student;Current or Former Employee	Grand Traverse	The older student living areas (dorms) need renovation.
22	Current or Former Employee	Grand Traverse	
23	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Osterlin - hub for student services
24	Current or Former Employee	Grand Traverse	
25	Current or Former Employee	Grand Traverse	OSTERLIN
26	Current or Former Employee	Grand Traverse	Fine Arts - totally inadequate to fulfill music department needs.
27	Current or Former Employee	Grand Traverse	The apartments, East Hall, Osterlin Building. Current PE building seems out of date and under-utilized.
28	Current or Former Employee	Grand Traverse	Osterlin to support student success and move student resources together.
29	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Benzie	University Center
30	Current or Former Employee	Grand Traverse	Osterlin
31	Current or Former Employee	Grand Traverse	Osterlin (old library), campus apartments
32	Current or Former Employee	Kalkaska	PE
33	Current or Former Employee	Benzie	Osterlin, housing expansion
34	Current or Former Employee	Grand Traverse	Apartments. Replace with bigger buildings housing more units.
35	Current or Former Employee	Grand Traverse	Beckett needs some lovin.
36	Current or Former Employee	Grand Traverse	Osterlin and Tanis
37	Current or Former Employee	Grand Traverse	Aero Park Lab and Parson Stulen
38	Current or Former Student;Current or Former Employee	Grand Traverse	East Hall.
39	Current or Former Employee	Grand Traverse	Aviation hangar
40	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
41	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Osterlin
42	Current or Former Employee	Kalkaska	All buildings that have carpeted entries and carpeted high traffic areas should be removed so to easier maintain them throughout the seasons. The P.E. building and East Hall dorms are the most needed for renovations in my opinion.
43	Current or Former Employee	Grand Traverse	Osterlin
44	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Grand Traverse	n/a
45	Current or Former Student	Grand Traverse	
46	Current or Former Student;Business or program partner	Grand Traverse	Beckett, Scholars, or Osterlin -- as a UC partner, it would be great to see an entire building, or floors, converted to all UC institutions, where each university can have a floor, or wing of a building, to highlight their respective schools, etc.
47	Current or Former Employee	Grand Traverse	Osterlin, then Tanis.
48	Business or program partner	Grand Traverse	
49	Current or Former Employee	Leelanau	Tanis, Osterlin

50	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Business or program partner;Vendor or Supplier of Goods / Services	Grand Traverse	antiquated classrooms
51	Current or Former Employee	Leelanau	I am not able to comment on other areas specifically. See my answer above.
52	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee;DMC Member	Grand Traverse	Osterlin - for Student Services and Tanis - before the floor falls in from all the network holes in the ceiling!
53	Current or Former Employee	Grand Traverse	Osterlin has got to be #1. It is an embarrassment and nearly unworkable. There are many bathrooms that need attention -- in Beiderman, University Center - new toilets, sinks, countertops, mirror, and paint.
54	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	
55	Current or Former Employee	Grand Traverse	Osterlin Building. It is a huge structure that is woefully underutilized.
56	Current or Former Employee	Leelanau	Osterlin Bldg.
57	Current or Former Employee	Grand Traverse	Anything on Main campus.
58	Current or Former Employee	Grand Traverse	Osterlin (it stinks of mildew), Tanis/Biederman (dark, dank, smelly)
59	NMC Staff	Grand Traverse	No preferences.
60	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Business or program partner	Antrim	Not familiar with enough buildings to know
61	Current or Former Employee	Leelanau	Fine Arts, Beckett, and Osterlin.
62	Current or Former Employee	Grand Traverse	Hagerty Center (coming up on 20 year anniversary!) and East Hall
63	Current or Former Employee	Grand Traverse	Fine Arts landscaping is a mess, but the same can be said for many buildings
64	Current or Former Employee	Benzie	Tanis, Beiterman, Osterlin, apts. 1880,1882,1884 the oldest out of date buildings need to be brought into the 21st century. Some buildings are still using 1960,s 1970's technology.
65	Business or program partner	Leelanau	University Center
66	Current or Former Employee	Grand Traverse	Osterlin, East
67	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	
68	Current or Former Employee	Other County (Michigan)	Osterlin
69	Current or Former Employee	Grand Traverse	Osterlin, East Hall, student apartments, Scholars, Milliken.
70	Current or Former Employee	Grand Traverse	Tanis before Osterlin. I am a little afraid to say this as the survey is not anonymous but making people work or spend time in the basement of Tanis is a crime. I am thankful to be basically 100% remote because of how bad the basement of Tanis is and how for some reason IT people always get relegated to the worst places on campus or in an office. To start with, you need to make sure a bathroom is available on every floor. The basement of Tanis is musty, dirty, and has an awful moldy smell a lot of the time. It occasionally floods from the tunnel. For anyone with even the mildest of allergies Tanis lower level is awful.
71	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	The old Osterlin Library is underutilized and should be considered for improvements or rehabilitated for a different use. It's a shame that it is no longer used as a library because it is centrally located on the campus and could have been a magnet for so much more activity. The Fine Arts Building could also use some attention for improvements.
72	Current or Former Employee	Grand Traverse	Fine Arts, Founders Hall - we desperately need more space there, as well as more usable space (too much noise bleed to use that building to its full capacity)
73	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Grand Traverse	I think the university center should be completely renovated or programs should move to main campus.
74	GVSU faculty at University Center	Grand Traverse	
75	Current or Former Employee	Leelanau	Osterlin, Gym
76	Current or Former Employee	Grand Traverse	Osterlin
77	Current or Former Employee	Grand Traverse	Scholar and athletic building.
78	Current or Former Employee	Grand Traverse	Osterlin and Biederman and Tanis
79	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Osterlin
80	Current or Former Employee	Grand Traverse	While not a major repair, I would like to see the bridge to JB repaired. Bricks have been falling off for years.
81	Current or Former Employee	Benzie	Osterlin
82	Current or Former Employee	Grand Traverse	Tanis, Les Biederman and Osterlin
83	Current or Former Employee	Grand Traverse	Osterlin
84	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Beckett, especially the parking lot! ;)
85	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	What about the old library? Seems under utilized
86	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	Osterlin plus more housing
87	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Vendor or Supplier of Goods / Services;Parent of 6 former students	Grand Traverse	Not sure
88	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	Osterlin Building, for sure, followed by moving the Library to the main floor of the Innovation Center
89	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Osterlin
90	Neighbor (lives close to a campus)	Grand Traverse	
91	Current or Former Student	Grand Traverse	Osterlin. And please keep in mind proper restoration for Okerstrom Fine Arts
92	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Leelanau	Fine Arts, Osterlin.
93	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	I don't know.

94	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Housing
95	Current or Former Employee	Grand Traverse	Osterlin Building
96	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
97	Neighbor (lives close to a campus)	Grand Traverse	Could improve the landscaping around ugly East Hall. And expand the art building.
98	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	There is a lot of unused space in Osterlin and its entry design is poor. Many offices could be put in there.
99	Business or program partner	Grand Traverse	Student services area
100	Neighbor (lives close to a campus)	Grand Traverse	I'm not that familiar with the interiors of the buildings.
101	Neighbor (lives close to a campus)	Grand Traverse	
102	Neighbor (lives close to a campus)	Grand Traverse	
103	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Any buildings/lots that can be effectively utilized for housing
104	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
105	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	Osterlin
106	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	None. Do not develop the Eastern Ave property. Once its developed the habitat is gone forever. You have a asset right in the middle of TC, and that asset is the natural space.
107	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	
108	Current or Former Employee	Grand Traverse	Osterlin
109	Neighbor (lives close to a campus)	Grand Traverse	The older building are most likely too small now and beginning to need expensive repair.
110	Neighbor (lives close to a campus)	Grand Traverse	Not sure.
111	Alumnus	Grand Traverse	The horrendous looking North Hall - but the damage is already done. As much as I don't care for parking structures, it would be nice to do away with the numerous surface parking lots, one of which sits on a wetland. NMC has a Freshwater Studies degree - perhaps there could be a focus on the importance of wetlands in keeping our bay clean and healthy. Destroying more of that ecosystem on Eastern Avenue will not be helpful in that regard.
112	Neighbor (lives close to a campus)	Grand Traverse	
113	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	The art department
114	EES student, former UC staff member, former Hagerty Center employee	Grand Traverse	The older buildings on main campus
115	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	The old library (does not seem to be used as much) and the older science building closest to Dennon museum, nothing is wrong with either but if it was renovated to create more useful space.
116	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	
117	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	The art building is a treasure and needs to be preserved and restored.
118	Current or Former Employee	Grand Traverse	Osterlin, West Hall
119	Current or Former Student	Grand Traverse	The large glass walls of windows on the Front Street campus. We need to protect the birds. Many birds fly into these glass "walls" at night and die.
120	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Antrim	Science Building
121	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Osterlin Center
122	Current or Former Employee	Grand Traverse	NMC needs more attention to smaller spaces and less to the grandiose.
123	Current or Former Employee	Leelanau	Osterlin (obviously), it's under used. Outside spaces. We need an admissions office space that is visible. And an entry to campus that is visible.
124	Neighbor (lives close to a campus)	Grand Traverse	Osterlin
125	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Other County (Michigan)	Dorms. Student apartments.
126	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Unsure. Haven't been inside or utilized many of them. Why are the apartments listed at closed?
127	Current or Former Employee	Grand Traverse	Biderman/Tannis, Osterlin
128	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee;Scholarship sponsor	Grand Traverse	The Osterlin Building should be renovated and repurposed. Why can't we utilize the gym more? Open it up to employees for exercise. A center for short-term daycare. The Observatory could be expanded and utilized for more.
129	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Student Center - Gymnasium
130	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Dennon Museum volunteer	Grand Traverse	The Osterlin building and Stafford hall.
131	Current or Former Employee	Leelanau	Apartments near Beckett.
132	Current or Former Employee	Leelanau	Apartments, Osterlin, Automotive
133	Community Member (Grand Traverse Region / Northern Lower Peninsula);Vendor or Supplier of Goods / Services	Grand Traverse	Library, I think, though it's been a while. The University Center.
134	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Don't know
135	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	I don't have an opinion since it has been some time since I have been through some of the buildings.
136	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
137	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	n/a

138	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Business or program partner	Grand Traverse	Any that underperform in terms of energy use intensity as compared to similar buildings across the nation. Any buildings that do not retain high indoor air quality. NMC should be actively monitoring these things.
139	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Independent living quarters for the local disabled community
140	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	
141	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	not sure but likely those in need of major maintenance
142	Current or Former Employee	Grand Traverse	
143	Neighbor (lives close to a campus)	Grand Traverse	Unsure which building needs to be updated the most - Osterlin, Tanis or Bowerman?
144	Neighbor (lives close to a campus)	Grand Traverse	Apartments and the Osterlin Building
145	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	I'm not familiar with the interiors of NMC buildings and don't feel qualified to comment.
146	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
147	Neighbor (lives close to a campus)	Grand Traverse	—
148	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
149	Current or Former Employee	Wexford	Classrooms, cafeteria, technical areas, gym
150	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Prioritizing improvements overall is valuable.
151	Current or Former Employee	Grand Traverse	
152	Community Member (Grand Traverse Region / Northern Lower Peninsula);Partner in Education/Collaborator	Grand Traverse	
153	Current or Former Employee	Benzie	Tanis and Osterlin
154	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Osterlin
155	Current or Former Employee	Grand Traverse	Osterlin
156	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	The Founder's Hall Building could be a site for a larger building. The Maintenance Facility could be remoted to accommodate campus housing.
157	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	unsure
158	Current or Former Employee	Grand Traverse	Housing but focus on adding additional shared rooms and spaces for students to congregate. Make sure that housing is not built like a hotel and is extra cozy, but instead encourages spaces to interact to build community, and belonging and increase retention. Even some fresh paint or new paint colors can make a huge difference. Longer cafe hours (requested by many students and parents)
159	Neighbor (lives close to a campus)	Grand Traverse	Yes Osterlin and old dorm and can the PE building be better repurposed and used
160	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	University Center
161	Current or Former Employee	Grand Traverse	East Hall: for housing opportunities Tanis, for the reasons mention in answer to last question.
162	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	I'm not sure
163	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Fine arts.
164	Current or Former Employee	Benzie	Osterlin - and please plan to provide a prominent public space for the food pantry in any renovation/improvements done to this building.
165	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Dorms- more affordable housing for students is needed; student family housing is also needed
166	Current or Former Student	Grand Traverse	The unused building where the library used to be
167	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	How's the roof on Fine Arts?? What do students & staff say??
168	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Kalkaska	
169	Current or Former Student	Grand Traverse	None
170	Current or Former Student	Leelanau	Aero park
171	Current or Former Student;Current or Former Employee	Other County (Michigan)	East Hall, needs better washers and dryers and needs AC installed
172	Current or Former Student	Outside of Michigan (United States)	East hall
173	Current or Former Student	Grand Traverse	Library/computer lab
174	Current or Former Student	Grand Traverse	East Hall
175	Current or Former Student	Benzie	The H&S building
176	Current or Former Student	Grand Traverse	
177	Current or Former Student	Grand Traverse	
178	Current or Former Student	Antrim	Osterlin, east hall, north hall
179	Current or Former Student	Grand Traverse	not sure all seem high quality and comfortable spaces my problem is the lack of all campuses feeling like 1 school. I feel like I go to 3 different schools.
180	Current or Former Student	Grand Traverse	Innovation center needs more conference rooms. And an expanded parking lot.
181	Current or Former Student	Grand Traverse	Aero Park Laboratories
182	Current or Former Student	Wexford	They all looked nice enough to me, but I have not been in them all.
183	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	
184	Current or Former Student	Leelanau	Fine Art building (especially seats in room 115) and Physical Education building (new finish on dance floor and update locker rooms
185	Current or Former Student	Grand Traverse	Osterlin

186	Current or Former Employee	Grand Traverse	Osterlin. Physical Education. If the UC is going to be sold, that eliminates the issues there. Has there been a discussion with the Schmuckal family about selling the building?
187	Current or Former Employee	Grand Traverse	Osterlin and grounds in general. The Osterlin building is a very undefined and ill-used space. It has been ignored and put off for major improvement for too long. The building itself has several HVAC and structural (roofing) issues and there are serious health hazards within the space as well. Students have been using the space and want to use the space but the building itself (and grounds around) are embarrassing and do not meet the needs of those who use/occupy it.
188	Current or Former Student	Grand Traverse	
189	Current or Former Student	Grand Traverse	Aero Park.
190	Current or Former Student	Kalkaska	Fine Art Building
191	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
192	Current or Former Student	Grand Traverse	Scholars hall
193	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	The old phys ed building has great potential to be used for activities that benefit from having a drop-off lane: classes/activities for children and elders, and for people with disabilities. It could be a hub for extended education, rehab, health promotion activities. The University Center on Cass could be renovated to become a location for Reggio-Emilia based laboratory preschool, and potentially house some or all of the Great Lakes Children's Museum's exhibits and programming. This would bring family-centered education onto campus as well as provide a much-needed training facility for the child development program and meet the needs for child care along the industrial Cass Road corridor.
194	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Business or program partner	Grand Traverse	East Hall
195	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	EAST HALL
196	Current or Former Student;Current or Former Employee	Wexford	Osterlin building and EAST hall
197	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Osterlin-getting all of Enrollment services and advising/ success coaches together-as an employee its a major roadblock for students and hassle to have students jump around campus! The Observatory. The Appel Property, I don't like buildings wasting away. Touch up paint on the walls looks bad when admissions tours walk through a scuffed up building oh and those steps into Tanis look worn. Better landscaping. Re-plant some trees.
198	Current or Former Student	Antrim	
199	Current or Former Student	Wexford	LB
200	Current or Former Employee	Grand Traverse	Osterlin Building - the building I work in is close to being an embarrassment - we have endured leaking ceilings, falling in ceiling tiles, dripping water, and worn down carpet and walls long enough. I am actually cautious to even bring visitors to this building. It needs to be addressed - I even worry about the health hazards associated with working in a building that has constant water/leaking problems, and what might be "under" the ceiling tiles in relation to black mold - the building also has very poor ventilation.
201	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Student;Current or Former Employee	Grand Traverse	DO. NOT. TOUCH. THE. FINE. ARTS. BUILDING.
202	Current or Former Student	Other County (Michigan)	I don't know.
203	Current or Former Employee	Grand Traverse	Osterlin, it would provide the biggest benefit to our students, in the nearest future.
204	Current or Former Employee	Grand Traverse	Prioritize additional housing since that generates revenue. Once housing capacity is fulfilled, turn to other buildings. Only exception is if state \$ comes in for Osterlin, that would take precedence.
205	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	
206	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee	Grand Traverse	
207	Current or Former Employee	Grand Traverse	PE building
208	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	
209	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student;Business or program partner	Grand Traverse	
210	Extended Ed instructor	Grand Traverse	dont know
211	Community Member (Grand Traverse Region / Northern Lower Peninsula);EES Instructor	Grand Traverse	Student Housing
212	Current or Former Student	Grand Traverse	No opinion, as I have not utilized all of the buildings. But move EES leadership/staff to main campus, where EES classes are now located, in order to maintain continuity, communication, and support services for the program.
213	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	
214	EES Classes	Grand Traverse	The addition of a planetarium to the beautifully developed (thanks, Gene) Dennos Museum would be a great resource for the community.
215	Current or Former Employee	Wexford	Oleson Center, especially the EES teaching kitchen. It needs major improvements.
216	Business or program partner	Grand Traverse	The Olson building. The building next to the museum and doing a better job to maintain the grounds of the building that is the farthest out (my apologies that I don't remember the name of the buildings). College for kids is held there. 2 story. It looked awful during the summer classes. The inside is fine. The grounds almost looked like the building was abandoned it looked so bad.
217	Current or Former Employee	Grand Traverse	Apl
218	Current or Former Employee	Grand Traverse	Osterlin and East Hall
219	Business or program partner	Grand Traverse	Osterlin
220	Current or Former Employee	Wexford	???
221	Business or program partner	Grand Traverse	
222	Current or Former Student	Grand Traverse	
223	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
224	Current or Former Employee	Grand Traverse	Art Center
225	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	
226	Current or Former Employee	Leelanau	More housing for students. Tanis & Biederman need HVAC help.
227	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Outside of Michigan (United States)	No idea. The Dennos looks great!

228	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Volunteer.	Grand Traverse	Not sure.
229	Community Member (Grand Traverse Region / Northern Lower Peninsula);Took two classes there too	Leelanau	Not sure
230	Current or Former Employee	Grand Traverse	Osterlin
231	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Leelanau	
232	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Any of them that need updating. Since I do not spend time in all the buildings this would be difficult to answer with any educated input. As an architect, I would require and or accomplish a survey of all the University's buildings to have a solid basis for what you have versus what you need. Then you can apply what spaces can be altered or renovated to meet / exceed your needs as a university.
233	Current or Former Student;Current or Former Employee	Grand Traverse	Osterlin, please. Bring UC Partners to our campus, as well as UC departments.
234	Current or Former Employee	Grand Traverse	Art
235	Neighbor (lives close to a campus)	Grand Traverse	
236	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Outside of Michigan (United States)	All of the buildings should be modernized to provide up to date and future technologies. I am not familiar with each building, but having state of the technology platform would allow each discipline to maximize learning with the most advanced programs and processes
237	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Older ones
238	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Art Building.
239	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
240	Current or Former Employee	Grand Traverse	I have not been in many of the buildings recently so I have no opinion. Dennos and Hagerty are lovely. If UC is to be disposed of (which may make sense for connectness although that has also been a vital part of NMC. Be wary of making main campus too congested.
241	Neighbor (lives close to a campus)	Grand Traverse	See note above.
242	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	The old library building
243	Neighbor (lives close to a campus)	Grand Traverse	Don't know
244	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	I haven't observed a need for renovation.
245	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	unknown.
246	Guest / Visitor;Current or Former Student	Grand Traverse	Again, not sure.
247	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Start with the one that is the oldest and move forward.
248	museum docent/volunteer	Leelanau	
249	Guest / Visitor	Other County (Michigan)	
250	Instructor	Grand Traverse	
251	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Leelanau	Fine arts
252	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	No suggestions
253	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Leelanau	Start with the oldest
254	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	As a non student, I can't get into any. Do don't know.
255	Community Member (Grand Traverse Region / Northern Lower Peninsula);NMC alumni (1985)	Leelanau	Joseph Rogers Observatory
256	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	The ugliest and most energy inefficient ones.
257	Neighbor (lives close to a campus)	Grand Traverse	University Center on Boardman Lake?
258	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Im not sure whichever are oldest and in most need of repair.
259	Community Member (Grand Traverse Region / Northern Lower Peninsula);EES Advisory Board Member, College for Kids Instructor	Grand Traverse	One thought is to update exterior lighting.
260	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Parent of current NMC student	Grand Traverse	I need more information to answer this, but again, having dormitories to draw more students and help them have more of a campus life experience would be on my list.
261	Current or Former Student	Grand Traverse	Not sure
262	Neighbor (lives close to a campus)	Grand Traverse	Student housing apartments off East Front Street entrance are looking kind of rough.
263	Current or Former Student	Grand Traverse	I have not been in all in some time. The UC was looking dated last time I was there as were some of the classrooms on the main campus.
264	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	Not sure. The building with the bookstore is a disappointment. 'Love what you did' with the Dennos.
265	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	
266	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Not qualified to evaluate
267	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	I'm not sure which specific buildings need to be addressed, although whatever improvements are chosen should include energy savings elements.
268	Current or Former Student	Grand Traverse	I haven't seen enough of the spaces to answer this question.
269	Current or Former Employee	Grand Traverse	Osterlin
270	Current or Former Employee	Grand Traverse	Osterlin
271	Current or Former Student	Grand Traverse	Art building and expanding the work spaces in the innovation center or developing another area with similar spaces
272	Current or Former Employee	Antrim	dorms and apartments

273	Current or Former Employee	Grand Traverse	Osterlin
274	Current or Former Employee	Other County (Michigan)	Osterlin. I am sure there are others just not sure which would be best.
275	Current or Former Employee	Grand Traverse	Aero Park Labs
276	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Whichever building is oldest and most in need of upgrading. I have no agenda about which.
277	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Rogers Observatory
278	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	NA
279	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	I dont know
280	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	
281	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
282	Current or Former Employee	Grand Traverse	Osterlin building but build individual office space sound proof for each staff member, not dividers where you can hear everyone else. A small cafeteria or break room gathering place would be nice as well for only staff members.
283	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
284	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee	Grand Traverse	
285	Current or Former Employee	Leelanau	Osterlin, East Hall, the south section of the UC (energy efficiency is very poor in that location).
286	Neighbor (lives close to a campus)	Grand Traverse	Not sure
287	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Fine Arts Building
288	Community Member (Grand Traverse Region / Northern Lower Peninsula);college for kids instructor	Leelanau	N/A
289	Current or Former Student	Other County (Michigan)	
290	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	NA
291	Current or Former Employee	Grand Traverse	The building I have seen with the most need is Osterlin, in reference to my previous answer, the proper use of space needs to be determined before addressing improvements or renovation.
292	Dennis Museum Volunteer, Foundation Donor	Grand Traverse	Have not visited all of them.
293	Neighbor (lives close to a campus)	Grand Traverse	I don't feel qualified to answer this. Anything that would help the students - both college and continuing education get the best experience possible
294	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	
295	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Old library.
296	Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	Not sure.
297	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	On-campus apartments by Front Street entrance, art building, gym, Osterlin Building.
298	Neighbor (lives close to a campus)	Grand Traverse	
299	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
300	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
301	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	the gym perhaps?
302	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	
303	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	I'm not in a position to know
304	Current or Former Student	Grand Traverse	Bookstore building
305	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	N/a
306	Neighbor (lives close to a campus);Volunteer at Dennis Museum Center	Grand Traverse	Haven't been inside many buildings. A small cafe in the Dennis would be interesting to try.
307	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	
308	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Any building or buildings that could serve as a potential Instructional Independent Living Community (IILC) where young adults with developmental disabilities and neurodivergent abilities could experience independent living and learn valuable social and employment skills.
309	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Benzie	
310	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Kalkaska	
311	Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	Close the university center. Raze and rebuild the on campus apartments.
312	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Student;Current or Former Employee	Grand Traverse	
313	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Unknown
314	Neighbor (lives close to a campus)	Grand Traverse	Technology oriented curriculum facilities.
315	Neighbor (lives close to a campus)	Grand Traverse	I don't know the campus well enough to answer this intelligently or helpfully.
316	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Unsure
317	Current or Former Employee	Grand Traverse	Scholars Hall is rather grim
318	Current or Former Employee	Grand Traverse	Osterlin.

319	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	Not sure - Scholars Hall?
320	Current or Former Employee	Grand Traverse	Osterlin
321	Current or Former Student	Kalkaska	Osterlin
322	Neighbor (lives close to a campus)	Grand Traverse	The apartments
323	Current or Former Student	Outside of Michigan (United States)	Dorms
324	Current or Former Student;Current or Former Employee	Wexford	the library where advising was, if it is still empty.
325	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Married housing because they're the worst looking buildings on campus. It looks like married students and children aren't valued. They are rundown and an eyesore to anyone looking at housing options. They make a very poor impression to anyone driving into the main entrance off from E. Front St.
326	Current or Former Student	Other County (Michigan)	The airplane hanger
327	Neighbor (lives close to a campus)	Grand Traverse	Steam plant
328	Neighbor (lives close to a campus)	Grand Traverse	I'm not sure about that
329	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
330	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Dorms
331	Current or Former Student	Grand Traverse	The ones which need it the most. Most repairs and issues. Does not mean throwing away all the desks and equipment in it.
332	Neighbor (lives close to a campus)	Grand Traverse	Married student housing.
333	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	
334	Current or Former Employee	Grand Traverse	APL
335	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Aeropark Labs
336	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	I am not that familiar with all of the many buildings
337	Business or program partner	Grand Traverse	Not sure. Athletic building perhaps?
338	Current or Former Employee	Grand Traverse	Osterlin and Audio-Tech buildings seem to need it the most. Sell or renovate the UC
339	Neighbor (lives close to a campus)	Grand Traverse	
340	Current or Former Student	Grand Traverse	Add more fine arts facilities and science facilities
341	Neighbor (lives close to a campus)	Grand Traverse	You should not add any new buildings or build on the 55 acre land of woods. NOTHING SHOULD BE TOUCHED THERE
342	Neighbor (lives close to a campus)	Grand Traverse	any of them. as long as you dont touch or build anything on the 55 acre land of woods.
343	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	PE building
344	Neighbor (lives close to a campus)	Grand Traverse	Rec center should be turned into housing and relocated to the current dumping grounds of eastern ave.
345	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	The choir building
346	Neighbor (lives close to a campus)	Grand Traverse	Osterlin - Rakovitch (PE building)
347	Business or program partner	Kalkaska	Housing
348	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	I don't have enough current personal knowledge to answer this question.
349	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Can't think of one...all pretty up to date already.
350	Current or Former Student;Business or program partner	Grand Traverse	NMC should consider making new investments into aero park and building out engineering and business programs
351	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
352	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Wexford	Fine arts building
353	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
354	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;regular small donor/member: WNMC & Dennon	Benzie	?
355	Current or Former Student	Grand Traverse	Idk I think they'll all ok, maybe the old library and east hall
356	Neighbor (lives close to a campus)	Grand Traverse	?
357	Neighbor (lives close to a campus)	Outside of Michigan (United States)	The campus apartments, East Hall, and Scholars Hall
358	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	
359	Current or Former Employee	Grand Traverse	I don't know the current critical needs other than EES. If I were in a decision making position, I'd scrap the high school attempt and return emphasis to community learning and engagement. I think it pays in the big picture- parents and grandparents feel more engaged and are more likely to encourage kids to attend, it becomes a more comfortable place for 2nd career people, and then there are community donations by those who feel engaged.

NMC Facilities Master Plan - Community Survey Feedback

Participant ID	Which of the following best describe(s) your relationship with NMC?	Primary Residence (County)	Q8. What other input, observations, or feedback do you have that NMC should consider for its facilities master plan?
1	Current or Former Employee	Antrim	On parking lot signage it lists building names but not what services are offered in the buildings, can make it challenging for visitors.
2	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Currently there is the gym, with zero equipment, and no or almost no intermural sports. Student life should create an Intermural Sports program with year-round activities and opportunities for students to stay fit, healthy, and interacting with each other.
3	Current or Former Student;Current or Former Employee	Kalkaska	
4	Current or Former Employee	Grand Traverse	Keeping NMC's charm but updating to attract new students to stay competitive for recruiting.
5	Current or Former Employee	Benzie	
6	Current or Former Employee	Grand Traverse	
7	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	None
8	Current or Former Student;Current or Former Employee	Grand Traverse	Just regular up keep and making sure things get fixed as needed and more help to fix and clean campuses.
9	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	A little goes a long way. It was a major disruption to move entire departments around out of Osterlin and West Hall while construction was happening. People still aren't sure where things are now. Doing the outside and most pressing structural work first and then systematically updating the insides of buildings on a longer scale might have less of a human impact than trying to remodel, renovate, and move departments around all at once.
10	Current or Former Employee	Antrim	I think of our buildings like a restaurant with a huge menu. It's hard too be great at any one thing when have so many things to keep track of.
11	Current or Former Employee	Grand Traverse	
12	Current or Former Employee	Benzie	Active classroom spaces with computers --- think IC 123 mixed with JB217 --- whiteboards on all walls, computers than go into the desks so they can be used or not, desks in groups/pods of 3-4 --- a place where students can work in a class that is 70% or more active work and is natural for conversation to be held between students. An instructor station with dual monitors, a ladbudg/document camera, and desk space somewhere in the classroom is also useful.
13	Current or Former Employee	Grand Traverse	Look for ways that do not cost a lot, but could modernize facilities a bit. Getting rid of obsolete items to declutter. Perhaps a spring cleaning would be helpful.
14	Current or Former Employee	Grand Traverse	
15	Current or Former Student;Current or Former Employee	Grand Traverse	Provide more fruit and vegetables in the Hawk owl cafe
16	Neighbor (lives close to a campus)	Grand Traverse	I appreciate that NMC is wanting to engage community members in this information-gathering stage. It says a lot about the vision for the campus and how it fits/contributes to our area. Thank you!
17	Current or Former Employee	Grand Traverse	
18	Current or Former Employee	Grand Traverse	
19	Current or Former Employee	Grand Traverse	Community should be considered first. How do we make ourselves more accessible and inviting to the community - so they don't have to ask around and research ahead of time where to go. Stop into (osterlin?) and receive the next step from there. Coffee Shop... bookstore, place to study - should be a part of this.
20	Current or Former Employee	Grand Traverse	Leasing out portions of buildings while NMC operations attempt to produce revenue-generating programming in the same buildings is a strain and a struggle for my department. Entrance/Exit flow, both for cars and pedestrians, and shared access to doors, hallways, stairways, or closets has become difficult in Oleson Center and the University Center. If more buildings have potential for long-term leasing, it is worth discussing how existing NMC offices or programs will be affected by these decisions. Preemptively coming up with a new plan of operations, or building in a check in each year that includes a representative at the table for all involved will streamline conversations about facilities and needs.
21	Current or Former Student;Current or Former Employee	Grand Traverse	
22	Current or Former Employee	Grand Traverse	
23	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Find ways to invite the community to free or cheap events, perhaps partnering with community groups. Events like the Pride Carnival, the reading and craft night in the library and the tour of the State of Michigan attract folks, who leave enthusiastic about the college.
24	Current or Former Employee	Grand Traverse	
25	Current or Former Employee	Grand Traverse	Osterlin is unsafe and in dire need of attention. There is mold, roof leaks and ceilings caving in. We should never have a space on campus where it is a joke that it makes people have a constant cold.
26	Current or Former Employee	Grand Traverse	I would hope that NMC would keep their very valuable programs thru MSU, CMU, GVSU, etc.
27	Current or Former Employee	Grand Traverse	Find out if other community college campuses have been successful with the senior living concept first. The retired population is growing, but would it help or detract from NMC primary purpose?
28	Current or Former Employee	Grand Traverse	As a college, we need to look at duplication of responsibilities and relocate/reallocate people & resources to right-size departments. Office managers and front-desk staff are located all across campus. Is there potential to combine roles, share spaces for those who work from home, and reduce the number of office spaces to allow for more usable space? (Does every academic and office area need their own office manager? Or should we take the enrollment services approach and cross-train people so they can support more than one area without a negative impact?)
29	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Benzie	Relocating University Center partners to main campus may cause students who are looking to transition from their community college life to a university life to lose their university identity as being physically in the same space (their cc space. may feel like an extension of NMC.) Students choose to stay locally to attend college for a variety of reasons and data suggests when we educate students in an area they tend to stay and move into the workforce in that area. We need university partners to elevate students into positions that require a bachelor degree and beyond, it may be more difficult to attract students if they are not able to easily see themselves as a university student because there is no designated university space.
30	Current or Former Employee	Grand Traverse	None.
31	Current or Former Employee	Grand Traverse	Utilize the outside space/areas to make it more enticing for students to want to be outside in this beautiful all-season wonderland.
32	Current or Former Employee	Kalkaska	better management
33	Current or Former Employee	Benzie	
34	Current or Former Employee	Grand Traverse	Build long term maintenance into the budget of any future building to include sidewalks and lighting. Some of our older infrastructure seems to go wanting. The Beckett and Osterlin buildings have a fair amount of available space and seem like prime locations to consolidate our Cass Rd campus to. It is strange to have employee services as far away from employees as possible... (I can understand the appeal to the department, but not to the institution)
35	Current or Former Employee	Grand Traverse	Facilities does a great job and they're good people.
36	Current or Former Employee	Grand Traverse	Relocate University Center departments to main campus. It is very distracting with Greenspire students and lonely some departments (not all).
37	Current or Former Employee	Grand Traverse	
38	Current or Former Student;Current or Former Employee	Grand Traverse	Get an indoor pool.
39	Current or Former Employee	Grand Traverse	
40	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	I have noticed that as the number of houses on the Old Mission peninsula has increased, so has the amount of traffic that "cuts through" the Front Street campus. Maybe close the Eastern Ave. entrance.

41	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	There is value of having instructors close to where they teach. I hope we can maintain that synergy as much as possible.
42	Current or Former Employee	Kalkaska	
43	Current or Former Employee	Grand Traverse	As we are seeing more and more neurodivergent students coming to NMC, we need to create a sensory friendly, beautiful space for them to learn, self regulate and thrive. Osterlin would be a perfect place for this. It should be private in that there are no windows looking out to the halls, but should have windows looking to the outside. It should have both sensory, seeking and sensory, avoiding spaces to best meet the needs of all neurodivergents. Creating a space like this would put NMC far above any of the colleges in Michigan.
44	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Grand Traverse	Thank you for all you do for our community!
45	Current or Former Student	Grand Traverse	
46	Current or Former Student;Business or program partner	Grand Traverse	Tracking the increase in online students since COVID, and weighing the need / use of departments, faculty, and staff that can be more centralized to a couple of buildings.
47	Current or Former Employee	Grand Traverse	Please think outside the box. Mix it up. Consider things that you haven't contemplated before. Be an innovator...you don't have to do what other community colleges do. Be creative. Remote work should include VOIP phones at home. I've heard of a department with a lot of remote work and employees using their cell phones to call students? This policy needs to be firmed up because it directly impacts how we use the facilities.
48	Business or program partner	Grand Traverse	
49	Current or Former Employee	Leelanau	
50	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Business or program partner;Vendor or Supplier of Goods / Services	Grand Traverse	don't plan for now. Use VR, AR, MR to plan your spaces for the future
51	Current or Former Employee	Leelanau	See answers above.
52	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee;DMC Member	Grand Traverse	Many of the buildings are currently underused. However, don't sell the UC Building, lease it, selling is a short-sited proposition in my opinion. It would be difficult to obtain such a great building again. Students needs more and better living options.
53	Current or Former Employee	Grand Traverse	Build more student housing.
54	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	
55	Current or Former Employee	Grand Traverse	Many times, there are community members that utilize the study areas in IC, tapping into the WiFi and having a "private office" to conduct their business, none of which is related to NMC and out educational mission.
56	Current or Former Employee	Leelanau	
57	Current or Former Employee	Grand Traverse	Fix things before they break, update existing mechanicals with high efficiency, modern mechanicals, invest in the future and save money in the long run rather than short sighted budget cuts and things in disrepair.
58	Current or Former Employee	Grand Traverse	Some of the building are empty (Beckett) most of the time. This isn't a big campus. Move the classes/offices in Beckett to Scholars Hall and repurpose the building to help address housing or add partners that will pay a lease for a new revenue source. I attended a conference at Schoolcraft College in late October. The pub and brewery there is fantastic and open longer hours than Lobdell's, which has a FANTASTIC location on the West Bay. Is there a way to consider a different use of Lobdell's as part of the master plan? https://www.schoolcraft.edu/dining/the-craft-grille/ Campus activity with students is non-existent outdoors once the snow falls. Could we do a snowshoeing or XC ski path through campus? Rent out the snowshoes or skis? Partner with VASA Ski Club?
59	NMC Staff	Grand Traverse	None at this time.
60	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Business or program partner	Antrim	
61	Current or Former Employee	Leelanau	As an employee who uses both walking aids and a wheelchair, I'd like to see our campuses make a concerted effort to achieve total accessibility over-and-above the usual ADA-required guidelines.
62	Current or Former Employee	Grand Traverse	None at this time, thank you!
63	Current or Former Employee	Grand Traverse	A lot of the planting beds have been neglected all over campus. What perennials are left along the building near the entrance to East hall are scraggly and randomly placed. The once lush hydrangeas in the back of Beckett near the parking area were severely over-pruned several years back and have never recovered. The planting areas around Fine Arts have no defined edges and have essentially been left to blend with the grass. We need to take care of what we already have before adding new.
64	Current or Former Employee	Benzie	Facilities management needs to be more proactive and less reactive. There is no distinct plan like they are winging it. Ensure we have current and accurate information for the best possible master plan. We are in 2023 let's match our campus to the innovations of today and the future.
65	Business or program partner	Leelanau	One of the biggest factors for students when choosing where to go to school after 12th grade is whether they can see themselves on campus. Getting a prospective student on campus makes a massive difference when they are considering where to go to school, or whether to go at all. NMC can establish a culture where nearly every young person from the area has been on an NMC campus from birth. Establishing an early-childhood education hub on campus brings thousands of young people to campus each year - establishing a pipeline of young people who see themselves as prospective students.
66	Current or Former Employee	Grand Traverse	Maybe give the clock tower some attention?
67	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Create some "pocket prairies" with native plants. Partner with Invasive Species Network for a landscape plan.
68	Current or Former Employee	Other County (Michigan)	
69	Current or Former Employee	Grand Traverse	Affordable housing for new faculty and staff, buy condos nearby. Add coffee/snack carts in Parsons Stulen and Scholars.
70	Current or Former Employee	Grand Traverse	Be careful of some of the furniture in the common areas. And maybe this was done on purpose so people don't spend all day camped out in TJN but although that furniture looks cool it is as uncomfortable as heck.
71	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	It appears to me that NMC has greatly curtailed grounds maintenance over the years. In the Fall, you see leaves all over the main campus that are laying on the ground when they can be easily deposited to E Front Street and the City will pick them up on a regular schedule. Branches, limbs, twigs, acorns, and pine cones from trees are left on the ground all around campus and are sometimes found on sidewalks and in the parking lots. Even the lower level outside of the Administration Building has leaves that are just left on the ground. During Winter, snow plowing of the sidewalks is minimal. Ice control is also minimal. Snow plowing of the parking lots at the Aero Park Campus locations seems to be of the lowest priority. It is understood that we receive a lot of lake effect snow but NMC should make that a priority. If attention is made toward making the NMC campuses appealing to look at, students will find NMC appealing.
72	Current or Former Employee	Grand Traverse	Thank you!
73	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Grand Traverse	
74	GVSU faculty at University Center	Grand Traverse	
75	Current or Former Employee	Leelanau	As more buildings, room etc are added make sure that the areas are user friendly in the way a group can set them up so that facilities doesn't have to be so involved in setting up a room for a group/meeting and then resetting after. Make rooms so that the group/person using it feels like they can move things around and leave it like that and that the next person knows they are free to move it again and leave it. So no formal - a room has to be set a certain way. Truly free flowing for all.
76	Current or Former Employee	Grand Traverse	Just the importance of safety/health concerns in older buildings.
77	Current or Former Employee	Grand Traverse	

78	Current or Former Employee	Grand Traverse	
79	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	More space or opportunities for outdoor recreation all year round.
80	Current or Former Employee	Grand Traverse	I would recommend holding on to any properties that NMC owns. This area is rapidly growing and property will be hard to come by. The includes the University Center. If we were to sell that property would we ever be able to replace it?
81	Current or Former Employee	Benzie	
82	Current or Former Employee	Grand Traverse	
83	Current or Former Employee	Grand Traverse	
84	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Beckett could use another Mac Lab. And more Mac stations are needed in West Hall and the Extended Ed' offices. Also the chairs in the Extended Ed' offices are in dire need of replacing. Several of them are broken and extremely uncomfortable. ;)
85	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	
86	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	Make no small plans. Go for it!
87	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Vendor or Supplier of Goods / Services;Parent of 6 former students	Grand Traverse	Moving university center operations to main campus is a good idea
88	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	I love the idea of multigenerational housing that includes seniors on the Eastern Ave property as long as the natural aspects of that property are retained. Do something about the clock tower. I started working at NMC in Facilities in 2001 and it has NEVER worked reliably--bad for the image of NMC. I hope you're renting housing to students at a realistic rate as compared to the greater TC area.
89	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	
90	Neighbor (lives close to a campus)	Grand Traverse	NMC lacks a "Front Door". Loved the plans years ago that Mr. Nelson had to build a new grand building right on US31/Munson. Right where munson and front streets meet, where the old Shadowland Motel was. Hawks Nest was there for about three years,
91	Current or Former Student	Grand Traverse	The Eastern property could be home to a community performing arts center for our TSO and other ensembles.
92	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Leelanau	The University Center was built with the idea that the partners would provide programs that NMC didn't provide on its own. Many of the partners have scaled back, perhaps as more remote learning classes came online or the programs (like Education) had declining enrollment. I'd hate to see the University Center not be a thing anymore. Discussing building something at the main campus to shuffle those folks back to the main campus doesn't necessarily feel like the best use of the College's resources from the outside, so I would want to know more about how that would work.
93	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	There is lots of potential at NMC. It's location makes it a great place for students of all ages.
94	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Again, consider renting out dormitories in the summer months to lower income, temporary seasonal workers. Also, create relationship with existing 4 year Michigan university to create northern TC campus and eventually work toward a four-year degree program.
95	Current or Former Employee	Grand Traverse	N/A
96	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
97	Neighbor (lives close to a campus)	Grand Traverse	If you have to develop more land you might use a part of the Eastern Ave FRONTAGE, but retain vacant acreage behind where it intersects with the Birchwood/East Shore properties as residents will object to having the college in their back yards.
98	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Building a parking deck on campus would free up a parking lot where another dorm could be built on main campus without ruining a rare, natural habitat on the north side of Eastern Avenue. Sell that parcel to the GT Conservancy for preservation. Turn the University Center into campus housing and promote biking and run shuttle buses to main campus regularly. Renovate the underused PE Building to become housing or offices. Offer more online classes so fewer classrooms are needed and another building like Beckett could become housing or offices. Build up at Aero Park to provide space for housing. Make space outside Culinary and on main campus for outdoor gardens. Plant native species as ground covers so less mowing occurs.
99	Business or program partner	Grand Traverse	Housing needs to be very flexible when built. Being able to offer single privacy rooms that can be converted or opened to multi- spaces when needed. Semi apartments and micro-unit housing should be considered. UC Partners would need reserved parking spaces if brought on campus. If I had to hunt for parking that would be a deal breaker. Partners often need to make visits off campus or attend meetings, so hunting for parking would be impossible each day. Train some student services staff to be more student focused. Understanding the non-traditional student and the unseen diversity within faculty, staff, and students. Insensitivity to students that have families, work, and attend school.
100	Neighbor (lives close to a campus)	Grand Traverse	Natural spaces are becoming more rare in town, and you have one of the biggest ones. The land on Eastern is a big asset to the neighborhood in terms of quiet space, wildlife habitat, and a visual and aural buffer. It's part of what makes our neighborhood so appealing. Smart use of existing buildings and land already developed could fulfill the needs for housing and parking. Consider building a multistory parking structure in place of a parking lot to save land area. Renovate existing buildings on Cass into housing. Buy that former senior facility on the corner of Eighth and Munson! There are lots of opportunities that exist without destroying one of the last precious natural areas in the neighborhood. Thank you for the many assets you bring to our community!
101	Neighbor (lives close to a campus)	Grand Traverse	
102	Neighbor (lives close to a campus)	Grand Traverse	
103	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Student housing will create on campus community and support urgent need for student housing. Seniors and senior housing are supported by many other organizations in the community. NMC should be focused on serving students.
104	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
105	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	i've always felt that NMC has the chance to expand, not just as a community college, but to become a small-scale state university, like SVSU. Land off of Eastern plus the athletic field could be used to facilitate this (even purchasing land from nearby TCAPS).
106	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	NMC is a college, not a university. NMC needs to figure out a way to get more local students that can commute from their parents homes and not build facilities for them to live on campus. If you are serious about adding dorms/student facilities then you need to get serious about maybe becoming a 4 year university with ABET accredited programs that can compete with the other 4 year universities in the state. I attended NMC 2005-2007 and did the Engineering Transfer program up to Michigan Tech. I suggest building more transfer programs with the bigger universities that would entice students to attend NMC for 2 years prior to transferring to university for the last 2 years of their bachelors. We do not need any facilities improvements or developments to make that happen. NMC already has a lot of great buildings and separate campuses. NMC needs to dig deep and figure out its purpose/mission statement.
107	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	
108	Current or Former Employee	Grand Traverse	
109	Neighbor (lives close to a campus)	Grand Traverse	The more natural beauty you can preserve while expanding as necessary will make it an asset to our community.
110	Neighbor (lives close to a campus)	Grand Traverse	

111	Alumnus	Grand Traverse	Not facilities related, but observations: Stick with your mission, though I'm not sure what that is anymore. At its inception, NMC was created to provide post-secondary academic opportunities close to home. When I attended NMC, most students used it as a springboard for transferring to a four-year university. Things have changed dramatically since then in regards to the value (vs. cost) of a university education. NMC has a great opportunity to continue to fill niches for specialized training, such as the Culinary Institute, aviation program, nursing, etc. I would continue to evolve with the times and focus on specialized and technical training. On another note, the college has a hidden, unpolished gem that is WNMN. It seems to be stuck in the past in that its programming does not appeal to college students, which should be at least some of its focus as a campus radio station. Daytime programs can still be aimed at the retirees who likely make the majority of the donations that keep it going. However, the evening music and programming should be directed at students and young people. How about operating the station at least some of the time to train professional radio personnel with broadcast-related classes such as news writing, reporting, radio production, etc. Train students to run the station as an elective class instead of relying 100 percent on community volunteers. Use the station to provide airtime for some of the numerous local emerging artists. Add some dimension with film reviews. The possibilities are endless in running it as a true campus radio station. The station apparently has a new location with updated equipment but the programming seems to be stuck in the '80's.
112	Neighbor (lives close to a campus)	Grand Traverse	
113	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Continue to demonstrate the viability of the college for all ages and connection with major universe. Students can complete an undergraduate degree. Also begin to do more research, especially on climate changes and the natural environment. I really like this college.
114	EES student, former UC staff member, former Hagerty Center employee	Grand Traverse	I encourage you to not dispose of or sell the UC and property to the highest bidder. It is such a community asset. It provides such a welcome space in the community. As the new Boardman Trail greatly increases people's thirst for Boardman Lake frontage, the UC remains a lovely democratic and scholarly oasis for students, staff and community members alike. Making it into elite condos or the like would really be a blow to community diversity.
115	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	I am not a fan of selling off the land NMC owns across Eastern Ave. It would make room for the campus to expand in the future if growth is needed. It is worth a lot now but will be worth more in the future. Giving that up may not be in the best interest of NMC. I am in favor of hanging onto that space and preserving the spaces that make the campus unique.
116	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Proceed with the vineyard plan for the Eastern Ave. site and support wine making program.
117	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	If the college were to build a complex of condominiums and educational facilities for seniors I would be the first in line!
118	Current or Former Employee	Grand Traverse	Make use of the space NMC already has, doesn't utilize, and neglects before spending more money on new things.
119	Current or Former Student	Grand Traverse	
120	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Antrim	In order for NMC to be sustainable with growth, you need to look into offering senior retreat experiences not everyone can afford to go on cruises but a retreat in TC to visit Wineries and hear the vintners talk about the process is one idea. Others include Sleeping Bear National Lakeshore, South and North Manitou Island. Retreat participants would stay in the dorms in the summer or at other times in other college accommodations. I took several summer classes through EMU at NMC and staying in the dorm was fun and affordable. Thank you for this opportunity to address my thoughts. Wendy McWhorter 11998 Fisher Dr, Kewadin, MI 49648
121	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Question the asset of the University Center. If it is worth selling or if you rental revenue stream???
122	Current or Former Employee	Grand Traverse	Make it a place for teaching and learning, rather than a location for ad photographs.
123	Current or Former Employee	Leelanau	The need for an admissions office that is visible and "stop in-able". Talk to students in Cathy Warner's ENG111 class about their outdoor space proposals. Build as much student / veteran / family style housing as possible as quickly as possible.
124	Neighbor (lives close to a campus)	Grand Traverse	
125	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Other County (Michigan)	Step granddaughter graduated from there and needs more career counseling.
126	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	The property north of Eastern should be sold to GTRLC as a park with trails and sledding. Many people in that extended neighborhood would contribute to fundraising efforts to see that preserved. It is part of the corridor that many wildlife move thru, up and down the peninsula. Use the proceeds to improve/redevelop housing on the main campus-increasing density.
127	Current or Former Employee	Grand Traverse	
128	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee;Scholarship sponsor	Grand Traverse	NMC wants to build more dorms and apartments for students; that is fine. A "senior living" housing; not a good idea. In my humble opinion, NMC should not get into the business of managing housing to those outside the college collective. NMC is an "Educational Institution", not a Real Estate or Housing Management company. Bring those departments that have been shoveled off-campus back to Main Campus. There is enough office space on Main Campus to house HR, Business, the Foundation, AND EES on Main Campus. End this "out of sight", "out of contact", isolation of departments. Possibly moving the remaining UC partners to Main Campus - greater connectivity and exposure. Investigate the potential to lease the space of the UC. Appel and the Observatory could be improved and utilized more, education sites and EPO connections. Revise the use of the MTEC (Parsons/Stulen) building (a location for EES and/or the Audio Tech.). Does NMC still have a Public Relations Department? There is never anything mentioned in the media about NMC. Look beyond FaceBook, Twitter, Instagram, and TokTick. To attract students, one needs to reach-out to students. This may be "non-traditional students". Why are recruiters sitting in offices and not out in the community? IF you want the Community to support this College, the College needs to embrace the Community. Make NMC "THEIR" college once again.
129	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	
130	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Dennos Museum volunteer	Grand Traverse	NMC is a well loved place but should be looking into the future of development. People are going to seek out campuses and cities that allow them the ability to easily walk, bike or bus to their destinations. Keeping this in mind going forward would create a cohesion between NMC and the City of Traverse City.
131	Current or Former Employee	Leelanau	It is a beautiful campus. Continue to keep the beautiful theme.
132	Current or Former Employee	Leelanau	
133	Community Member (Grand Traverse Region / Northern Lower Peninsula);Vendor or Supplier of Goods / Services	Grand Traverse	I like all of the thinking shared by President Nissley in the Ticker article. This makes sense and is smart!
134	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Development of park like areas that benefit the community
135	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Please use your resources wisely keeping a focus on your students. This community does not need more senior housing, we need housing for students. The private sector is building senior housing at a rate that will soon saturate the market. The baby boomer generation will soon be declining. As a "baby boomer" I have been a part of the population glut myself and have observed and experienced the effects of the population fluctuations. Look for other housing opportunities potentially like purchasing and renovating the old Victorian Inn. The Boardman Lake campus is an under utilized asset that really is not that far from the main campus by bike, bus, car or even walking. Possibly renovate parts of these buildings for student housing. Why sell it and build more somewhere else? Let's learn from our recent past.....don't over build and don't neglect your faculty and their programs. As a retired teacher I am a strong advocate for education and the potential it has to improve lives and communities. Buildings don't teach students, quality instructors and their programs do.
136	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	I support an Instructional Independent Living Community operated by NMC where young adults with developmental disabilities could increase and practice independent living and employment skills, allowing them to become more integrated in the community throughout their lifetime, our businesses to be better staffed, and NMC to increase enrollment.
137	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Need a core. To extent possible consolidate all operations back into the campus. Lease/sell university center. create summer events/activities.
138	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Business or program partner	Grand Traverse	Don't be conventional; be an innovative research institution and push boundaries. Don't base designs on outdated assumptions - ranging from levels of car dependency to 100-yr storm events.

139	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	I support an Instructional Independent Living Community operated by NMC where young adults with developmental disabilities could increase and practice independent living and employment skills, allowing them to become more integrated in the community throughout their lifetime, our businesses to be better staffed, and NMC to increase enrollment.
140	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	
141	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	staying up with technical advances
142	Current or Former Employee	Grand Traverse	
143	Neighbor (lives close to a campus)	Grand Traverse	Remain focus on what draws a student to NMC and the Traverse City area - it is the small town feel and the natural beauty of the area. If the campus and school grows larger and wipes out its natural areas to "grow", it loses its unique appeal. Focus on offering the classes that are either basic (for local students to take entry level courses) or are current and up to date to stay on trend with today's world/job market. In addition, I'm guessing a lot of your students are local - listen to what the locals say and want. They are your lifeline. Finally, consider the impact of more cars and students along this corridor where there is already an elementary and high school. Currently, it is Eastern Avenue is impassable and backed up by the elementary school during certain times of the day. This corridor cannot handle any additional traffic. The safety of our community's kids walking and driving to school should be a priority before developing anything that would add more traffic and people.
144	Neighbor (lives close to a campus)	Grand Traverse	Silly idea to put some kind of senior center residence off Eastern - there are several in the area just sitting empty now. Sports facilities could be moved there, so campus could use the existing fields to build on.
145	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	I'd love to see more students recognize the value of NMC, especially nursing and allied health. Student housing may be THE key to attracting students from all over Michigan for the programs offered. While buildings and landscaping may be improved, students still will not (or cannot) return to NMC unless there is convenient, affordable housing.
146	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	I support an Instructional Independent Living Community operated by NMC where young adults with developmental disabilities could increase and practice independent living and employment skills, allowing them to become more integrated in the community throughout their lifetime, our businesses to be better staffed, and NMC to increase enrollment.
147	Neighbor (lives close to a campus)	Grand Traverse	If the area where the solid waste dump is to be developed, our hope is that it would be properly remediated in terms of environmental hazardous materials and soil, and that a natural buffer would be kept between the development and the Quail Ridge homes that border the parcel. To protect property values and quality of life for those of us who are neighboring homeowners. We are also worried about potential noise from traffic once the development is completed and that the development would be too close to our homes.
148	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	I support an Instructional Independent Living Community operated by NMC where young adults with developmental disabilities could increase and practice independent living and employment skills, allowing them to become more integrated in the community throughout their lifetime, our businesses to be better staffed, and NMC to increase enrollment.
149	Current or Former Employee	Wexford	I would still like to see the entrance signs by the museum repainted a forest green (to replace the faded dusty blue color). Would give a fresh, new look (it's first impressions, and the little things that count!).
150	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	I support an Instructional Independent Living Community operated by NMC where young adults with developmental disabilities could increase and practice independent living and employment skills, allowing them to become more integrated in the community throughout their lifetime, our businesses to be better staffed, and NMC to increase enrollment.
151	Current or Former Employee	Grand Traverse	Upgrading student laboratory facilities.
152	Community Member (Grand Traverse Region / Northern Lower Peninsula);Partner in Education/Collaborator	Grand Traverse	I support an Instructional Independent Living Community operated by NMC where young adults with developmental disabilities could increase and practice independent living and employment skills, allowing them to become more integrated in the community throughout their lifetime, our businesses to be better staffed, and NMC to increase enrollment.
153	Current or Former Employee	Benzie	Tanis building lower level has no bathroom; there are terrible sewage type smells, always has mice in the winter, too hot or too cold, stale air. In 20 years its only gotten new carpet and a fresh coat of paint. It feels like the college only cares about the areas that the students and public uses. Invest in making employees work spaces better.
154	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	It would be beneficial for the Tutoring Dept. and Student Success to merge as one department specializing in significant areas for student help. Possibly counseling may benefit here also. Thus providing an all around help for students with goals in common.
155	Current or Former Employee	Grand Traverse	The UC and Great Lakes Campus feel underutilized. We have multiple campuses, but it feels like we're only focusing on improving Front St. campus.
156	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Bring the Adult Education Program to the Main Campus. Improve the maintenance of the buildings and grounds.
157	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	I support an Instructional Independent Living Community operated by NMC where young adults with developmental disabilities could increase and practice independent living and employment skills, allowing them to become more integrated in the community throughout their lifetime, our businesses to be better staffed, and NMC to increase enrollment.
158	Current or Former Employee	Grand Traverse	
159	Neighbor (lives close to a campus)	Grand Traverse	Get BATA stops within the campus not just on the edges. Bring more extended Ed classes back to main campus to keep community physically engaged with traditional student life
160	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
161	Current or Former Employee	Grand Traverse	Perhaps NMC should consider policies and procedures to encourage rental of our spaces by other learning entities or public groups?
162	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	
163	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Please don't build something on the land across from Eastern Ave. So much wildlife lives there. And there is beautiful woods to explore and embrace. There could even be art along the trail like the TART does. It doesn't need a building.
164	Current or Former Employee	Benzie	
165	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	I support an Instructional Independent Living Community operated by NMC where young adults with developmental disabilities could increase and practice independent living and employment skills, allowing them to become more integrated in the community throughout their lifetime, our businesses to be better staffed, and NMC to increase enrollment.
166	Current or Former Student	Grand Traverse	More dining options, more study pods in more buildings, more printers
167	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Plan for hiking/biking trails in the Eastern Ave. property development. Keep lots of the trees. Make GREAT provisions for drainage in that property development so you dont flood other parts of the NMC campus and the residential neighborhood in the area. Start planning a parking deck....part underground (right...expensive)
168	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Kalkaska	
169	Current or Former Student	Grand Traverse	None
170	Current or Former Student	Leelanau	Nothing
171	Current or Former Student;Current or Former Employee	Other County (Michigan)	More vegan/ vegetarian options in the cafeteria
172	Current or Former Student	Outside of Michigan (United States)	
173	Current or Former Student	Grand Traverse	Expand parking
174	Current or Former Student	Grand Traverse	
175	Current or Former Student	Benzie	
176	Current or Former Student	Grand Traverse	
177	Current or Former Student	Grand Traverse	A covered area for outside instruction on the waterfront would be nice.
178	Current or Former Student	Antrim	

179	Current or Former Student	Grand Traverse	Hard to change this by being next to a school of young kids and I can see houses close by and traveling on these major roads is not beneficial for anyone. I think that a good campus should not be by anything and secluded. With seeing kids all of the time play on the playground and hearing traffic close to school feels like I am in a place that ANYONE can use. That should not be the purpose of a college. As a student I should feel like the only people I am walking past are students not anyone who wants to drive on our roads for a short cut. I feel like I am in a shopping center sometimes.
180	Current or Former Student	Grand Traverse	Expanded parking
181	Current or Former Student	Grand Traverse	Nothing
182	Current or Former Student	Wexford	Nothing that I can think of right now.
183	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	I think there should be animals available that students can spend time with. Not everyone needs a comfort animal but what animals can provide is paramount to their mental health/wellbeing As an older student (living in my own home with children and pets) I've heard students lament that they miss interaction with animals.
184	Current or Former Student	Leelanau	Give parking warnings/tickets for terrible parking out of lines
185	Current or Former Student	Grand Traverse	
186	Current or Former Employee	Grand Traverse	Don't "overfocus" on new construction. Form should follow function. The master plan should be tied to the strategic plan. What are you trying to achieve for learners and for the community? What will help attract and retain students? What will excite donors? What will engage the community in their college?
187	Current or Former Employee	Grand Traverse	Don't do a project halfway. We have had several fixes to buildings or spaces over time that are 'good enough' for now but don't last or don't completely fix an issue. Osterlin is a prime example of this.
188	Current or Former Student	Grand Traverse	
189	Current or Former Student	Grand Traverse	What other input, observations, or feedback do you have that NMC should consider for its facilities master plan?
190	Current or Former Student	Kalkaska	
191	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
192	Current or Former Student	Grand Traverse	N/A
193	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Reach out to high school students to gather input on the amenities that would attract them to campus, both now as high school-aged students and as college students. Coffee shops are great - what else resonates with these young people?
194	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Business or program partner	Grand Traverse	Has there been any consideration towards having a campus bus that would transport students to the various campuses, hopefully via electric bus while their cars remain parked on main campus out of traffic and not polluting our Great Lakes air.
195	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	If possible, more study rooms, there are the limited amount and students want one but usually taken up and so go to a table that's available around campus.
196	Current or Former Student;Current or Former Employee	Wexford	Students input, it feels like they ask and then disregard our input.
197	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Why isn't Lobdell's open more? I would love to go there regularly, terrible hours it should operate more to employ students and for the community to enjoy. NMC needs an off-campus coffee shop. Utilizing the Innovation center spaces. I don't like the dimmed lights all over, especially in advising. The shut doors and closed blinds in Tanis doesn't look good. We need better PR- I work with over 25+ people who have the slogan if you want something done do it yourself or you'll get it two weeks late and it'll be wrong. Better Security at the Observatory while students are present.
198	Current or Former Student	Antrim	
199	Current or Former Student	Wexford	NA
200	Current or Former Employee	Grand Traverse	I think I've said plenty
201	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Student;Current or Former Employee	Grand Traverse	
202	Current or Former Student	Other County (Michigan)	Connect our region's workforce needs with certificates and other affordable short-term education opportunities. Engage marginalized citizens so they can continue to grow in their community as the demographics and finances of our area are changing rapidly. Thank you!
203	Current or Former Employee	Grand Traverse	
204	Current or Former Employee	Grand Traverse	NMC's future will look significantly different than the past in terms of # of students served (fewer) and kinds of services desired (more comprehensive supports needed and wanted.) Plan for that.
205	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	
206	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee	Grand Traverse	I currently teach on Zoom for EES. This may continue, but I would like to have the option to train in a computer lab again. EES Students that take my class, tend to be very basic users, and would benefit from on-campus, in computer lab training.
207	Current or Former Employee	Grand Traverse	Determine the future of ongoing EES programming.
208	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Signage is so important, and not just college students read the signs. Use good sign communication to help with parking areas...the gated area near Milliken Auditorium is a problematic zone--no one knows for sure what the hours are, and whether or not their car will be trapped. Allow students to pay extra for premium parking; give premium parking to those who have a need, such as handicapped students/faculty and traveling staff who arrive after the lots are usually filled.
209	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student;Business or program partner	Grand Traverse	
210	Extended Ed instructor	Grand Traverse	none
211	Community Member (Grand Traverse Region / Northern Lower Peninsula);EES Instructor	Grand Traverse	Keep up the good work
212	Current or Former Student	Grand Traverse	Try to find a building that will serve as the "hub" or central location for EES programs in terms of support, services, and many EES classes (not necessarily all of the classes). UC felt like the home base for EES program, and we had adequate clerical support for the program. Feels a little more "neglected" and lower priority at the moment, which may be a misperception but is the prevailing mood.
213	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	
214	EES Classes	Grand Traverse	This is obvious, but As a community resource, the College should continue serving the community at-large through credit courses, EES, and other services to the community. An emphasis on student learning spaces (for credit or otherwise) would be a priority.
215	Current or Former Employee	Wexford	GL campus needs non-gender bathrooms, bathrooms with hooks and shelves for coats and belongings, the locker rooms at GLCI are too small and students are having to place their belongings on the floor while in class as there are not enough lockers.
216	Business or program partner	Grand Traverse	Reconsider offering more 4 year options and make the University Center the hub of it. It is NOT necessary for all the campus to be geographically together. The University Center is very centrally located and especially during road repair season, it is much easier to access.
217	Current or Former Employee	Grand Traverse	None
218	Current or Former Employee	Grand Traverse	Better maintenance of all buildings, Scholars in particular. Improve wi-fi in the Innovation Center. Move Ed Tech out of the basement. Coffee carts at satellite offices and student lounges in all buildings.
219	Business or program partner	Grand Traverse	
220	Current or Former Employee	Wexford	????

221	Business or program partner	Grand Traverse	It's extremely difficult teaching wine appreciation classes in a noisy kitchen (Oleson Center). Students have to use many senses to evaluate wine and noise impedes the proper functioning of smell and taste buds.
222	Current or Former Student	Grand Traverse	
223	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
224	Current or Former Employee	Grand Traverse	
225	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	
226	Current or Former Employee	Leelanau	Replace lawns with low-maintenance plantings, plant white pines under The Pines for regeneration. Use less salt.
227	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Outside of Michigan (United States)	I'm stumped for more!
228	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Volunteer.	Grand Traverse	Take care of real estate we own.
229	Community Member (Grand Traverse Region / Northern Lower Peninsula);Took two classes there too	Leelanau	Consider adding more four year degree programs, which will require new space
230	Current or Former Employee	Grand Traverse	Maintain/keep the wild plants along the entrance and along college drive. Including the wetlands area near cherry lot and the area near the Eastern Ave. entrance.
231	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Leelanau	
232	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	I would like to have more information on your goals / needs / priorities...etc. prior to giving you any more information on a detailed master plan.
233	Current or Former Student;Current or Former Employee	Grand Traverse	Our students seem to want more face to face interactions with NMC.
234	Current or Former Employee	Grand Traverse	The need for nurses is really needed. Expand/enlarge that program. I know people who have wanted to get into the program and it is full
235	Neighbor (lives close to a campus)	Grand Traverse	
236	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Outside of Michigan (United States)	I know I'm a part time resident, I'd move to a college related housing project in a minute at NMC. It has so much to offer. Much more than the Commons which certainly is pastoral, but definitely isolated and hardly integrated with the community. A multi generational campus would be beneficial for the students as well. As this country ages, the younger people will be lynchpins in ensuring that older generations remain vital to their communities. What better way to have the old and the young blend to explore, discover and invent better ways to serve each other.
237	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Be progressive
238	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Maintenance of existing sculptures.
239	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
240	Current or Former Employee	Grand Traverse	I have read the intent to use some of Eastern Avenue property. I would NOT recommend going onto the north side of Eastern Avenue because it encroaches too much into what has been an important neighborhood community. Any construction should be on the south side of Eastern, but I would have any of that accessed from the interior of the campus and not Eastern avenue. I do not live there now, but I lived in that neighborhood for many years.
241	Neighbor (lives close to a campus)	Grand Traverse	I intend to enroll in more of your continuing education courses, and I'd love to see a stronger integration with the community on those types of adult courses and facilities. I have mixed feelings, however, about an Elderhostel type of residential program designed to attract attendees from across the country. As a neighbor, I'd be concerned that adding a large number of program residents would detract from our community. I am VERY impressed and excited about the partnership with Michigan Tech on fresh water monitoring and science. That is a timely and important addition that's completely consistent with your mission. The culinary and maritime schools are also impressive and, hopefully, will continue their missions.
242	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Maybe clean up areas in front of buildings, like trim bushes and weeding
243	Neighbor (lives close to a campus)	Grand Traverse	Be realistic and not idealistic in reaching for the moon. NMC is not U-M or MSU!
244	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Don't lose the beauty of the trees and campus by over-landscaping or building!
245	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	I and my husband attend. many events on campus, and are donor supporters.
246	Guest / Visitor;Current or Former Student	Grand Traverse	Nothing now
247	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
248	museum docent/volunteer	Leelanau	Maintenance of grounds on all campuses should have a dedicated fund
249	Guest / Visitor	Other County (Michigan)	
250	Instructor	Grand Traverse	
251	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Leelanau	I support an Instructional Independent Living Community operated by NMC where young adults with developmental disabilities could increase and practice independent living and employment skills, allowing them to become more integrated in the community throughout their lifetime, our businesses to be better staffed, and NMC to increase enrollment.
252	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	No suggestions
253	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Leelanau	Not sure
254	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Sorry, none
255	Community Member (Grand Traverse Region / Northern Lower Peninsula);NMC alumni (1985)	Leelanau	
256	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Green building standards exceeded. climate-friendly, forward planning, regionally adapted architecture which is coherent/themed and without damaging biodiversity but enhancing it. It should also be human and community friendly/social, that is, plazas and amphitheaters for outdoor music, art, parties, ect. and kid-friendly where appropriate for the visiting minor children or the ones served there/such as staff's children.
257	Neighbor (lives close to a campus)	Grand Traverse	
258	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	

259	Community Member (Grand Traverse Region / Northern Lower Peninsula);EES Advisory Board Member, College for Kids Instructor	Grand Traverse	I would love to see an outdoor concert space/classroom on main campus!
260	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Parent of current NMC student	Grand Traverse	I strongly support an Instructional Independent Living Community operated by NMC where young adults with developmental disabilities could increase and practice independent living and employment skills, allowing them to become more integrated in the community throughout their lifetime, our businesses to be better staffed, and NMC to increase enrollment. Having a "college experience" is just as exciting and important for them as it is for their neuro-typical peers, socially and academic/work training skill development. There's a huge disconnect from the community after K-12 for developmentally disabled young adults. They need to be able to learn to be independent, as well as remain connected to peers in a supportive environment. This is also hugely beneficial for the non-disabled peers to learn to be supportive and empathetic. They are the community members who will hire, care for, advocate for, and more for their disabled peers. Currently, these opportunities are down state. For many Northern MI families, it's just not feasible, nor desirable, to send their disabled young adults down state for many reasons, such as cost, transportation, medical needs, etc. Having an IILC here in Northern MI would be yet another shining achievement for our amazing NMC.
261	Current or Former Student	Grand Traverse	
262	Neighbor (lives close to a campus)	Grand Traverse	Keep the public involved and updated - changes to campuses will have an impact on the surrounding neighborhoods.
263	Current or Former Student	Grand Traverse	Perhaps include other uses to bring more people on campus for other purposes and charge minimal fees to increase revenue.
264	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	I think highly of college campuses with a logical plan not a swirling drive around the back with cow-path-style sidewalks between. A real 'quad' with visual destinations either on axis or as visual points of reference (-way finding devices such as towers, carillons, steeples, etc.) help organize the campus. Also how the campus meets the town is critical if it's going to feel part of the town. There are only a few places to cross the parkway and enter campus. While this could be a nice gateway into the college community, it currently seems more like a service drive rather than an actual entrance to NMC campus.
265	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	A senior housing complex that includes a common area with art studio facilities. There are so many seniors up here that are artists that will need to downsize and we would love to be on campus and have studio facilities on site!
266	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Facility use and need for new facilities will be driven by changing academics. What is the academic vision of NMC?
267	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	
268	Current or Former Student	Grand Traverse	I'd love to see more bike lanes to facilitate transportation in Traverse City. Bikes are not only for recreation.
269	Current or Former Employee	Grand Traverse	there should be enough custodians to keep buildings clean - 5 buildings for one person is too many
270	Current or Former Employee	Grand Traverse	Consider campus use in the context of a growing online learning community and its impact on the need for campus facilities. Also the impact of work from home staffing and its impact on the College culture and cohesiveness as an organization.
271	Current or Former Student	Grand Traverse	The campus is fantastic. Any improvements will be great.
272	Current or Former Employee	Antrim	Whatever is planned, parking needs to be addressed.
273	Current or Former Employee	Grand Traverse	There should be workout facilities (even crude ones, like just a few machines and a set of weights) on all campuses, specifically for the employees who don't work on main campus.
274	Current or Former Employee	Other County (Michigan)	
275	Current or Former Employee	Grand Traverse	It would be great to see the Osterlin building finished. Maybe have all the administrative offices under one roof including, University Center partners. This way it would be a one stop shop for the students covering everything from financial aid to advising and everything in between.
276	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Summary: Child care, child-friendly outdoor spaces, continue your commitment to art.
277	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
278	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	NA
279	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Better integrate the Cass Road Campus with downtown campus. Bus Transport..
280	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	I realize it's kind of unavoidable, but there have been several times that leaf blowers/mowers have prevented me from enjoying the lawn.
281	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	I would love to see NMC utilize some of it's space and resources to include the underserved disability population.
282	Current or Former Employee	Grand Traverse	Just updating Osterlin as stated earlier.
283	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	I'd love to see more collaboration with North Ed Services and the students and programs we provide in the future.
284	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee	Grand Traverse	
285	Current or Former Employee	Leelanau	Use available assets to generate revenue through rentals, leases, etc. Look for community partnerships that will enable these uses. Do not sell real estate unless absolutely necessary.
286	Neighbor (lives close to a campus)	Grand Traverse	Please don't develop the Eastern Ave parcel. We all use it and love it. Maybe put a park there but don't develop it into housing. I'm a resident in the Huron hills sub and I can tell you we love the space. I have also taken continuing ed classes at NMC so I do use the college as well.
287	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Accessibility needs reviewing for sure -- I don't know how up to code everything is (but I'm no expert).
288	Community Member (Grand Traverse Region / Northern Lower Peninsula);college for kids instructor	Leelanau	
289	Current or Former Student	Other County (Michigan)	
290	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Please don't destroy the only large wooded area left here at BOOM for these residents.
291	Current or Former Employee	Grand Traverse	Thank you for gathering input, I feel very strongly that NMC is a pillar of the community and its attention to growth is vital.
292	Dennis Museum Volunteer, Foundation Donor	Grand Traverse	Help new students to connect with campus activities so they can find friends and participate in campus life.
293	Neighbor (lives close to a campus)	Grand Traverse	Integrate the community into the college experience. Intergenerational experiences are valuable to all ages. IAF is a great program that gets people to the campus, including the students.
294	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Avoid excessive cutting and clearing. Don't lose that peaceful "woody" feeling.
295	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	I love the continuing ed classes and look forward to participating now that I am retired. It sounds like we may need more affordable housing for students. When I was in elementary school at Eastern, my parents rented rooms to NMC students. I assume the short term rental rules prohibit that now?
296	Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	You have some beautiful wildlife on campus. A herd of deer, coyotes, birds of prey. It would be nice to see students taking a role in conservation work and maintaining the landscaping around the campus.
297	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Focus on attracting more students. Offering more housing options, more 4 year degree programs and main campus beautification will draw those additional students which will ultimately increase college enrollment and revenue.
298	Neighbor (lives close to a campus)	Grand Traverse	
299	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Don't prejudice NMC's future by giving away properties for other than college uses.

300	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
301	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	This is a critical time for schools like NMC to flourish. Keep up the good work!
302	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	
303	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	Please consider which spaces are available to adapt for new programs envisioned in the future. How are you helping students with childcare needs?
304	Current or Former Student	Grand Traverse	Prohibit tobacco smoking
305	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	See above responses.
306	Neighbor (lives close to a campus);Volunteer at Dennon Museum Center	Grand Traverse	Not equipped to answer.
307	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	I tract with the senior community
308	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	An instructional Independent Living Community would increase NMC's enrollment, and allow for neurodivergent individuals and those with developmental disabilities to better integrate into our community.
309	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Benzie	
310	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Kalkaska	Better parking at the Dennon.
311	Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	If enrollment is down, NMC should just scale down, not build more. Close and sell the boardman lake campus. Get out of political areas and offer programs that meet basic needs. Offer more trade oriented classes.
312	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Student;Current or Former Employee	Grand Traverse	
313	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	
314	Neighbor (lives close to a campus)	Grand Traverse	Nothing at this time - keep doing what you do - thank you!
315	Neighbor (lives close to a campus)	Grand Traverse	NMC is an incredible gift to our community and I very much appreciate your efforts.
316	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	They do not make anymore land in TC. So I would hold on to what you have. We are the fastest growing area in the state.
317	Current or Former Employee	Grand Traverse	Keeping peace and bucolic sense is paramount
318	Current or Former Employee	Grand Traverse	Security across campus feels out of date and not as current as other campuses in Michigan.
319	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	Keep up the great work!
320	Current or Former Employee	Grand Traverse	
321	Current or Former Student	Kalkaska	
322	Neighbor (lives close to a campus)	Grand Traverse	Please keep our neighborhood in mind as you grow.
323	Current or Former Student	Outside of Michigan (United States)	
324	Current or Former Student;Current or Former Employee	Wexford	none currently
325	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	I think any campus development should save as many trees and wetlands as possible. There are few pockets of trees and areas of natural marsh lands left. Much of the natural wetlands area (off from Eastern Ave) was filled in for one level parking. The beautiful White Pines and other native trees and foliage make NMC stand out from other uninspiring campuses.
326	Current or Former Student	Other County (Michigan)	
327	Neighbor (lives close to a campus)	Grand Traverse	Do not develop property
328	Neighbor (lives close to a campus)	Grand Traverse	Keep any new buildings looking like quality, beautiful structures
329	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
330	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Make more of it solar
331	Current or Former Student	Grand Traverse	Please do not chop down the 22/55 acres. Look at all other alternatives. Once chopped you can't go back. Study it.
332	Neighbor (lives close to a campus)	Grand Traverse	When thinking about the proposed building in the area north of Eastern Ave., I am concerned about the effect on my neighborhood and the possible loss of green space which is a big reason I bought my home on Quail Ridge Drive. I hate to think the large lovely trees which I see daily out my windows might be endangered by building. And I'm also concerned about increased traffic in the neighborhood.
333	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	You've done a great job of preserving trees. Please continue to make that a priority. Whatever you do, think several generations into the future: Keep open space (Traverse City has a glass and steel future and the college should be a refuge), make all future building or renovations flexible - spaces that can change from classrooms to housing to research to recreation with a minimal amount of effort.
334	Current or Former Employee	Grand Traverse	
335	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	N/a
336	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Respect wildlife and the trees that improve our air quality in this City of Traverse City. Trees are working hard to help offset the carbon emissions from so many vehicles. Keep NMC unique for our beautiful place here in Northern Lower Michigan.
337	Business or program partner	Grand Traverse	Sell property across Eastern Ave and build a fieldhouse with TCAPS.
338	Current or Former Employee	Grand Traverse	Don't waste money on glitz -- but build with quality in mind. Be sure & keep some trees.
339	Neighbor (lives close to a campus)	Grand Traverse	when considering the Eastern Ave. property, whatever is eventually developed, maintain natural areas and replant trees and shrubs when they are cut for the development
340	Current or Former Student	Grand Traverse	
341	Neighbor (lives close to a campus)	Grand Traverse	DO NOT TOUCH OR BUILD ON THE 55 ACRES OF WOODS. PLEASE AND THANK YOU.
342	Neighbor (lives close to a campus)	Grand Traverse	PLEASE NO DONT DESTROY THE 55 ACRE LAND OF WOODS.
343	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Look at what other colleges have done. NCMC and Mid MI I feel has improved over the last few years. I strongly believe athletics would be a great addition in many ways for the college and our area.
344	Neighbor (lives close to a campus)	Grand Traverse	The current university center seems to be under utilized. This could be a great place for possible employee housing or larger dorm facilities if needed.
345	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Please save the 55 acres. They mean a lot to our community and my family. It's a place to be with nature, and a great gift to have in our backyards.

346	Neighbor (lives close to a campus)	Grand Traverse	Could NMC lose the Tamarack lot now that they have many parking lots empty? What could that space be used for instead.
347	Business or program partner	Kalkaska	There has been so much community dialogue about the issues of housing and childcare needs in our county and region. Working to support broad issues for the community and directly tied to NMC access and completion rates seems important to consider in the master plan.
348	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	In my role as pastor, I've worked with church boards and building committees in numerous churches. The premise was that facility expansion would draw new members. However, in every case, it was enhanced programs, activities, and outreach in personal relationships that brought vitality to the congregations.
349	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	The 2012 Facilities Master Plan from TowerPinkster has some real rocky errors - like labeling a 110 acre parcel as 55 acres. I hope NMC is engaging a more competent consultant for the revised master plan.
350	Current or Former Student;Business or program partner	Grand Traverse	NMC needs to update class materials and improve the quality of curriculum and course before over investing in physical assets
351	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Maybe there are too many campuses and the college is too spread out.
352	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Wexford	College campus ministry
353	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
354	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;regular small donor/member: WNMC & Denno's	Benzie	Valuing the fantastic staff and faculty. Too often they are portrayed as components to outsource to reduce costs (and reduce their participation in institutional decisions. Please give weight to their input for the facilities plan as they enhance public interactions with NMC.
355	Current or Former Student	Grand Traverse	Expand
356	Neighbor (lives close to a campus)	Grand Traverse	Keep the natural character of trees, green spaces and walking paths
357	Neighbor (lives close to a campus)	Outside of Michigan (United States)	For those of us who live close by, it would be appreciated if the land north of Eastern Ave. was not considered a storage area, unless a building was constructed to house the random items!
358	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	
359	Current or Former Employee	Grand Traverse	I've rattled my primary concerns in the above. Thanks for the opportunity to give feedback.

NMC Facilities Master Plan - Community Survey Feedback

Participant ID	Which of the following best describe(s) your relationship with NMC?	Primary Residence (County)	Q7. What specifically could NMC do to improve or create outdoor social and recreational spaces on our campuses?
1	Current or Former Employee	Antrim	Social space - something that can enjoy nature but also be able to be used all season. The skylight in Tanis is nice but leaks. Maybe something like a solarium. The observatory could be a cool place to hang out too if it was renovated.
2	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Add a lighted track/field for intermural sports/activities
3	Current or Former Student;Current or Former Employee	Kalkaska	Create semi-enclosed/sheltered areas for study. Shade and rain protection. Some way to minimize wind disruption without fully enclosing the space.
4	Current or Former Employee	Grand Traverse	Create a student/staff run garden, more seating outside, a place for faculty to hold classes outside, and add more recreational activities like they did with frisbee golf.
5	Current or Former Employee	Benzie	Bring back small coffee/snack spaces in most buildings so those who can't make it to the Innovation Center can still hang out.
6	Current or Former Employee	Grand Traverse	There is big opportunity under the pines for a permanent structure that could host gatherings seasonally
7	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Maybe a designated space on main campus for outdoor events, such as a stage or platform
8	Current or Former Student;Current or Former Employee	Grand Traverse	main campus is very welcoming
9	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Fix the WiFi so it works all over campus and not just in buildings. Then, go about adding a community garden, adding or updating gathering places like the outdoor classroom (the chalkboard fell down but the benches are still there and I still use them to teach), adding an outdoor cafe area. Add some hang-out spaces by the dorms with durable outdoor furniture and mechanisms for things like hammocks that could be checked out and easily set up. Consider letting food trucks come in on Fridays or weekends and set up at the outdoor cafe.
10	Current or Former Employee	Antrim	We could add an outdoor gym, a concert space, an art-walk, and a soccer field.
11	Current or Former Employee	Grand Traverse	Upgrade baseball field behind Fine Arts/East Hall, upgrade playground near apartments
12	Current or Former Employee	Benzie	maybe more picnic tables places other than under the pines and outside the apartments?
13	Current or Former Employee	Grand Traverse	Clear out some trees and brush.
14	Current or Former Employee	Grand Traverse	
15	Current or Former Student;Current or Former Employee	Grand Traverse	Maybe do something with the softball diamond that's just in the middle there
16	Neighbor (lives close to a campus)	Grand Traverse	I do not know enough about the campus to say.
17	Current or Former Employee	Grand Traverse	Start some NMC sports like soccer, x-country. Advertise that Front Street campus is a great spot to walk and run.
18	Current or Former Employee	Grand Traverse	Do something with or around the old gym! That space is just dead (and a little scary). Pavillions or even just basic picnic tables would do wonders. The fact that we have a whole big gym but NO FREE GYM for faculty and students is ludicrous. The dorm gym is small and frankly, it's in a dorm. It just doesn't feel like a normal college gym and no faculty, staff or student should have to pay for gym access at a college.
19	Current or Former Employee	Grand Traverse	Marked walking trail that is a 1-mile loop. Outdoor gym like by Oryana (should be near PE building).
20	Current or Former Employee	Grand Traverse	Improve trails for multi-use: biking, hiking, walking & running. Include marked mileage and a trail map similar to what is at the GT Commons.
21	Current or Former Student;Current or Former Employee	Grand Traverse	I would recommend more outdoor seating areas to promote students studying and enjoying the beauty of the campus in warmer months.
22	Current or Former Employee	Grand Traverse	
23	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Gym - invest in rec leagues for students and community members, minimum number of active students per team with community members making up the rest
24	Current or Former Employee	Grand Traverse	Campus garden as a community partnership with students, faculty, staff, Eastern, etc. Use the garden to provide opportunities for families to visit campus and to give back to those who need fresh fruits and vegetables.
25	Current or Former Employee	Grand Traverse	Allow us to actually use the space we have. I appreciate wanting to preserve the beautiful space we have on campus but this is the community's college, and we have had a couple instances where it hasn't been open to community events out of concern for property damage outdoors. I think we should strive to find ways to open up the property to campus events and also establish procedures that ensure the security and safety of the property.
26	Current or Former Employee	Grand Traverse	
27	Current or Former Employee	Grand Traverse	It would be nice to have some outdoor dining space not under the pines. Picnic tables are always covered in sap. Leave some large open spaces for impromptu activities like PinePaloosa, outdoor retirement celebrations, football/soccer, etc.
28	Current or Former Employee	Grand Traverse	Add a pavilion (with storage) behind North Hall to allow for employee events commencement, and paid community events, such as outdoor weddings, etc. to save the long-term expense of renting tents and furniture multiple times a year. This would also reduce the facilities and Ed Tech set-up, tear down, and electrical power issues needed to support these events.
29	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Benzie	Have more community events that bring awareness to university center. In years past there were social events held in the building, ample parking lot space for creative summer programming and outdoor usage with a busy TART trail to heighten awareness and participation.
30	Current or Former Employee	Grand Traverse	Rent out our outdoor main campus spaces in the summer for events. We don't have to bring back the NMC BBQ, but similar events put on by outside organizations would bring considerable attention to our campus and programs.
31	Current or Former Employee	Grand Traverse	Designate outdoor study areas with furniture other than picnic tables (very uncomfortable for studying/group work), outdoor concerts featuring local artists, set up cold weather pods (like many places used during COVID lockdowns) so students can meet/use those during colder/winter months.
32	Current or Former Employee	Kalkaska	Involve employees and students
33	Current or Former Employee	Benzie	
34	Current or Former Employee	Grand Traverse	Leverage the picnic tables among the pines in front of Osterlin and Scholars Hall. Signage in the Hawk Owl Cafe and other student indoor gathering places to remind them the picnic tables are there. Provide good wireless service and outdoor charging "pylons" near the tables so students can work/study/game from those locations. Perhaps provide a covered pavillion near the Hawk Owl Cafe with good internet and charging available.
35	Current or Former Employee	Grand Traverse	A pavilion type area near the pines. Something covered with perhaps a few space heaters for when the weather turns.
36	Current or Former Employee	Grand Traverse	Create more options and spaces, potentially indoor/outdoor spaces
37	Current or Former Employee	Grand Traverse	Create them, Aero Park Campus does not have great outdoor spaces
38	Current or Former Student;Current or Former Employee	Grand Traverse	More Benches or places to rest, maybe some large rocks to sit on (in a circle would be cute, to hang out with friends)
39	Current or Former Employee	Grand Traverse	Updated sports, workout facilities
40	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
41	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Could we attract softball back to the Front Street campus with an improved field? We need to think about who will use the spaces--students, community, etc.--within the context of the climate for outdoor events.
42	Current or Former Employee	Kalkaska	Again, I personally believe that NMC needs to first have the work force to maintain and keep these spaces in good shape.
43	Current or Former Employee	Grand Traverse	Comfortable outdoor tables and chairs café style with some covered spaces
44	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Grand Traverse	Add seating outside the buildings and under the trees throughout the campus

45	Current or Former Student	Grand Traverse	
46	Current or Former Student;Business or program partner	Grand Traverse	I think trails could be better marked-off and mapped-out for hiking, biking, XC running and skiing, etc. These trails could meander around and throughout main campus, but also at its adjacent property across the street, towards the north end of campus.
47	Current or Former Employee	Grand Traverse	Please, please, please stop running equipment ALL DAY LONG! There is a non-stop drone of leaf blowers, mowers and weed whackers. Can we have ONE DAY per week of that? It's hard to enjoy the tranquility of the outdoor spaces. I've found myself walking off campus just to get away from the noise or not sitting at a picnic table because of the noise. It is also SO DISTRACTING during meetings. I have a team member who dislikes working on campus because of the constant noise outside the window! The Fall season has been awful.....leaf blowing every single day. This campus is way too beautiful to not be enjoyed.
48	Business or program partner	Grand Traverse	An outdoor science park that gets families on campus.
49	Current or Former Employee	Leelanau	Add pavilion(s)
50	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Business or program partner;Vendor or Supplier of Goods / Services	Grand Traverse	focus on LBE
51	Current or Former Employee	Leelanau	Great Lakes Campus offers great outdoor space. There is not much for outdoor recreation at the Aero Park campus. Common areas for each building would be nice.
52	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee;DMC Member	Grand Traverse	Covered music platform, activities wall for student posters and events, etc.
53	Current or Former Employee	Grand Traverse	I think building a pavilion would be a great idea -- we are renting a tent for several events and having a permanent covered, paved space with power would be an asset.
54	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	A campus garden program
55	Current or Former Employee	Grand Traverse	
56	Current or Former Employee	Leelanau	Love when I see lawn chairs and picnic tables on campus during the summer months.
57	Current or Former Employee	Grand Traverse	Some trees would have to be removed, but additional ones could be planted. Outdoor garden/teaching space/cooking space
58	Current or Former Employee	Grand Traverse	<p>Create Covered Seating Areas: Gazebos or pergolas can provide shelter and a comfortable environment for outdoor classes, study sessions, or social gatherings.</p> <p>Interactive Learning Spaces: Outdoor classrooms or experimental labs (like a weather station or botanical garden) can offer practical learning experiences.</p> <p>Social Engagement Areas Fire Pits or BBQ Areas: Spaces for grilling and social gatherings can foster a sense of community among students and staff.</p> <p>Recycling bins can underscore NMC's commitment to sustainability.</p> <p>Wi-Fi Access: Providing robust outdoor Wi-Fi can encourage students to study or attend virtual classes outdoors.</p>
59	NMC Staff	Grand Traverse	Public transportation options.
60	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Business or program partner	Antrim	Keep comfortable social, shaded, welcoming spaces
61	Current or Former Employee	Leelanau	Incorporate biking paths/trails making it easier for students and staff to utilize more "green" modes of transportation.
62	Current or Former Employee	Grand Traverse	Put in pickleball courts, a growing sport in our community that increases social interactions, friendly competition, and overall health!
63	Current or Former Employee	Grand Traverse	outdoor tables/seating areas
64	Current or Former Employee	Benzie	Bring back campus clean up days. Utilize students, employees and community to beautify and maintain the campus outdoor spaces.
65	Business or program partner	Leelanau	An outdoor play area near the south side of the University Center could be accessible by the TART trails.
66	Current or Former Employee	Grand Traverse	Flexible outdoor areas, with seating, tables, shade
67	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Turn over part of a parking lot for summer Pickleball courts...or mark lines on the basketball courts. Offer outdoor concerts...we already have the amphitheater seating between Biederman and Heath & Science.
68	Current or Former Employee	Other County (Michigan)	Seating, picnic tables, places for people to gather
69	Current or Former Employee	Grand Traverse	Sports fields and sports programs.
70	Current or Former Employee	Grand Traverse	I spend a decent amount of time on campus weekends and evenings taking walks and I have non-NMC people with me a lot of the time. They are not students or employees and the thing they scoff about most often is a couple of pieces of art on campus. The one out in front of Scholar's hall gets the most ridicule but people just don't understand it and I think the art on campus needs more than just a name. It needs the artists description of what that art is supposed to convey. 'What You Can Do' is a great example of that. No one understands why it is called 'What You Can Do'. They call it the sailboat sculpture. I tell them I think it depicts that a community college education can be the wind in the student's sails that push them to success? Am I right? I have no idea. It would be nice to know what the artist was trying to convey. Everyone seems to like the sculptures in front and back of the museum, outside the H&S building and in front of the Fine Arts building. For all of the art, it would be nice if there were some benches that faced it. Personally my favorite is the one behind the museum and I would like to sit there sometimes and just look at it and kind of spend some time there but there is really no where to do that.
71	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	The field between East Hall and the Fine Arts Building should be enhanced in some way along with the outdoor basketball courts.
72	Current or Former Employee	Grand Traverse	Not sure - I feel like we already have that?
73	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Business or program partner	Grand Traverse	At the UC there really is no outdoor space or social space.
74	GVSU faculty at University Center	Grand Traverse	
75	Current or Former Employee	Leelanau	<p>A large pavilion centrally located for music events, carnival location and other outside events. Also, making sure that underground run equipment etc isn't in the way of tents etc going up. So the area is more user friendly.</p> <p>Put more time into the upkeep of the current athletic fields, volleyball and basketball areas. Add more permanent gathering structures in that area so that people want to hang out there. Outdoor friendly games.</p> <p>Make all of these outside areas wheelchair accessible.</p>
76	Current or Former Employee	Grand Traverse	More outdoor seating
77	Current or Former Employee	Grand Traverse	An outdoor covered seating area.
78	Current or Former Employee	Grand Traverse	
79	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Install an outdoor all season fireplace between innovation center and Founders hall
80	Current or Former Employee	Grand Traverse	Repair sidewalks. Especially from HS to FineArts. Redesign flow of some sidewalks. Some places seem like there are sidewalks to nowhere, and other places there is no sidewalk to take. Just seems like the flow of sidewalks is off.
81	Current or Former Employee	Benzie	

82	Current or Former Employee	Grand Traverse	provide a space that is conveniently located on campus, has electrical capabilities that can be used most of the seasons and deal with weather elements.
83	Current or Former Employee	Grand Traverse	Sand Volleyball courts over by North Hall!
84	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	More parking is needed first, but it would be nice to have more covered and uncovered outdoor spaces with comfortable seating to study, or take a break, eat lunch, or just gather and hang out. Because a large chunk of the school year includes cold weather, it would be nice to have heated outdoor spaces or even fire pit tables.
85	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	
86	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	Outdoor table tennis! Create "living rooms" to for mingling.
87	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Vendor or Supplier of Goods / Services;Parent of 6 former students	Grand Traverse	Maintain all the natural areas possible
88	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	I used to like to hike the social trails on the Eastern Ave property but seeing the stuff neighbors dump there and the house plants and other non-native plants (such as myrtle) growing there has made it too upsetting. The Eastern Ave property could be an urban refuge for native plants, animals and the public, if treated like a park. There are nice trees and other native plants (a nice stand of sweet fern, for instance) that could be enjoyed by the public. It could be an on-campus "lab" for botany, etc. classes.
89	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	
90	Neighbor (lives close to a campus)	Grand Traverse	
91	Current or Former Student	Grand Traverse	Sculpture Trail
92	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Leelanau	Designated trail(s?) for biking or hiking? More seating outdoors?
93	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Do more to beautify the campus. It looks old and neglected.
94	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
95	Current or Former Employee	Grand Traverse	N/A
96	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	More students on campus.
97	Neighbor (lives close to a campus)	Grand Traverse	I think you have plenty of space for outdoor activities in the woods in front of the library, and where the summer art show is.
98	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Educate students and the community on the importance of maintaining unspoiled outdoor spaces without trying to turn nature into something else.
99	Business or program partner	Grand Traverse	Look at Interlochen and view student outdoor spaces. Patios, fireplaces , places for student gather an outdoor theater.
100	Neighbor (lives close to a campus)	Grand Traverse	There's already a good amount of recreational space with the wooded areas and trails. Preserve that. I often see students enjoying the tables and chairs scattered around main campus. Seems this is already working.
101	Neighbor (lives close to a campus)	Grand Traverse	Keep the wooded areas free from structures that allow outdoor activities.
102	Neighbor (lives close to a campus)	Grand Traverse	
103	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Outdoor patio (with heaters in colder months) for eating/drinking coffee, native plant garden.
104	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
105	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	expand
106	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Make the Eastern Ave property an Arboretum or Preserve with hiking trails. Then develop curriculums that can study the property and its various habitats.
107	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Bring back artist events during the summer.
108	Current or Former Employee	Grand Traverse	A large covered area for employee and student events to save on the expenses of tent and table rentals
109	Neighbor (lives close to a campus)	Grand Traverse	Save the trees as much as possible. Natural environments cannot be replaced quickly.
110	Neighbor (lives close to a campus)	Grand Traverse	Not sure
111	Alumnus	Grand Traverse	Numerous outdoor spaces already exist (?); they do not have to be "created." Bring back the tennis courts, which were bulldozed for a parking lot.
112	Neighbor (lives close to a campus)	Grand Traverse	
113	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Continue to maintain their ground so that it is easy for people to walk or bike. I do a lot of my walking in the winter on the campus the maintenance department does a good job keeping the sidewalks clear. We encourage more people to see this as a walkable community.
114	EES student, former UC staff member, former Hagerty Center employee	Grand Traverse	I think NMC already does a nice job with that.
115	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Create a centralized area that could have outdoor seating to have lunch or hang out. Add pickle ball courts and or volleyball, basketball court, add on to frisbee golf.
116	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Proceed with the athletic fields at the Eastern Avenue property. Expand the disc golf course into the property as well.
117	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Perhaps a coffee shop with outdoor seating in spring, summer, fall. Maybe a hiking trail through the main campus and the property across Eastern Ave.
118	Current or Former Employee	Grand Traverse	Gazebos or areas with overhangs to protect from weather that promote students to study/work outdoors.
119	Current or Former Student	Grand Traverse	Pickle ball courts, more benches and picnic tables, more walking paths
120	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Antrim	Promote what you have right now to the community by offering tours.
121	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Provide safe and monitored spaces with various seasonal recreational activities like ice skating, softball, etc
122	Current or Former Employee	Grand Traverse	Whatever yo do, include legit handicapped access, including decent signage.
123	Current or Former Employee	Leelanau	fire pit covered seating (wind sails, etc.), see Notre Dame's outdoor spaces., porch swings, water features. Fix the terrible looking muddy puddle in front of the innovation center.
124	Neighbor (lives close to a campus)	Grand Traverse	Like the disc golf. Maybe a walking path all the way around (nothing over by the dorm and over to the E Front Street entrance.
125	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Other County (Michigan)	My grandson is a junior in high school. He is college hunting. He would want a link to a local ski facility. And tie in to Tart Trail.

126	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	There is great opportunity to use the basin at Maritime to host sailing events in partnership with GTYC and/or TACS. Events like these also lend themselves to social functions which could happen at the waterfront. NMC could also partner with those orgs to teach adult sailing-which there is a large demand for.
127	Current or Former Employee	Grand Traverse	Pavillion for teaching and events on main campus
128	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee;Scholarship sponsor	Grand Traverse	Bring back the Barbeque!!!!!!!!!!!!!!!!!!!!!! Ending the barbeque, because no one wanted to do the extra work (except for the volunteers), has resulted in a detrimental effect on NMC. The community no longer considers this "their college"; it's just another place on the map. NMC used to hold arts and crafts exhibits during the late spring and summer. This brings people to the campus. To see what a college campus looks like. We need something, like the forthcoming planet walk, to bring the community back to THEIR college.
129	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Outdoor musical events - again, things to bring the greater Grand Traverse Community to the campus to be a larger supporter of the college
130	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student;Dennos Museum volunteer	Grand Traverse	As stated above, better use the surface parking. Either add buildings/ housing to these spaces or think of more park like spaces. Better use the amphitheater on campus. Covered bike parking would give students more ability to bike from class to class, greatly reducing their need to drive between classes.
131	Current or Former Employee	Leelanau	
132	Current or Former Employee	Leelanau	
133	Community Member (Grand Traverse Region / Northern Lower Peninsula);Vendor or Supplier of Goods / Services	Grand Traverse	More gathering places for students. Careful, thoughtful development of the Eastern Avenue property. I think people will love it if you save a bunch of trees and otherwise keep the natural character of the space.
134	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Walking trails integrated into campus
135	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Return of public community events like the BBQ.
136	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
137	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Create purposes. restaurant with outdoor seating with fires. Create reasons for gathering.
138	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Business or program partner	Grand Traverse	Invite nature into all design processes; make sure biologists and/or habitat experts are included at all infrastructure design tables. Create invitational spaces that encourage biophilia; these will also encourage inter-human connections.
139	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	A dome or fieldhouse that could also be used by local high schools
140	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	
141	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	add pickleball courts and covered seating areas
142	Current or Former Employee	Grand Traverse	Community gardens; Outdoor amphitheater
143	Neighbor (lives close to a campus)	Grand Traverse	Offer designated recreational trails and spaces for students and community members - similar to the Arb in Ann Arbor (Univ. of Michigan).
144	Neighbor (lives close to a campus)	Grand Traverse	The hill property off of Eastern Ave. should have a nice walking path around the perimeter of the property. Many neighbors use this now year around, and it could be much better.
145	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	As above, create inviting gathering spaces by adding benches or creating spaces with landscaping. These could be for small study areas, presentation practice, group discussion, etc.
146	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
147	Neighbor (lives close to a campus)	Grand Traverse	—
148	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
149	Current or Former Employee	Wexford	Would be nice to place a couple of pavilions over a few picnic tables in case it starts raining; students can still remain outdoors and be protected from the weather.
150	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Continuing to value recreational spaces and outdoor areas is valuable.
151	Current or Former Employee	Grand Traverse	
152	Community Member (Grand Traverse Region / Northern Lower Peninsula);Partner in Education/Collaborator	Grand Traverse	
153	Current or Former Employee	Benzie	Have more outdoor tables, chairs, seating areas. Picnic tables are NOT comfortable
154	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Employee	Grand Traverse	Whatever the current students enjoy.
155	Current or Former Employee	Grand Traverse	Not tear down the pines, but how can we make that more enticing for people to spend time there? More kinds of seating that is welcoming.
156	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	More outdoor seating with landscaping features.
157	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	unsure
158	Current or Former Employee	Grand Traverse	Octagon outdoor swing set https://www.menards.com/main/octagon-fire-pit-swings-project-by-barry/c-156389557368.htm
159	Neighbor (lives close to a campus)	Grand Traverse	The picnic tables, Adirondack chairs and hammocks on main campus gave a comfortable feel Keep and increase park like settings
160	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Add outdoor covered classroom spaces for year-round use (both social and educational)
161	Current or Former Employee	Grand Traverse	Encourage walking to and in the campus by better flow of sidewalks, and planting of trees and landscape. Encourage biking or walking to campus by working with the community organizations and city/county planning for safer routes. A sheltered bike rack for rainy and snowy days would be appreciated by bike commuters. Improve the outdoor eating areas, making them more welcome, comfortable and beautiful. Perhaps add a pickle ball court?
162	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Hiking trails and indoor walking/running spaces/fitness center for students and public
163	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Embrace the beautiful natural habitat. Maybe raised walking wooden platforms thru the swampy area to truly interact with nature. Make actual trails with signage on property you own.

164	Current or Former Employee	Benzie	Stop using pesticides on the lawns - it is especially off-putting that this happens during college for kids when people would want to be playing on the lawns with kiddos, and does not send a good message to the public about the college's commitment to clean waterways. Have more picnic tables and keep them in better repair, and keep them out later into the fall (in past years they've been put into storage really early, when there's plenty of nice weather still). Create partially sheltered patios with permanent year-round seating and tables. Commit to keeping trees healthy rather than removing them whenever possible; outdoor spaces are not inviting without shade.
165	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Connection to local trails
166	Current or Former Student	Grand Traverse	Create social spaces, fire pits, hammocks, adult playground for fitness and fun
167	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Bring back the cross country ski trail. A covered gazebo or 2 would be great, small pavillion outdoor classroom ampitheater style , performance space with lawn for lawn chairs ..attached...off of Dennos
168	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Kalkaska	Outdoor amphitheatre
169	Current or Former Student	Grand Traverse	Nothing
170	Current or Former Student	Leelanau	More activity opportunities outside
171	Current or Former Student;Current or Former Employee	Other County (Michigan)	More outdoor seating
172	Current or Former Student	Outside of Michigan (United States)	More benches and seating. maybe make a dedicated sports field with seating for the outdoor sports that take place
173	Current or Former Student	Grand Traverse	Expand parking areas
174	Current or Former Student	Grand Traverse	Outdoor dining
175	Current or Former Student	Benzie	More events under the pines
176	Current or Former Student	Grand Traverse	Outdoor Recreation Equipment Share Program
177	Current or Former Student	Grand Traverse	Make them feel natural and inviting to use. Seating, tables, etc.
178	Current or Former Student	Antrim	Weather protected bike racks and a usable fire pit for sanctioned outdoor events
179	Current or Former Student	Grand Traverse	Maybe have some outdoor places that could be used in the winter? like little domes to study in? I would use these not sure if that would be used by a majority.
180	Current or Former Student	Grand Traverse	
181	Current or Former Student	Grand Traverse	Not sure
182	Current or Former Student	Wexford	Maybe put in a fountain with fish in it, but this might not work well in the winter.
183	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	
184	Current or Former Student	Leelanau	Put up some public hammocks or porch type swings for students and maybe a soccer net
185	Current or Former Student	Grand Traverse	I think a garden space would be lovely, with somewhere to study in the middle.
186	Current or Former Employee	Grand Traverse	Partner with TART, observe what Interlochen has done. Talk with the City and County Recreation departments. Find a gap and fill it while being consistent with the college's strategic plan.
187	Current or Former Employee	Grand Traverse	Look at what works in the community -- maintained trails, places for kids to play and be outdoors, places for their parents to socialize and play with them.
188	Current or Former Student	Grand Traverse	more benches in the summer.
189	Current or Former Student	Grand Traverse	keep minting campus and quality for use facility of college.
190	Current or Former Student	Kalkaska	More outdoor recreation ie: workout equipment, running track, and so on
191	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	As stated earlier, a designated outdoor study place outside the library or just a designated outdoor place in general. To help with the social atmosphere, perhaps some local/native sculptures made by the students at NMC.
192	Current or Former Student	Grand Traverse	Add more privacy to the campus, by planting trees or somehow a fence to disguise the busy road.
193	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Add gazebos and/or pavilions to encourage students and community members to meet, eat and study outdoors; identify a walking/running trail through campus and install wayfinding signage
194	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Business or program partner	Grand Traverse	Not sure I specifically have any suggestions.
195	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Having out ids to unlock outdoor space materials like lacrosse sticks or something like that where students played sports in high school and want to continue playing but wouldn't bring their equipment to the dorms.
196	Current or Former Student;Current or Former Employee	Wexford	More art, put a fountain in that is not only beautiful but calming.
197	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Bring back the NMC BBQ, host art fairs under the pines during Cherry Fest and have a tour bus stop at the Observatory for \$10 per person. A larger veranda outside the cafe in the TJNIC with covered awning, better seating outside. Get student groups involved in organizing events for the community. Host an on-campus 5k to fund NMC etc. Bring an event like the Baja to NMC. Host a High School science fair for STEM projects. Add an ice rink in winter.
198	Current or Former Student	Antrim	
199	Current or Former Student	Wexford	Outdoor auditorium
200	Current or Former Employee	Grand Traverse	We need more spaces for students to congregate for music/outdoor concerts, hearing a speaker, watching a play, etc. and for events like Pine Palooza - we do not have a dedicated space to hold larger gatherings on our campus that has some protections from rain/weather
201	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Student;Current or Former Employee	Grand Traverse	literally anything -- let the public know they're allowed to use NMC spaces
202	Current or Former Student	Other County (Michigan)	Create more green space, purchase property, placemaking
203	Current or Former Employee	Grand Traverse	Permanent covered outdoor pavilion
204	Current or Former Employee	Grand Traverse	Develop the green space in between Innovation Center and Founders into a gathering space with more seating and lawn games like cornhole. Clean up the disc golf course and the basketball courts behind East Hall. Convert the Dennos rooftop into a green roof/event space that we could rent out for additional income and contribute to sustainability. Create a trail for the outdoor sculptures, guiding people from one to the next. Resume a campus cleanup/beautification day in the spring where employees choose a project to work on. Eliminate lawn mowing and leaf blowing (too noisy) in favor of more sustainable grasses/mosses/native plants.
205	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Maybe have chairs or hammocks when there is no snow, having a field where people could play soccer, throw a frisbee, sit on the lawn...
206	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee	Grand Traverse	
207	Current or Former Employee	Grand Traverse	Dedicate sporting and social spaces
208	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Grand Traverse	Outdoor stage pavilion with cover for performers; consider an outdoor amphitheater connected to an industrial kitchen so caterers from Great Lakes campus can wow us and we can have weekly "NMC barbecuesque" gatherings and art displays and readings of scientific papers, etc. etc. outside!

209	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student;Business or program partner	Grand Traverse	think of the outdoor theater at Interlochen. It's amazing the kind of programming that is created because of that outdoor venue.
210	Extended Ed instructor	Grand Traverse	marked walking loop
211	Community Member (Grand Traverse Region / Northern Lower Peninsula);EES Instructor	Grand Traverse	Become a level I arboretum and increase the landscaping to create more recreational and informal gathering areas for students to connect outdoors.
212	Current or Former Student	Grand Traverse	No opinion or suggestions. I suppose some sporting activities (like tennis, pickleball, or whatever) could be offered on campus for students and faculty.
213	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	
214	EES Classes	Grand Traverse	Have the College and High School next door worked on shared recreational space?
215	Current or Former Employee	Wexford	Build a learning garden with seating, offer solar charged outdoor tables with smart device charging ports. Strong WiFi outdoors, better outdoor lighting on walkways and hang out spaces
216	Business or program partner	Grand Traverse	
217	Current or Former Employee	Grand Traverse	Seems to be up to par.
218	Current or Former Employee	Grand Traverse	Intramural leagues for a variety of sports and a few teams that compete against other schools.
219	Business or program partner	Grand Traverse	
220	Current or Former Employee	Wexford	???
221	Business or program partner	Grand Traverse	
222	Current or Former Student	Grand Traverse	
223	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Pavilion for performances
224	Current or Former Employee	Grand Traverse	More seating
225	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	Restrooms outside main buildings for events.
226	Current or Former Employee	Leelanau	Picnic tables near building entrances, flower beds & small areas with native plants, nature trail on Eastern Ave. property.
227	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Outside of Michigan (United States)	See above re walking trails.
228	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Volunteer.	Grand Traverse	Ask students and employees.
229	Community Member (Grand Traverse Region / Northern Lower Peninsula);Took two classes there too	Leelanau	More programming
230	Current or Former Employee	Grand Traverse	Coordinate or ask for suggestions from the Botanic Society at the GT commons
231	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Leelanau	
232	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	I would think that community events would be a great way to have the community recreate on campus. I do miss the BBQ...or something similar. Amphitheater for talks or outdoor movies for the community. Art tours of the existing sculptures.
233	Current or Former Student;Current or Former Employee	Grand Traverse	More benches & chairs, stress the use of picnic tables in our media. Better wifi connections outside of buildings. More restroom/trash facilities near spaces that are used for outdoor events, like PinePalooza & Pride Carnival.
234	Current or Former Employee	Grand Traverse	Figure out what activities the students enjoy and make those types of spaces
235	Neighbor (lives close to a campus)	Grand Traverse	
236	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Outside of Michigan (United States)	I like the peacefulness of the campus. Maybe more signage and walkways. Keep it passive.
237	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Pods
238	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Seating areas with tables
239	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Dedicated gathering areas throughout the campus with access to seating, restrooms, beverages, food (an opportunity for culinary students). Landscaped walkways connecting the buildings and/or gathering spaces.
240	Current or Former Employee	Grand Traverse	Many more benches or seating areas where people could sit to enjoy the campus, including preparing for outdoor student use to read, etc. Consider whether you can create spaces that would also be conducive to outdoor use in the winter . . . something like the igloos that restaurants are using, but making more substantive than most.
241	Neighbor (lives close to a campus)	Grand Traverse	The lawn area behind North Hall is marshy and stark. You've added a few picnic benches and trees, but it's still an odd area. On the other hand, having a large open space works great for events like the mini-palooza and student receptions—or a student game of backyard football. So I understand if you don't want to clutter it up too much. See notes above about cleaning up the 55-acre plot. Curious about the disk golf course. I think it's a really cool concept, and I do occasionally see students using it. How much is it used?
242	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Maybe more advertising if social activities
243	Neighbor (lives close to a campus)	Grand Traverse	Incidental to a school's primary purpose of learning!
244	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	This is beyond what I need from the NMC campus.
245	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	Have a public cafe with outdoor patio.
246	Guest / Visitor;Current or Former Student	Grand Traverse	Not sure
247	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Hold events for competition, classes, for public entertainment.
248	museum docent/volunteer	Leelanau	More seating areas for use in good weather, better pathway delineation
249	Guest / Visitor	Other County (Michigan)	Keep up landscape
250	Instructor	Grand Traverse	
251	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Current or Former Employee	Leelanau	NA
252	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	No suggestions

253	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Leelanau	Hold more community events
254	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Gazebo for bad weather?
255	Community Member (Grand Traverse Region / Northern Lower Peninsula);NMC alumni (1985)	Leelanau	Have art students put murals on a few buildings outdoor walls.
256	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Have a central plaza with roofed shelters, sculpture, henge, fire rings, water and rock features, and native and non-invasive biodiverse landscaping.
257	Neighbor (lives close to a campus)	Grand Traverse	Seems like there are new opportunities with the TART trail expansion around Boardman Lake. Also with the proximity of the new Senior Center next to the Haggerty campus on Front Street.
258	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Offer more community events
259	Community Member (Grand Traverse Region / Northern Lower Peninsula);EES Advisory Board Member, College for Kids Instructor	Grand Traverse	Perhaps to add more seating along the inside corridors (sidewalks)
260	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;Parent of current NMC student	Grand Traverse	Perhaps start with having more students able to live on campus to get a nucleus and a student union area and then go from there.
261	Current or Former Student	Grand Traverse	
262	Neighbor (lives close to a campus)	Grand Traverse	Better maintenance and upkeep should improve the recreational spaces.
263	Current or Former Student	Grand Traverse	Not sure.
264	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	More connection to the adjacent neighborhoods. More traffic lights and pedestrian crossings over Munson Avenue. Street scaping would help. Sense of place instead of accidental adjacencies would be helpful. Less inward turning buildings. More street presence.
265	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	Have a culinary program restaurant on campus
266	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	No suggestions
267	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	
268	Current or Former Student	Grand Traverse	Amphitheatre?
269	Current or Former Employee	Grand Traverse	
270	Current or Former Employee	Grand Traverse	Care and maintenance of landscaping
271	Current or Former Student	Grand Traverse	Places to sit that are comfortable, outlets
272	Current or Former Employee	Antrim	Have better parking (maybe time to seriously think about a parking structure) so whatever is planned, people can easily attend; especially those with various disabilities.
273	Current or Former Employee	Grand Traverse	UC is all set with the Boardman Trail completion If there aren't the dog poop stations around main campus (trash can and extra bags that are in local parks) that could be nice. Although I haven't noticed it's a problem.
274	Current or Former Employee	Other County (Michigan)	They would need to be functional. We have the outdoor classroom outside of HS but it doesn't really get used, mostly because the design isn't super functional for an outdoor classroom.
275	Current or Former Employee	Grand Traverse	it's hard to say, our back yard is a giant playground. I like to encourage the students to get out and explore the communities and what they all have to offer.
276	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Child care operations need outdoor space too, consider how to provide fresh air for kids who are being cared for. Serve notice that NMC also values the children and families of its staff, students, partners and visitor/stakeholders. Expand Dennon Museum presence with more outdoor sculpture. The David Barr sculpture for example, is a great place for children as well as adult art lovers. "You gotta have art" at each campus (kudos for all your prior efforts in that regard. I appreciate the Robert Purvis sculpture at the Aero Park campus - bravo. Keep that going.
277	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Promote star parties at the observatory
278	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	NA
279	Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	Work on STEM Labs, Classrooms, Professors
280	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	Mmm, perhaps place a sidewalk along campus drive from the apartments to east front street in order to access East Bay Park.
281	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
282	Current or Former Employee	Grand Traverse	I think we have the natural nice space already, just needs to be weeded, cleaned, etc..
283	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	
284	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Employee	Grand Traverse	recreational spaces for families, secondary (high school) students to interact with college students
285	Current or Former Employee	Leelanau	Add tables, outdoor furnishings, or other things to draw people to those areas.
286	Neighbor (lives close to a campus)	Grand Traverse	Create a public park space that allows events
287	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Pickleball courts are in high demand right now; better advertise the disc golf course & outdoor sculpture walk; build an outdoor addition on Haggerty building the public could rent for outdoor events.
288	Community Member (Grand Traverse Region / Northern Lower Peninsula);college for kids instructor	Leelanau	Band Shell with Thick Grass Seating.
289	Current or Former Student	Other County (Michigan)	
290	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Create a trail system and protect it on the 55 acre lot on peninsula.
291	Current or Former Employee	Grand Traverse	I eat outside on the benches on Main Campus, that being said, a simple covered space would be nice to give more opportunity to catch a break outdoors on direct sun days or even light rain.
292	Dennis Museum Volunteer, Foundation Donor	Grand Traverse	Covered picnic tables
293	Neighbor (lives close to a campus)	Grand Traverse	Leave the vacant parcel there for hiking, pickleball, tennis (we miss the old courts), create a more park like setting on the front lawn? The outdoor art is great! Maybe more community activities on the lawn, similar to what they are doing in Rotary park downtown.
294	Neighbor (lives close to a campus);Current or Former Employee	Grand Traverse	Library
295	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Add more benches along walk ways with interesting local plant species nearby. Add outdoor fitness equipment.

296	Neighbor (lives close to a campus);Guest / Visitor;Current or Former Student	Grand Traverse	See above answer concerning physical space.
297	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Thin the number of trees on the property, especially off of Front Street, utilize existing lawn irrigation and install more to grow grass, update old landscaping. Reference modern and beautiful collage campuses, such as GVSU, and use them as an example of how to create appealing and usable outdoor spaces.
298	Neighbor (lives close to a campus)	Grand Traverse	
299	Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
300	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
301	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	not sure
302	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	Create a space for music concerts
303	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor	Grand Traverse	Make the building blend into and match the surrounding landscape, create flexible places that are environmentally healthy
304	Current or Former Student	Grand Traverse	Prohibit tobacco smoking
305	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Antrim	N/a
306	Neighbor (lives close to a campus);Volunteer at Dennon Museum Center	Grand Traverse	No answer
307	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Leelanau	
308	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Additional shaded benches for resting and reading.
309	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Benzie	
310	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Kalkaska	
311	Neighbor (lives close to a campus);Current or Former Student;Current or Former Employee	Grand Traverse	Not necessary.
312	Community Member (Grand Traverse Region / Northern Lower Peninsula);Guest / Visitor;Current or Former Student;Current or Former Employee	Grand Traverse	
313	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Grand Traverse	See above. Bike rack rain covers and a parking structure to maximize accessibility.
314	Neighbor (lives close to a campus)	Grand Traverse	As previously noted, the property north of Eastern Avenue would make an amazing green space/nature preserve.
315	Neighbor (lives close to a campus)	Grand Traverse	Maintain current green spaces.
316	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Unsure- the sidewalks all seem to go from one place to another place. The diag at UM crosses brings many paths together. Then add a gathering area???
317	Current or Former Employee	Grand Traverse	Tennis courts and more natural lecture areas
318	Current or Former Employee	Grand Traverse	More trails, casual seating areas, fireplaces, outdoor seating and gathering areas and outdoor sculptures.
319	Community Member (Grand Traverse Region / Northern Lower Peninsula);Business or program partner	Grand Traverse	Revitalize the on-campus disc golf course. Add more gardens and water features.
320	Current or Former Employee	Grand Traverse	Structure to replace what tent rentals are needed for such as Pine Palooza and Pride
321	Current or Former Student	Kalkaska	
322	Neighbor (lives close to a campus)	Grand Traverse	First, thank you for keeping your sidewalks so clear in the winter. Second, keep your trees as much as possible
323	Current or Former Student	Outside of Michigan (United States)	Look at Rec league and club sport options
324	Current or Former Student;Current or Former Employee	Wexford	make more zones specifically for study or relaxation. or a specific hammocking spot, etc.
325	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	Designated areas for outdoor activities, more benches and tables for gathering, and gazebo type covered areas to encourage students and visitors to be outdoors. Cross country- skiing and snowshoe trails could be made available through the remaining wooded areas off from Eastern Ave and East Bay Blvd.
326	Current or Former Student	Other County (Michigan)	
327	Neighbor (lives close to a campus)	Grand Traverse	More walking paths
328	Neighbor (lives close to a campus)	Grand Traverse	Plant trees that will be beneficial to the environment and beautify the campus
329	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	As a resident of Birchwood Court, my family and I use the NMC trails behind our house on a near daily basis. A huge factor for us buying our house in that area was knowing there was a vast area of wooded acreage with a trails system that was accessible for students and residents of the area, and free from commercial noise/clutter. With how fast TC is growing, there is a shrinking supply of natural land, and those wooded acres are such a special place for recreation, exploring, studying, and taking advantage of the natural beauty that Traverse City has to offer. As residents of the area, we respect the natural beauty the woods/trails have to offer and enjoy being able to implement time spent in those woods into our daily routine. I would highly encourage NMC to preserve the land and use it to foster student's growth and learning, and make it a safe space for residents/citizens to enjoy. I feel that what NMC could do specifically to improve/create outdoor social and recreational spaces on campus would be to attempt to preserve that natural wooded land as much as possible. It is an ideal space for setting up greenhouses, studying ecology, soil sampling, bird/animal studies, and studying forestry & wildlife, learning conservation techniques and practices, and more. Additionally, having this land right across from main campus makes it accessible for students, which is important. Residents could be invited to see the wonderful studies/projects that the students are working on and be more immersed in NMC culture and education. Overall, I feel strongly that NMC could do quite a bit for their students, campus, and community by keeping the land free from over-development and using it as a microcosm for all that Northern Michigan has to offer.
330	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Pickle ball, frisbe course,
331	Current or Former Student	Grand Traverse	Nmc is not a 4 year college. Many people commute. If people are looking for sports then they need to go to a different college. Nmc already holds some events for the students and community. Make sure they are well publicized. It is very nature oriented and has nice outdoor spaces.
332	Neighbor (lives close to a campus)	Grand Traverse	NA
333	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Manage the Eastern Avenue property as an outdoor classroom. Host more community events on main campus. Make more small but surprising places to discover on main campus, like art installations or gathering areas.
334	Current or Former Employee	Grand Traverse	Student driven outdoor attractions: sculptures, seating, gathering spaces
335	Community Member (Grand Traverse Region / Northern Lower Peninsula)	Grand Traverse	Engage in spaces for intermutal sports
336	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Interpretive signage for example like in the woods on Mackinac Island bringing people in to a space with reverence for the past and present alike.

337	Business or program partner	Grand Traverse	Build a fieldhouse
338	Current or Former Employee	Grand Traverse	Benches dispersed throughout campus, and more options for outdoor dining in the good months. Time to put in some tennis or pickleball courts. Improve bike racks.
339	Neighbor (lives close to a campus)	Grand Traverse	make sure the sidewalks are in all areas of campus
340	Current or Former Student	Grand Traverse	More outreach to boomerangs
341	Neighbor (lives close to a campus)	Grand Traverse	Use the 55 acre land of woods to create nicer walking trails for your students
342	Neighbor (lives close to a campus)	Grand Traverse	you could use the 55 acre land of woods to creste walking trails for you students and faculty to grt exercise and nature therapy
343	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Outdoor movies/ice skating rinks/ Pickle Ball courts/ add athletics
344	Neighbor (lives close to a campus)	Grand Traverse	A larger pavilion, clean up the softball field, something at great lakes campus (fishing station), ect
345	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Guest / Visitor	Grand Traverse	SAVE THE 55 ACRES, OF COURSE!
346	Neighbor (lives close to a campus)	Grand Traverse	add outdoor venue and possibly pickle ball either inside or out
347	Business or program partner	Kalkaska	Increase access to seated spaces, outdoor wifi, aesthetic and art based, maybe even with a focus on fitness. Opportunities for campus biking and partnerships with organizations like Norte.
348	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	I believe that the 55 acre parcel across Eastern Avenue is a treasure. Research has shown that green space is vital for creativity and well being. Students should be encouraged to walk on the wooded trails. Science, art, photography, creative wrting classes could all benefit from this forest parcel.
349	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	Creative and beneficial development of Eastern Avenue property
350	Current or Former Student;Business or program partner	Grand Traverse	NMC could invest in outdoor activity spaces such as a race track, game space, shanty pavilion etc
351	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	rebuild tennis courts/pickle ball courts that were taken out for more parking.
352	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student	Wexford	Community involvement
353	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus);Current or Former Student	Grand Traverse	
354	Community Member (Grand Traverse Region / Northern Lower Peninsula);Current or Former Student;regular small donor/member: WNMC & Denmos	Benzie	Hold more small scale, informal activities, talks, events outdoors during the less touristy times.
355	Current or Former Student	Grand Traverse	Get more people to go to the school, the spaces are nice they're just empty a lot of the time or most the people there walking around aren't students there
356	Neighbor (lives close to a campus)	Grand Traverse	Pickleball court. Hiking trails
357	Neighbor (lives close to a campus)	Outside of Michigan (United States)	One or two more basketball hoop courts, improve the beach volleyball area, add a ,one mile or half mile running trail, a covered outdoor eating, classroom, or study area
358	Community Member (Grand Traverse Region / Northern Lower Peninsula);Neighbor (lives close to a campus)	Grand Traverse	
359	Current or Former Employee	Grand Traverse	That's been a long time challenge and I wish there was a reasonable solution. The space adjacent to Maple is likely being considered although I don't know if marsh land continues there. The UC has had the most likely space but it's not convenient for on campus students and the building has basically been lost to an highschool anyway.



A.3

BUDGET BREAKDOWN

NORTHWESTERN MICHIGAN COLLEGE - COLLEGE FACILITIES PLAN BUDGET

2024.05.13

Q2 2024 Dollars

PROJECT	BUILDING AREA	MASTER PLAN BUDGET		
		LOW RANGE (2024)	HIGH RANGE (2024)	
SPACE MIGRATION PROJECTS				
1.0				
1.1	TANIS HALL RENOVATION	14,800	\$ 1,584,150	\$ 2,063,600
1.2	BIEDERMAN HALL RENOVATION	37,100	\$ 465,750	\$ 621,000
1.3	OSTERLIN HALL RENOVATION	48,100	\$ 7,279,580	\$ 9,689,440
1.4	BECKETT HALL RENOVATION	35,700	\$ 1,093,500	\$ 1,458,000
1.5	SCHOLARS HALL RENOVATION	77,000	\$ 282,208	\$ 445,648
			\$ 10,705,188	\$ 14,277,688
FRONT ST. HOUSING PROJECTS				
1.6	NEW APARTMENTS	85,600	\$ 31,318,684	\$ 37,822,631
1.7	NEW STUDENT HOUSING	48,000	\$ 16,991,130	\$ 20,474,640
1.8	EAST HALL REPLACEMENT	96,000	\$ 28,650,600	\$ 35,598,400
			\$ 76,960,414	\$ 93,895,671
PLACEMAKING PROJECTS				
1.9	CAMPUS EDGE & COLLEGE ROAD CORRIDOR IMPROVEMENT	3,500 LF	\$ 95,000	\$ 215,000
1.10	CAMPUS QUAD AND STUDENT GATHERING SPACE	3.15 ACRES	\$ 750,000	\$ 1,250,000
1.11	COMMUNITY GATHERING AND STUDENT LEARNING HUB	.25 ACRES	\$ 150,000	\$ 300,000
1.12	ENHANCE STUDENT ATHLETIC FIELDS	2.75 ACRES	\$ 200,000	\$ 425,000
			\$ 1,195,000	\$ 2,190,000
EASTERN AVE.				
1.13	EASTERN AVE. DEVELOPMENT		\$ 49,711,200	\$ 98,902,000
1.14	NEW CAMPUS-WIDE GEOTHERMAL PROJECT		\$ 15,000,000	\$ 15,000,000
AERO PARK CAMPUS				
2.1	PARSON-STULENS - RENOVATIONS	9,600	\$ 244,350	\$ 396,900
2.2	AVIATION HANGER RENOVATION		\$ 7,000,000	\$ 7,000,000
			\$ 7,244,350	\$ 7,396,900
GREAT LAKES CAMPUS				
3.1	CULINARY LAB RENOVATION	4,700	\$ 658,000	\$ 987,000
4.0	Freshwater Research and Innovation Center (NMC Commitment)		\$ 3,000,000	\$ 3,000,000
CONCEPT BUDGET TOTALS			\$ 164,474,152	\$ 235,649,259

*** PROJECT COSTS INCLUDE THE FOLLOWING:**

- OWNER COSTS (STAFFING, SURVEY, GEOTECH)
- FF&E
- PROFESSIONAL FEES
- ABATEMENT

**** CONSTRUCTION COSTS INCLUDE THE FOLLOWING:**

- CONTINGENCIES
- GC FEES
- WHOLE BUILDING MEP UPGRADES
- WHOLE BUILDING FINISH UPGRADES

NORTHWESTERN MICHIGAN COLLEGE - CAMPUS FACILITIES PLAN BUDGET

2024.05.13

		AREA	CONST LOW	CONST HI			SOFT COSTS	A/E FEE	CM FEE	PROJECT COSTS		
1.1	TANIS HALL RENOVATION											
1.1.1	LOWER LEVEL - LARGE GROUP RENO	2,900	\$ 150	\$ 200	\$ 435,000	\$ 580,000	25%	7.0%	3.0%	35.0%	\$ 587,250	\$ 783,000
1.1.2	LOWER LEVEL - FINISH REFRESH	-	\$ 80	\$ 120	\$ -	\$ -	13%	4.0%	2.0%	19.0%	\$ -	\$ -
1.1.3	UPPER LEVEL - HR SUITE	1,300	\$ 150	\$ 200	\$ 195,000	\$ 260,000	25%	7.0%	3.0%	35.0%	\$ 263,250	\$ 351,000
1.1.4	UPPER LEVEL STRATEGY SUITE	500	\$ 150	\$ 200	\$ 75,000	\$ 100,000	15%	7.0%	3.0%	25.0%	\$ 93,750	\$ 125,000
1.1.5	UPPER LEVEL - FINANCE / ADMIN OFF	1,000	\$ 150	\$ 200	\$ 150,000	\$ 200,000	25%	7.0%	3.0%	35.0%	\$ 202,500	\$ 270,000
1.1.6	UPPER LEVEL - FOUNDATION OFFICE	1,800	\$ 180	\$ 220	\$ 324,000	\$ 396,000	25%	7.0%	3.0%	35.0%	\$ 437,400	\$ 534,600
1.1.7	UPPER LEVEL - FINISH REFRESH	-	\$ 80	\$ 120	\$ -	\$ -	15%	4.0%	2.0%	21.0%	\$ -	\$ -
1.1.8	BUILDING-WIDE MECHANICAL	-	\$ 60	\$ 80	\$ -	\$ -	10%	2.5%	3.0%	15.5%	\$ -	\$ -
1.1.9	BUILDING-WIDE ELECTRICAL	-	\$ 50	\$ 70	\$ -	\$ -	10%	2.5%	3.0%	15.5%	\$ -	\$ -
1.1.10	**RESERVED**	-	\$ -	\$ -	\$ -	\$ -	0%	0.0%	0.0%	0.0%	\$ -	\$ -
					\$ 1,179,000	\$ 1,536,000					\$ 1,584,150	\$ 2,063,600

NORTHWESTERN MICHIGAN COLLEGE - CAMPUS FACILITIES PLAN BUDGET

2024.05.13

		AREA	CONST LOW	CONST HI			SOFT COSTS	A/E FEE	CM FEE	PROJECT COSTS		
1.2	BIEDERMAN HALL RENOVATION											
1.2.1	LOWER LEVEL - FINISH REFRESH	-	\$ 80	\$ 120	\$ -	\$ -	13%	4.0%	2.0%	19.0%	\$ -	\$ -
1.2.2	MAIN LEVEL - FINISH REFRESH	-	\$ 80	\$ 120	\$ -	\$ -	13%	4.0%	2.0%	19.0%	\$ -	\$ -
1.2.3	MAIN LEVEL - PRMC EXPANSION	2,300	\$ 150	\$ 200	\$ 345,000	\$ 460,000	25%	7.0%	3.0%	35.0%	\$ 465,750	\$ 621,000
1.2.4	UPPER LEVEL - FINISH REFRESH	-	\$ 150	\$ 200	\$ -	\$ -	15%	7.0%	3.0%	25.0%	\$ -	\$ -
1.2.5	MECHANICAL UPGRADES	-	\$ 60	\$ 80	\$ -	\$ -	10%	2.5%	3.0%	15.5%	\$ -	\$ -
1.2.6	ELECTRICAL UPGRADES	-	\$ 50	\$ 70	\$ -	\$ -	10%	2.5%	3.0%	15.5%	\$ -	\$ -
1.2.7	**RESERVED**	-	\$ -	\$ -	\$ -	\$ -	0%	0.0%	0.0%	0.0%	\$ -	\$ -
					\$ 345,000	\$ 460,000				\$ 465,750	\$ 621,000	

NORTHWESTERN MICHIGAN COLLEGE - CAMPUS FACILITIES PLAN BUDGET

2024.05.13

		AREA	CONST LOW	CONST HI				SOFT COSTS	A/E FEE	CM FEE	PROJECT COSTS		
1.3	OSTERLIN HALL RENOVATION												
1.3.1	MAIN LEVEL - STUDENT SERVICES RENO	14,300	\$ 150	\$ 200	\$ 2,145,000	\$ 2,860,000	25%	7.0%	3.0%	35.0%	\$ 2,895,750	\$ 3,861,000	
1.3.2	MAIN LEVEL - FINISH REFRESH	-	\$ 80	\$ 120	\$ -	\$ -	13%	4.0%	2.0%	19.0%	\$ -	\$ -	
1.3.3	UPPER LEVEL - STUDENT SERVICES RENC	4,200	\$ 150	\$ 200	\$ 630,000	\$ 840,000	25%	7.0%	3.0%	35.0%	\$ 850,500	\$ 1,134,000	
1.3.4	UPPER LEVEL - FINISH REFRESH	-	\$ 80	\$ 120	\$ -	\$ -	13%	4.0%	2.0%	19.0%	\$ -	\$ -	
1.3.5	BUILDING-UPGRADES	48,100	\$ 60	\$ 80	\$ 2,886,000	\$ 3,848,000	10%	2.5%	3.0%	15.5%	\$ 3,333,330	\$ 4,444,440	
1.3.6		-	\$ 50	\$ 70	\$ -	\$ -	10%	2.5%	3.0%	15.5%	\$ -	\$ -	
1.3.7	NEW ELEVATOR	1	\$ 200,000	\$ 250,000	\$ 200,000	\$ 250,000	0%	0.0%	0.0%	0.0%	\$ 200,000	\$ 250,000	
					\$ 5,861,000	\$ 7,798,000					\$ 7,279,580	\$ 9,689,440	

NORTHWESTERN MICHIGAN COLLEGE - CAMPUS FACILITIES PLAN BUDGET

2024.05.13

		AREA	CONST LOW	CONST HI			SOFT COSTS	A/E FEE	CM FEE	PROJECT COSTS			
1.4	BECKETT HALL RENOVATIO												
1.4.1	LOWER LEVEL - GVSU HEALTH PROF	5,400	\$ 150	\$ 200	\$ 810,000	\$ 1,080,000	25%	7.0%	3.0%	35.0%	\$ 1,093,500	\$ 1,458,000	
1.4.2	LOWER LEVEL - FINISH REFRESH	-	\$ 80	\$ 120	\$ -	\$ -	13%	4.0%	2.0%	19.0%	\$ -	\$ -	
1.4.3	UPPER LEVEL - UNIVSERSITY PARTNERS	-	\$ 150	\$ 200	\$ -	\$ -	25%	7.0%	3.0%	35.0%	\$ -	\$ -	
1.4.4	UPPER LEVEL - FINISH REFRESH	-	\$ 150	\$ 200	\$ -	\$ -	15%	7.0%	3.0%	25.0%	\$ -	\$ -	
1.4.8	BUILDING-WIDE MECHANICAL	-	\$ 60	\$ 80	\$ -	\$ -	10%	2.5%	3.0%	15.5%	\$ -	\$ -	
1.4.9	BUILDING-WIDE ELECTRICAL	-	\$ 50	\$ 70	\$ -	\$ -	10%	2.5%	3.0%	15.5%	\$ -	\$ -	
1.4.10	**RESERVED**	-	\$ -	\$ -	\$ -	\$ -	0%	0.0%	0.0%	0.0%	\$ -	\$ -	
					\$ 810,000	\$ 1,080,000					\$ 1,093,500	\$ 1,458,000	

NORTHWESTERN MICHIGAN COLLEGE - CAMPUS FACILITIES PLAN BUDGET

2024.05.13

		AREA	CONST LOW	CONST HI				SOFT COSTS	A/E FEE	CM FEE	PROJECT COSTS		
1.5	SCHOLARS HALL RENOVATION												
1.5.1	LOWER LEVEL - COMPUTER LABS	3200	\$ 50	\$ 80	\$ 160,000	\$ 256,000	30%	6.6%	3.0%	39.6%	\$ 223,360	\$ 357,376	
1.5.2	LOWER LEVEL - FINISH REFRESH	-	\$ 20	\$ 30	\$ -	\$ -	13%	4.0%	2.0%	19.0%	\$ -	\$ -	
1.5.3	MAIN LEVEL - FINISH REFRESH	-	\$ 20	\$ 30	\$ -	\$ -	13%	4.0%	2.0%	19.0%	\$ -	\$ -	
1.5.4	UPPER LEVEL - EES SUITE	1,200	\$ 40	\$ 60	\$ 48,000	\$ 72,000	13%	6.6%	3.0%	22.6%	\$ 58,848	\$ 88,272	
1.5.8	BUILDING-WIDE MECHANICAL	-	\$ 60	\$ 80	\$ -	\$ -	10%	2.5%	3.0%	15.5%	\$ -	\$ -	
1.5.9	BUILDING-WIDE ELECTRICAL	-	\$ 50	\$ 70	\$ -	\$ -	10%	2.5%	3.0%	15.5%	\$ -	\$ -	
1.5.10	**RESERVED**	-	\$ -	\$ -	\$ -	\$ -	0%	0.0%	0.0%	0.0%	\$ -	\$ -	
					\$ 208,000	\$ 328,000					\$ 282,208	\$ 445,648	

NORTHWESTERN MICHIGAN COLLEGE - CAMPUS FACILITIES PLAN BUDGET

2024.05.13

		AREA	CONST LOW	CONST HI			SOFT COSTS	A/E FEE	CM FEE	PROJECT COSTS			
1.6	NEW APARTMENTS												
1.6.1	NEW BUILDINGS (21,400/FL)	85,600	\$ 260	\$ 310	\$ 22,256,000	\$ 26,536,000	25%	5.5%	3.0%	33.5%	\$	29,711,760	\$ 35,425,560
	EXISTING BIULDING DEMO	38,250	\$ 25	\$ 35	\$ 956,250	\$ 1,338,750	25%	5.5%	3.0%	33.5%	\$	1,276,594	\$ 1,787,231
1.6.2	SITE DEVELOPMENT (2.1A)	2.1	\$ 130,000	\$ 240,000	\$ 273,000	\$ 504,000	15%	4.0%	2.0%	21.0%	\$	330,330	\$ 609,840
1.6.6	**RESERVED**	-	\$ -	\$ -	\$ -	\$ -	0%	0.0%	0.0%	0.0%	\$	-	\$ -
					\$ 23,485,250	\$ 28,378,750					\$	31,318,684	\$ 37,822,631

NORTHWESTERN MICHIGAN COLLEGE - CAMPUS FACILITIES PLAN BUDGET

2024.05.13

		AREA	CONST LOW	CONST HI			SOFT COSTS	A/E FEE	CM FEE	PROJECT COSTS			
1.7	NEW HOUSING (NORTH HALL (II))												
1.7.1	NEW BUILDING (12,000/FL)	48,000	\$ 260	\$ 310	\$ 12,480,000	\$ 14,880,000	25%	5.5%	3.0%	33.5%	\$	16,660,800	\$ 19,864,800
1.7.2	SITE DEVELOPMENT (2.1A)	2.1	\$ 130,000	\$ 240,000	\$ 273,000	\$ 504,000	15%	4.0%	2.0%	21.0%	\$	330,330	\$ 609,840
1.7.3	**RESERVED**	-	\$ -	\$ -	\$ -	\$ -	0%	0.0%	0.0%	0.0%	\$	-	\$ -
					\$ 12,753,000	\$ 15,384,000					\$	16,991,130	\$ 20,474,640

NORTHWESTERN MICHIGAN COLLEGE - CAMPUS FACILITIES PLAN BUDGET

2024.05.13

		AREA	CONST LOW	CONST HI			SFT COSTS	A/E FEE	CM FEE	PROJECT COSTS			
1.8	NEW EAST HALL HOUSING												
1.8.1	NEW BUILDING [24,000/FL]	72,000	\$ 260	\$ 310	\$ 18,720,000	\$ 22,320,000	25%	5.5%	3.0%	33.5%	\$	24,991,200	\$ 29,797,200
1.8.2	NEW SERVER INFRASTRUCTURE	1	\$ 2,000,000	\$ 3,000,000	\$ 2,250,000	\$ 3,500,000	35%	7.0%	4.0%	46.0%	\$	3,285,000	\$ 5,110,000
1.8.3	SITE DEVELOPMENT [2.4A]	2.4	\$ 130,000	\$ 240,000	\$ 312,000	\$ 576,000	15%	3.0%	2.0%	20.0%	\$	374,400	\$ 691,200
1.8.4	**RESERVED**	-	\$ -	\$ -	\$ -	\$ -	0%	0.0%	0.0%	0.0%	\$	-	\$ -
					\$ 21,282,000	\$ 26,396,000					\$	28,650,600	\$ 35,598,400

NORTHWESTERN MICHIGAN COLLEGE - CAMPUS FACILITIES PLAN BUDGET

2024.05.13

		AREA	CONST LOW	CONST HI			SOFT COSTS	A/E FEE	CM FEE	PROJECT COSTS		
1.13	<u>EASTERN AVE PROPERTY</u>											
1.13.1	NEW HOUSING	93,000	\$ 260	\$ 310	\$ 24,180,000	\$ 28,830,000	25%	6.0%	3.0%	34.0%	\$ 32,401,200	\$ 38,632,200
1.13.2	NEW CAMPUS BUILDING	10,000	\$ 300	\$ 340	\$ 3,000,000	\$ 3,400,000	30%	6.5%	3.0%	39.5%	\$ 4,185,000	\$ 4,743,000
1.13.3	SITE DEVELOPMENT (22A)	22.0	\$ 150,000	\$ 240,000	\$ 3,300,000	\$ 5,280,000	15%	3.0%	2.0%	20.0%	\$ 3,960,000	\$ 6,336,000
1.13.4	**RESERVED**	-	\$ -	\$ -	\$ -	\$ -	0%	0.0%	0.0%	0.0%	\$ -	\$ -
					\$ 30,480,000	\$ 37,510,000					\$ 40,546,200	\$ 49,711,200

NORTHWESTERN MICHIGAN COLLEGE - CAMPUS FACILITIES PLAN BUDGET

2024.05.13

		AREA	CONST LOW	CONST HI			SOFT COSTS	A/E FEE	CM FEE	PROJECT COSTS		
1.13	<u>EASTERN AVE PROPERTY</u>											
1.13.1	NEW HOUSING	200,000	\$ 260	\$ 310	\$ 52,000,000	\$ 62,000,000	25%	6.0%	3.0%	34.0%	\$ 69,680,000	\$ 83,080,000
1.13.2	NEW CAMPUS BUILDING	20,000	\$ 300	\$ 340	\$ 6,000,000	\$ 6,800,000	30%	6.5%	3.0%	39.5%	\$ 8,370,000	\$ 9,486,000
1.13.3	SITE DEVELOPMENT (22A)	22.0	\$ 150,000	\$ 240,000	\$ 3,300,000	\$ 5,280,000	15%	3.0%	2.0%	20.0%	\$ 3,960,000	\$ 6,336,000
1.13.4	**RESERVED**	-	\$ -	\$ -	\$ -	\$ -	0%	0.0%	0.0%	0.0%	\$ -	\$ -
					\$ 61,300,000	\$ 74,080,000					\$ 82,010,000	\$ 98,902,000

NORTHWESTERN MICHIGAN COLLEGE - CAMPUS FACILITIES PLAN BUDGET

2024.05.13

		AREA	CONST LOW	CONST HI				SOFT COSTS	A/E FEE	CM FEE	PROJECT COSTS		
2.1	PARSONS-STULEN												
2.1.1	MAIN LEVEL - AVIATION SUITE RENO	3,400	\$ 40	\$ 60	\$ 136,000	\$ 204,000	25%	7.0%	3.0%	35.0%	\$ 183,600	\$ 275,400	
2.1.2	MAIN LEVEL - BACKFILL	3,000	\$ 15	\$ 30	\$ 45,000	\$ 90,000	25%	7.0%	3.0%	35.0%	\$ 60,750	\$ 121,500	
2.1.3	UPPER LEVEL - BACKFILL	-	\$ 20	\$ 30	\$ -	\$ -	25%	4.0%	2.0%	31.0%	\$ -	\$ -	
2.1.4	**RESERVED**	-	\$ -	\$ -	\$ -	\$ -	0%	0.0%	0.0%	0.0%	\$ -	\$ -	
					\$ 181,000	\$ 294,000					\$ 244,350	\$ 396,900	

NORTHWESTERN MICHIGAN COLLEGE - CAMPUS FACILITIES PLAN BUDGET

2024.05.13

		AREA	CONST LOW	CONST HI			SOFT COSTS	A/E FEE	CM FEE	PROJECT COSTS		
3.1	GREAT LAKES CENTER											
3.1.1	CULINARY LAB RENO	4,700	\$ 100	\$ 150	\$ 470,000	\$ 705,000	30%	7.0%	3.0%	40.0%	\$ 658,000	\$ 987,000
3.1.2	**RESERVED**	-	\$ -	\$ -	\$ -	\$ -	0%	0.0%	0.0%	0.0%	\$ -	\$ -
					\$ 470,000	\$ 705,000					\$ 658,000	\$ 987,000



A.4

OFFICE SPACE GUIDELINES

Request for Allocation of Space – Northwestern Michigan College

Please review the NMC Space Allocation Policy, before completing this request

Name of person requesting space: _____

Department: _____

Date space is needed (for new employee, use starting date): _____

Type and amount of space requested (private office, open workstations, etc.):

Name of employee/dept. who will use the requested space: _____

Is _____ the employee's/department's only work location? Yes No

If this request is for renovations or modifications of an existing workspace, please describe your needs:

If this request is not consistent with space allocation guidelines as described in the policy, provide justification for this request:

Describe actions the unit has taken in an attempt to accommodate the need for additional space within the unit's currently-assigned space:

Is the department prepared to allocate funds required for the move or expansion? Yes No

Department Head or Supervisor:

Name: _____ Signature: _____